

FINANCIAL TIMES

Germany

Opposition puts on a brave face

Page 2



Microsoft

Mr Gates goes to Washington

Page 8



World Cup

IT team plays a quiet game

Technology, Page 10



FT Auto

Germans show their muscles in Tokyo

Survey, separate section

World Business Newspaper <http://www.FT.com>

WORLD NEWS

Nazi gold pool may hold loot from victims of Holocaust

Up to 60 tonnes of the Tripartite Gold pool – set up by the allies to return gold looted from Europe's central banks during second world war – may have come from victims of the Nazis. Elian Steinberg of the World Jewish Congress said recently declassified US files showed much of victims' gold had been mixed in with gold from the reserves of the looted central banks. Page 12

Russia to raise rates again Russia will soon raise interest rates again to defend the ruble and calm the treasury bill market, central bank chairman Sergei Dubinin said. Page 12

Silvio Berlusconi convicted Silvio Berlusconi, leader of Italy's centre-right opposition and former PM, has been convicted in Milan of having helped to compile false accounts. He was fined £10m (£5,780). Page 2

EU asylum claims Asylum seekers are being driven out of Europe because of a push by EU member states to co-ordinate their asylum policies, claimed human rights group Amnesty International. Page 3

Knighted for Pele Brazilian soccer legend Pele has been awarded an honorary knighthood by Queen Elizabeth II at London's Buckingham Palace. Picture, Page 9

Compromise in Kyoto The first compromise at the climate change talks in Kyoto seems likely to be on the issue of which gases should be covered by an agreement. Page 4

Spain and UK clash Spain and the UK are putting different interpretations on the outcome of a Nato defence ministers' meeting which cleared the way for a streamlined alliance command including Spain. Page 2

Lebanon economic plan Lebanon's president Rafik Hariri has presented the cabinet with an economic plan aimed at cutting waste and raising \$2bn via a partial debt restructuring. Page 4

India set for election India's president K.R. Narayanan is expected to dissolve parliament and order fresh general elections. Page 6

Israel state workers strike Israel's public sector workers halted the economy in a strike against pension reform and privatisation. Page 4

Gloom on growth Europe's businesses are disillusioned about medium-term economic prospects for Germany and France, said a survey by UPS Europe Business Monitor. Page 2

Ireland to hit Euro target Irish finance minister Charlie McCreevy told the Dublin parliament the country will meet the debt requirements for membership of the European single currency by 2000. Page 3

Yeltsin announces army cuts President Yeltsin announced that conventional forces in north-west Russia would be sharply cut next year. Page 2

Estonia report attacked The official report into the 1994 Estonia ferry disaster, in which 852 died when it sank in the Baltic, was condemned as incomplete and inaccurate by the ship's German builders Meyer Werft. Page 3

The last straw California company BioFab has designed an environmentally friendly bio-degradable coffin made from rice straw heated and pressed into boards. Page 20

Markets

STOCK MARKET INDICES

	Index	Change	Value	Change
New York Industrials	7,079.29	+30.65		
Standard & Poor's 500	1,552.21	+14.15		
Europe and Far East	2,002.35	+10.74		
DAX	4,082.89	+0.93		
FTSE 100	4,970.7	+0.39		
NIKKEI	10,265.51	+32.70		
US LUNCHTIME RATES				
Forward Exchange	5.6%			
3-month T-bill, Yld	5.22%			
Long Bond	7.01%			
Yld	8.01%			
OTHER RATES				
UK 3-month	7.0%			
UK 10 yr	10.5%			
Forward 10 yr DLT	10.0%			
Germany 10 yr Bund	10.4%			
Japan 10 yr JGB	10.54			
MONTREAL S&P (Argus)	577.85			
Bank Rate	17.00			

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BUSINESS NEWS

Spectre of recession as Japanese GDP drops 1.4%

Japan is in effect in recession, according to data that showed its gross domestic product contracted 1.4 per cent in the six months to September compared with the previous half year. Page 14; Tokyo pummeled liquidity into bank system, Page 6; Yamashita clients pull out, Page 15; Samuel Brittan, Page 12

World Trade Organisation chief Renato Ruggiero warned that a global pact to liberalise financial services could fail if countries did not present offers soon. With eight days to go to the December 12 deadline Malaysia, Indonesia and Brazil have yet to table offers.

PolyGram, the Dutch entertainment group, has agreed terms to acquire for \$26m *The Graduate*, *Blue Velvet*, *When Harry Met Sally* and other feature films that once belonged to troubled French bank Crédit Lyonnais. Page 15; Credit Lyonnais rescue delay. Page 3

Minority shareholders' efforts to force Swedish investment company Trustor into liquidation looked stronger after a dissenting shareholder withdrew objections to the application. Page 20

Shares in NRM-Amstelland, the Dutch construction group, fell nearly 8 per cent after chairman André Baar, 54, was held on suspicion of money laundering. Page 20

BTVA, the UK intellectual property company, outlined an injection that makes varicose veins disappear and a scanner that can detect drugs in luggage among potential new products. Page 25; Technology, Page 10

Westdeutsche Landesbank, Germany's biggest public sector bank, is making a last minute attempt to take over Finance One, Thailand's largest suspended finance company, which faces possible liquidation next Monday. Page 15

H.J. Heinz shares surged 31% or 3 per cent, to a record high of \$54.75 in early trading as Wall Street digested the implications of Tony O'Reilly's decision to step down as chief executive. Page 16; Observer, Page 18; Lex, Page 14

Geneviève Gomez, a former top executive at Banque Indosuez and BNP Aquitaine, is set to be appointed managing director of the state owned managing group Société Marseillaise de Crédit. Page 21

Speculations intensified that KLM, the Dutch airline, was on the verge of announcing a strategic alliance with Alitalia, Italy's national carrier. Page 20; Lex, Page 14

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NEWS: EUROPE

Berlusconi given jail sentence

By James Blitz in Rome

Silvio Berlusconi, leader of Italy's centre-right opposition, was yesterday convicted by a Milan tribunal of having helped to compile false accounts during the acquisition by his Fininvest group of a film business.

He was formally sentenced to 16 months in prison, but the sentence was immediately quashed by the court and Mr Berlusconi, prime minister for seven months in 1994, was ordered to

pay a fine of L10m (\$5,750). However, the conviction is his first since a range of corruption and embezzlement accusations began to emerge some years ago.

Mr Berlusconi's conviction relates to the purchase by Fininvest of the Medusa film business in 1988. The prosecution alleged that Mr Berlusconi and four business associates paid less for Medusa than the L285m (\$16.2m) recorded on Fininvest's balance sheet.

However, the judge said

Mr Berlusconi, who has already paid L17m in damages in the case, would not go to jail. The judge's explanation for this will be published in 45 days.

Mr Berlusconi has repeatedly denied the charges. But the conviction will compound pressure from within the rightwing coalition for him to stand down as leader.

Yesterday's sentence is the latest blow for Mr Berlusconi. He is facing other corruption charges, and

recently was forced to concede that he would not become prime minister if the centre-right "Freedom Alliance" won power soon.

His position has not been helped by the disastrous performance of his alliance in two recent elections. The alliance won about 25 elections for mayor in towns of more than 15,000 people, while the ruling centre-left coalition won 42.

The leadership of Alleanza Nazionale (AN), the neo-fascist group allied to Mr Berlusconi's Forza Italia, has pledged to hold a summit this Saturday to reconsider its strategy.

There are suggestions within AN that Gianfranco Fini, the party's leader, might consider a break with Mr Berlusconi.

Meanwhile, open war appears to have broken out in Sicily between Forza Italia, the party Mr Berlusconi founded, and the small former Christian Democrat parties in the opposition alliance.

Yeltsin offers big cut in forces

By Alexander Nicoll in Brussels and Tim Burt in Stockholm

President Boris Yeltsin yesterday announced that conventional forces in north-west Russia would be sharply cut next year. It was his second dramatic attempt in two days to reduce concerns among Russia's European neighbours about future military threats from Moscow.

Mr Yeltsin's comments, in a speech to the Swedish parliament in Stockholm, were a deliberate statement of policy, in contrast to his off-the-cuff promise on Tuesday of a further one-third cut in nuclear warheads, which was interpreted in the west as offering nothing new.

The danger is that his party may not yet fully comprehend what is required to maximise its chances of victory. By UK Labour party standards, the SPD's use of modern campaign techniques and the media is primitive.

While discipline and unity are important, it is unclear if Mr Lafontaine has rallied his party around a election-winning agenda. His case depends on voters - not just SPD delegates - accepting that his policies would do more to solve Germany's economic and social problems than Mr Kohl's attempts at gradual reform.

For Mr Schröder to signal a significant change in direction will be difficult. Mr Lafontaine likes to emphasise teamwork, but his dig at Mr Schröder - whom he did not mention once in his speech - have seemed palpable.

For instance, he made much of proposals for higher taxes on energy consumption and financial penalties for companies failing to provide apprenticeships - both areas where Mr Schröder has signalled unease.

If Mr Schröder is chosen as chancellor candidate, it is unclear how fast the party would switch allegiance.

Yesterday Mr Schröder concluded that the Mannheim conference had signalled the end of the SPD's 15 years in opposition.

He can play a longer game. Mr Schröder's hopes rest more crucially on the result of elections in Lower Saxony next March - shortly before the party picks its chancellor candidate.

If the SPD vote falls more than two percentage points below the 44 per cent won in 1994, Mr Schröder says he will withdraw from the chancellor race.

If he does well, he could argue with force that only under his leadership can the SPD win next September's federal elections, although it would probably still need

support from the Green party in government.

Opinion polls suggest Mr Schröder has a much better chance of beating Helmut Kohl, the chancellor.

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NEWS: EUROPE

Ireland on course to join euro

By John Murray Brown
in Dublin

Ireland is to meet the debt requirements for membership of the European single currency by 2000, Charlie McCreevy, finance minister, told parliament yesterday.

Unveiling a projected budget surplus for 1997-98 and the following two years, Mr McCreevy said Ireland's debt to gross domestic product ratio would fall from 67 per cent in 1997 to 57 per cent by 2000, against the 60 per cent limit set by the European Union's Maastricht treaty.

Mr McCreevy, an accountant by background, said his aim was to control public spending and correct tax inequities, striking a balance between "proper rectitude and punitive rigour".

With the European Commission set to decide who qualified for the euro on the basis of 1997-98 budget figures, Ireland was well set to make the grade.

The budget would be in surplus next year, at 0.3 of GDP in 1997-98, 0.6 per cent in 1998-99 and 1.3 per cent in 1999-2000.

The government expects to

borrow £688m (\$1.32m) to meet its spending shortfall, eliminating exchequer borrowing by 2000.

Current spending will rise by 3.7 per cent in 1997-98, including a 10.5% tax and allowance package, which will take 15,000 people out of the tax net. Capital spending is kept below 5 per cent.

Announcing a 2% fall in income tax, Mr McCreevy pledged the budget would be brought down to 20 per cent "in the next few budgets".

Standard corporation tax was cut from 35 per cent to

32 per cent, in line with plans to adopt a universal rate of 12.5 per cent by 2006. Ireland's special 10 per cent corporate tax rate for manufacturing companies has been a bone of contention, with other EU member-states complaining that it distorts investment flows and diverts exchequer receipts.

By tightening up on tax shelters enjoyed by the rich, and tax allowance schemes, Mr McCreevy projected savings of up to £20m in one year.

Capital gains tax was

halved to 20 per cent. Duty on cigarettes and petrol was increased, while drink remained unchanged.

One of the biggest reactions was prompted by Mr McCreevy's pledge to supply £22m over the next three years for the Gaelic Athletic Association, the governing body of Ireland's national sport.

Michael Noonan, the opposition Fine Gael finance spokesman, accused Mr McCreevy of "creative accounting". He said it was an expansionary budget, which would increase consumer demand.

EU asylum seeker policies slammed

By Emma Tucker in Brussels

Asylum seekers are being driven out of Europe as a result of a push by European Union member states to co-ordinate their policies on asylum, Amnesty International claimed yesterday.

The human rights group said countries were using the harmonisation process as a cover to reduce flows of refugees to their territories, thus reneging on their responsibilities under international law.

"The right to seek and enjoy asylum has been continuously eroded by EU member states over the past few years, neglecting the European tradition of solidi-

darity and hospitality to those in need, and violating international obligations," said the organisation.

Amnesty has sent a letter to EU interior and justice ministers meeting in Brussels today, urging them to reverse the thrust of asylum policies. It is particularly opposed to the policy of sending asylum seekers back to "safe" third countries through which they have passed, without properly considering their claims.

Amnesty and other refugee organisations have stepped up their campaign after important changes to the way EU member states co-ordinate asylum and immigration policy.

Until now, asylum policy had been a matter for loose intergovernmental co-operation, making it easy for countries that disagreed with policies to go their own way. But under the new Amsterdam Treaty, decisions on asylum and refugee policy are legally binding on all member states.

During a period of five years after the revised treaty comes into force, member states will only be able to take decisions after unanimous votes. However, after five years, they can vote unanimously to make decisions, subject to majority voting.

Despite its concerns about the harmonisation process,

Amnesty believes the removal of asylum policies from the direct authority of interior ministries "obsessed" with the daily numbers count of asylum applications provides a good opportunity for the EU to rethink its approach.

In its letter, it urges member states to stop the practice of "dumping" refugees in the EU's immediate neighbouring states - classified by most EU members as "safe" countries and therefore eligible to consider asylum applications.

Many of these countries aspiring to EU membership, are adopting a similar approach, with the effect that asylum seekers are

being pushed further and further back to countries that although classified as "safe" do not provide minimum guarantees, and do not have the necessary infrastructure to deal with asylum seekers adequately.

Amnesty has proposed a series of specific steps to the EU member states, aimed at improving their asylum policies. It wants all measures taken to respect international standards for refugee protection; ensuring adequate means of subsistence for asylum seekers while they wait for a decision on their claim; and new and more generous minimum guarantees for asylum seekers.

Crédit Lyonnais rescue plan delayed

By Andrew Jack in Paris and Emma Tucker in Brussels

Continued disagreements with the French government over a new rescue plan for Crédit Lyonnais, the French state-owned bank, have forced the European Commission to delay a decision on approving the plan until at least the start of next year.

EU officials confirmed yesterday that Karel Van Miert, the competition commissioner, who has to decide whether to accept the

French government's demands to give the bank extra state aid, will not present his case to the full Commission until January at the earliest. A decision was due in mid-December.

The discussions centre on whether to separate the aid provided to Crédit Lyonnais from that given to CDR, the state-controlled vehicle set up to sell off more than FFr200bn (334bn) in gross assets removed from the bank's balance sheet for sale under a plan agreed in 1995. The Commission argues

the two organisations must be considered as part of the same rescue plan, and that Crédit Lyonnais should incur significant additional penalties in response to rising estimates of the total cost of the rescue.

However, Dominique Strauss-Kahn, the finance, economic and industry minister, has argued in meetings with Mr Van Miert that the two entities should be considered separately, and Crédit Lyonnais should not be penalised for the losses registered by CDR.

Executives at CDR have been angered by suggestions that the escalating costs of the bail-out are the result of the way in which their organisation has been managed. In an internal memo sent to staff last week, CDR's board expressed its "indignation" at the "campaign" suggesting they are responsible.

They argue that the total losses incurred by CDR are likely to be about FFr100bn, in line with estimates already provided last year, and considerably below figures of about FFr150bn now being circulated.

They stress that the losses

- larger than the FFr45bn originally permitted in the 1995 plan - are the result of the fact that no audit was carried out into the assets ahead of the creation of CDR. They say Crédit Lyonnais failed to make adequate provisions ahead of the transfer of these assets.

They also disagree with the EU's method to assess total state aid.

PolyGram buys Crédit Lyonnais film library, Page 15



Uno Laur: made no comment about internal splits and delays which dogged the inquiry

Shipyard condemns Estonia report

By Tim Burt in Stockholm and Matej Vipotnik in Tallinn

The official report into the Estonia ferry disaster of 1994 was condemned yesterday as incomplete and inaccurate by the German manufacturers of the ship, which sank with the loss of 852 lives.

Lawyers acting for Meyer Werft, the yard which built the Estonia, said the report was flawed in asserting that design faults and poor manufacturing of the ship's bow door locking mechanisms were mainly to blame for the accident. The Estonia sank in September 1994, between Tallinn and Stockholm, after its bow door was ripped off in heavy seas.

Yesterday's report, due to have been published more than two years ago, concluded that the ship should have been fitted with stronger water-tight locks, and a better designed outer visor.

However, shipping experts commissioned by Meyer Werft to conduct a separate inquiry said the Estonia was

poorly maintained and unseaworthy at the time of the accident. "The intellectual value of this report is less than the paper it is printed on," said Peter Holttappels, senior partner of Hamburg law firm Ahlers & Vogel and chairman of the Meyer Werft panel.

Uno Laur, chairman of the commission, said shipowners should bear the cost of updating vessels which did not conform to safety standards. He made no comment about internal splits and delays which have dogged the inquiry. Several members of the original inquiry team resigned during the drafting of the report.

Meanwhile, Swedish investigators began studying the findings for any evidence of criminal liability. Thomas Lindstrand, state prosecutor, said he would decide next month whether to begin proceedings. Pressure groups representing families of the Estonia victims are pressing for compensation, and have initiated legal proceedings against Meyer Werft.

Among 15 recommendations aimed at avoiding similar tragedies, the report



Probably the best beer in the world.

NEWS: INTERNATIONAL

Debt arrear wrangle at Congo talks

Big loans to Mobutu regime now branded as irresponsible

By Michael Holman in Brussels

Liability for external debt arrears exceeding \$1bn will be a significant feature of discussions when an international conference on the reconstruction of the Democratic Republic of Congo opens in Brussels today.

At the formal session of the "Friends of Congo" meeting, being chaired by the World Bank, government delegates are expected to argue that three agencies - the World Bank, International Monetary Fund and Africa Development Bank - acted irresponsibly in lending to the ousted regime of President Mobutu Sese Seko despite evidence of endemic corruption.

Congo's external debt stands at \$14.6bn - including \$10bn to bilateral creditors (the Paris Club) and \$3.1bn to multilateral lending agencies. This is equivalent to about 225 per cent of former Zaire's gross domestic product and more than 850 per cent of its exports.

Debt servicing, which had long been erratic, was discontinued altogether in 1993 and arrears have risen to about \$9bn. The World Bank share of the debt is \$1.4bn with arrears standing at \$150m, while arrears on repayment to the IMF and Africa Development Bank total \$450m and \$550m respectively.

World Bank officials say that agreement on how to handle the arrears would have to be reached before new lending can get under way. But Congo's officials have argued that the lending institutions were in dereliction of their duties by allowing the Mobutu regime to run up such substantial external debts.

The issue surfaced during preliminary talks between donors and Kinshasa officials yesterday.

Bank officials acknowledged that repayment of the arrears presented a formidable obstacle to a successful



Kabila: may receive some debt 'forgiveness'

recovery programme but emphasised that they would assist the government to find a solution given Congo's strategic importance.

Reconstruction of Congo is "among the highest priorities for Africa", said a World Bank statement. "Instability in the Congo and in the Great Lakes region has repercussions throughout the continent... a growing and prosperous Congo would have a very positive impact on regional stability."

Speaking in an interview in Kinshasa before the conference, Jean-Claude Masangu, governor of Congo's central bank, earlier told the Financial Times the aim was to get new funds flowing in that would exceed the amount Congo owed.

"The objective is to have a rescheduling and some forgiveness... We are talking about settling arrears of \$1.1bn-\$1.5bn out of the \$4bn total, which is manageable."

Allegations of human rights abuses overshadowed the conference, with western donors expressing concern about the continuing hold-up of a United Nations probe into atrocities against Rwandan refugees.

The nuclear power lobby - out

By Bethan Hutton

The first compromise to emerge from the climate change discussions in Kyoto looks likely to be on the issue of which gases should be covered by any agreement.

Negotiating parties are split between those who want to deal only with the three basic greenhouse gases - carbon dioxide, methane and nitrous oxide - at this time, and those who also want an agreement covering three recently introduced types of gas.

Perfluorocarbons, sulphur hexafluoride, and hydrofluorocarbons (HFCs) have replaced the CFCs banned because of their damage to the ozone layer. Emissions of these gases are much smaller than the first group, but their global warming effect can be thousands of times stronger than carbon dioxide.

Raul Estrada, the Argentine chairman of the committee of the whole conference, yesterday proposed a compromise solution that would involve deferring commit-

ment on the second three gases for a year, to allow further research and negotiations.

"It seems that the trend now is to agree in Kyoto on regulation of the three original gases," Mr Estrada said, but he added that at the same time participants would agree to develop an annex to the Kyoto protocol to cover the remaining three gases, which would be adopted at the next climate change convention, planned for November next year. The approach is being called the "three plus

three" or "two baskets" approach. process would be required to deal with the other three gases.

Greenpeace, the environmental campaign group, said that dealing with the two "baskets" separately would open up a big loophole. "Every time they have done this with another big issue, it has just disappeared," said Matthew Spencer, science officer for Greenpeace. He pointed to the example of coverage of emissions from aircraft and shipping, which were set aside to be dealt with separately, and appear to have been dropped.

Malinda Kimble, of the US delegation, said Washington was concerned that another negotiation

Hard task to win US friends for the earth

Climate change

If there is one US policy-maker who knows how the administration could build political support for a treaty to tackle climate change, it is probably Carol Browner.

As administrator of the Environmental Protection Agency (EPA), she has had to face down a torrent of anger from industry over the rather narrower, but also also controversial issue of clear air standards.

To the surprise of many political observers, Congressional sceptics have so far failed to muster enough support to reverse or delay the tough new curbs on soot and smog which she announced last summer.

This in part reflects her decision to present air pollution as an issue of children's health - something no legislator can afford to dismiss.

But building a constituency - in Congress, business and public opinion - for action to tackle climate change will

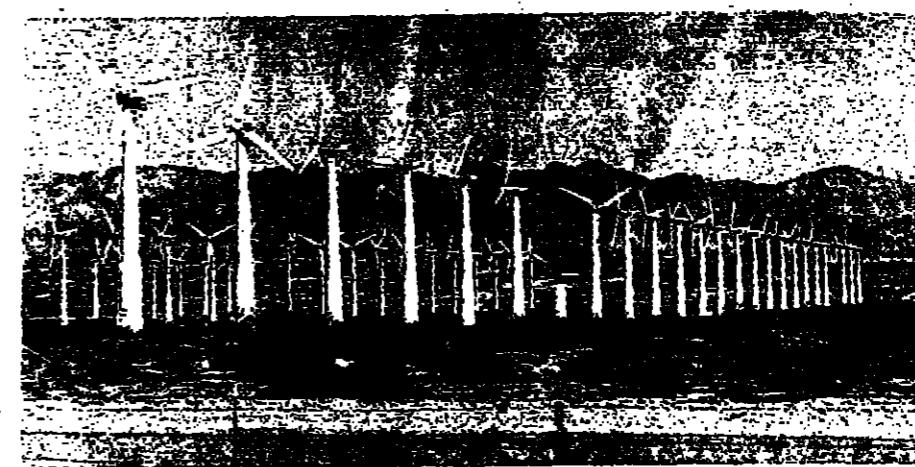
be a much tougher assignment, according to Ms Browner and other advocates of action on global warming.

The [climate change] issue is made harder by the fact that its consequences may not come to pass for some time, whereas with the air standards, you were talking about increases in asthma occurring here and now," says Ms Browner.

Ms Browner believes the administration should give a high priority to educating the public and countering the "bad information" which has been disseminated by business lobbies which oppose any mandatory curbs on the emission of heat-trapping greenhouse gases.

The sceptics' campaign has stressed the argument that heavy-handed environmental regulation is socially regressive, it hurts vulnerable groups such as small business, senior citizens and African-Americans, they say.

That might be true, concedes Ms Browner. "If you assume that we're going to do it solely based on the technology that exists today". But that was the wrong basis for policy: "You have to assume that even better tools to solve



Alternative power: wind turbines in the Yucca Valley, California

transport and manufacturing industry - has left the US public confused.

This campaign, the EPA boss says, "does nothing to allow honest, straightforward and information-based dialogue that could help to find appropriate solutions" and it exaggerates the degree to which carbon limits would require basic changes of life-style.

In practice, she added, the recent history of environmental regulation "hasn't been about life-style choices, it's been about large industry reducing its pollution - often through new, cost-effective technologies". Sceptics have argued that climate change differs radically from all other, more specific ecological problems in that it does require changes of life-style rather than quick fixes.

That might be true, concedes Ms Browner. "If you assume that we're going to do it solely based on the technology that exists today". But that was the wrong basis for policy: "You have to assume that even better tools to solve

this problem will emerge." Ms Browner said a long-awaited electricity restructuring bill, which the administration has promised to introduce early next year, would provide an opportunity to promote several public policy goals: energy efficiency, clean air and the limitation of carbon emissions.

While advocates of "fast-track" deregulation favour allowing a completely free hand in the choice of fuels, the EPA chief said the administration was considering retaining and refining the existing system of incentives to use renewable energy sources such as solar and wind power. But freeing

up the power sector would not necessarily lead to a massive change in the fuels used in energy production, from coal to gas. Ms Browner said the administration could not prejudge the results.

If the administration faces an uphill struggle with public opinion, it faces an even tougher battle in the Senate, which voted unanimously last summer to oppose any Kyoto treaty that damaged the US economy and failed to ensure that developing countries played their part.

President Bill Clinton insisted when he unveiled his climate change proposals in October that the US

Bruce Clark

Nuclear lobby finds its option is kept quiet

By Bethan Hutton

The Kyoto conference on climate change is an occasion for all governments to present their greenest possible face. But several of them are in the awkward position of relying on nuclear energy to cut greenhouse gas emissions - a point they prefer not to dwell on in public for fear of damaging their green credentials.

The nuclear power lobby - out

in force at Kyoto - is, on the other hand, keen to point out that in terms of greenhouse gas emissions, nuclear power has a clear advantage. According to industry groups, nuclear generation prevents the emission of 2.3bn tonnes of carbon dioxide each year, if the same power were generated using oil or gas.

The nuclear lobby is trying to use climate change as an issue on which to turn the anti-nuclear tide

which has led to the abandonment of nuclear programmes in most developed countries. But if the re-entrance of one big nuclear-generating country is anything to go by, pushing the "green nuclear energy" message is a losing battle.

Japan has one of the lowest per capita emissions levels among developed countries - helped in no small measure by its use of nuclear power. It is also intending to rely heavily on nuclear power

to achieve further reductions, but that fact is not one it is choosing to publicise at Kyoto. Questions on the subject receive extremely curt replies, despite the Japanese government's previously announced plans to build a further 20 nuclear reactors.

But after decades of public acceptance of nuclear power, a recent series of accidents and cover-ups in Japan's nuclear industry have turned public opinion

sharply against it. There are now serious doubts about whether Japan will be able to build more than one or two of the plants - which would threaten its planned cuts in greenhouse gas emissions.

No one is saying it loudly yet, but the Japanese public may eventually be presented with a clear choice: make significant lifestyle changes, in terms of domestic energy consumption and car use, or accept more nuclear power.

Lebanon weighs plan to cut waste and raise \$2bn abroad

But there are doubts proposals to sharpen up bureaucracy will ever be implemented

By Rola Khalaf in London

Rafiq Hariri, Lebanon's prime minister, yesterday served up an economic plan aimed at trimming administrative waste and raising \$2bn on international capital markets in a partial restructuring of Lebanon's debt.

The plan, presented to the cabinet, is a proposal by Mr Hariri worked out in a rare compromise with Nabih Berri, speaker of the parliament - a critic of the prime minister - and Elias Hirsh, the president.

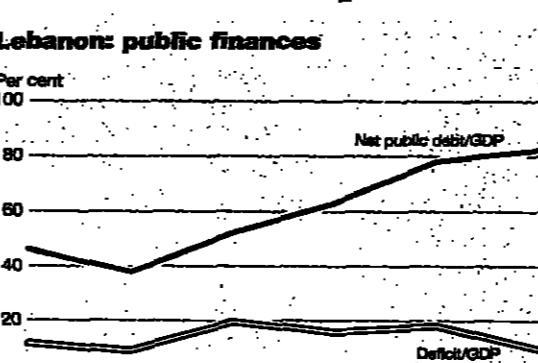
The cabinet shot down Mr Hariri's proposal in September to raise \$300m in new debt and impose new taxes and price increases considered unacceptable by the rest of the political class.

The compromise between Lebanon's "troika" comes amid rising concerns over deteriorating public finances. The budget deficit has been consistently overshooting its target and is now running at 53 per cent of spending.

With total debt reaching more than 85 per cent of gross domestic product, and pressures on the cash-strapped government to increase social spending, the currency market has grown increasingly nervous in recent months, forcing central bank intervention to support the Lebanese pound.

The political consensus has now sent a reassuring message to the currency market. The central bank this week was reported to be buying dollars instead of injecting foreign currency into the market.

But the short-term economic effects of the plan,



which remains subject to parliamentary approval, will be limited. Its benefits in the long run will depend on whether the administrative measures outlined are put into practice.

The government officials said the \$2bn ceiling would be raised in several tranches in the form of international bonds, syndicated loans and bilateral loans, depending on market conditions.

The budget deficit has consistently been overshooting its target

which matures reaching up to 30 years, should lead to a slight debt restructuring from expensive short-term Lebanese pound debt to cheaper longer-term foreign currency debt.

According to one economist, the savings on debt servicing in 1998 will be only about \$120m out of a \$2bn bill. Economists have also raised concerns that the plan includes few revenue-raising measures.

The most significant is a

NEWS DIGEST

Strike shuts down Israel

Israel's public sector workers yesterday brought the economy to a halt in a strike against pension reform and privatisation. The strike, called by the Histadrut, the trade union federation, shut Ben Gurion international airport, ports, railways, banks and government offices as well as electricity, telecommunications and defence industries, and the stock exchange.

The labour court ordered the strikers back to work, but Amir Peretz, head of the Histadrut, declined to call off the strike. Mr Peretz claims Yaakov Neeman, the finance minister, reneged on a pension plan agreed by the former Labour government two weeks before it lost power in the May 1996 election. Mr Neeman says the agreement has no legal standing.

Judy Dempsey, Jerusalem

■ EGYPT-QATAR DISPUTE

Saudis try to mediate

Saudi Arabia was yesterday attempting to resolve a dispute between Egypt and Qatar, which has accused Egypt of involvement in a coup attempt against the Qatari leader, Hosni Mubarak, the Egyptian president, yesterday to the Saudi Arabian capital Riyadh. Qatar had earlier requested Saudi mediation.

Sheikh Hamad bin Khalifa al-Thani, the Qatari leader, was also reported to have travelled to Riyadh yesterday. The diplomat said there were no immediate plans for the two leaders to meet, suggesting a shuttle diplomacy by Saudi officials. Egypt has denied involvement in the attempt in 1996 to reinstate Sheikh Hamad's father Sheikh Khalifa to the throne, following the latter's overthrow by his son in 1995.

Mark Huband, Cairo

■ TURKMENISTAN

Gas export to Turkey agreed

Royal Dutch/Shell plans to export Turkmenistan's natural gas to Turkey via Iran. Sepurmat Niyazov, president of Turkmenistan, has asked the company to lead a consortium to build a pipeline to transport the gas.

possibly as early as 2000. There are a number of political hurdles before further progress can be made.

In May, Turkmenistan signed a protocol with Turkey and Iran on building the pipeline. Eventually, Turkmenistan envisages pumping 20bn-30bn cubic metres of gas through the line, which would cost \$1.6bn-\$2bn.

Turkmenistan has been desperate to find alternative export routes for its gas, which it currently exports through Russia. The Russian pipelines are controlled by Russian gas monopoly Gazprom, which has restricted Turkmenistan's access to west European markets.

The route through Iran to Turkey is fraught with difficulties, though. First, US sanctions on Iran make funding the Iranian leg particularly touchy. Second, Gazprom would like to preserve the Turkish gas market for itself, and opposes Turkmenistan's plans to compete. Shell, which two weeks ago signed a strategic partnership with Gazprom, may find itself caught between conflicting interests. In the strategic alliance, Shell and Gazprom had agreed to work together to export Russian gas to Turkey across the Black Sea.

Charles Clore, Kiev

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It is foreseen that development will be entrusted to a consortium comprising a multi-disciplinary team who would best demonstrate the competence, experience, ability, quality criteria, business acumen and skills to successfully implement the project.

Full details including the official pre-selection document may be obtained by contacting:

**THE CHAIRMAN,
STEERING COMMITTEE,
MALTA MILLENNIUM PROJECT
TELEMAITA
Spencer Hill
Marsa, Malta**

Fax: 00356-242000 Tel: 00356-243033
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that testing of the new
Astra is going too far.**

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However, Opel engineers disagree. They insist that for its debut next spring, the new Astra must excel in every way – in safety, comfort, performance and reliability. 600 pilot models of the new Astra have therefore been tested well over 9 million kilometers – equal to an extraordinary 240 trips around the Earth. From the demanding roadways of Europe, to the blistering asphalt of Arizona. They have passed this rigorous testing with honors. With all of these milestones behind it, signs point to Astra as being a car that you can look forward to.

OPEL 

NEWS: THE AMERICAS

Court puts spotlight on Gates

Unpopular Microsoft is accused of breaking terms of an anti-trust settlement

Bill Gates' public appearances are usually carefully choreographed but tomorrow he will be stepping to a different tune. The Microsoft chairman will be in a Washington courtroom, where his company stands accused of anti-trust violations.

For the first time in the more than seven years that Microsoft has been under scrutiny by US competition regulators, the software industry titan may have been caught flat-footed.

Surprisingly unsophisticated in the ways of Washington, Microsoft has been outmanoeuvred by the public relations tactics of consumer lobbyists such as Ralph Nader and his critics in Congress as well as Janet Reno, the attorney-general.

The company is on trial in the court of public opinion for its overwhelming success: its influence over the industry is perceived as too broad, its control of the personal computer software market too absolute, its competitive tactics too harsh, its top executives too rich. But in the courtroom of Judge Thomas Penfield Jackson, the charges against Microsoft are more specific and potentially more damaging.

The US Justice Department has charged that Microsoft has broken the terms of a 1995 anti-trust settlement. According to the complaint, Microsoft has forced PC makers to include Internet Explorer, its internet browser software, with copies of the widely used Windows 95 operating system when the software is factory-installed on new PCs.

Microsoft is "unlawfully taking advantage of its Windows monopoly to protect and extend that monopoly", the Justice Department charged.

Microsoft insists the charges are baseless. The company requires PC manufacturers to install the software because Internet Explorer is an "integrated part" of Windows rather than a separate, bundled product, Mr Gates said. The 1995 antitrust settlement explicitly exempted "inte-

grated products" from a clause covering unlawful bundling, the company pointed out.

Yet even to the ordinary PC user, this argument sounds fishy. Retail computer stores offer Internet Explorer as a separate product. Users of the Apple Macintosh - with its "non-Windows" operating system - can also buy special versions

a swift judgment may be a long shot.

Microsoft will hope, however, to narrow the issues of the case to those that relate directly to the consent decree.

The company acknowledged it has "no idea" what will happen in court. Oral arguments are scheduled, but may be brief. The judge could ask both sides to agree

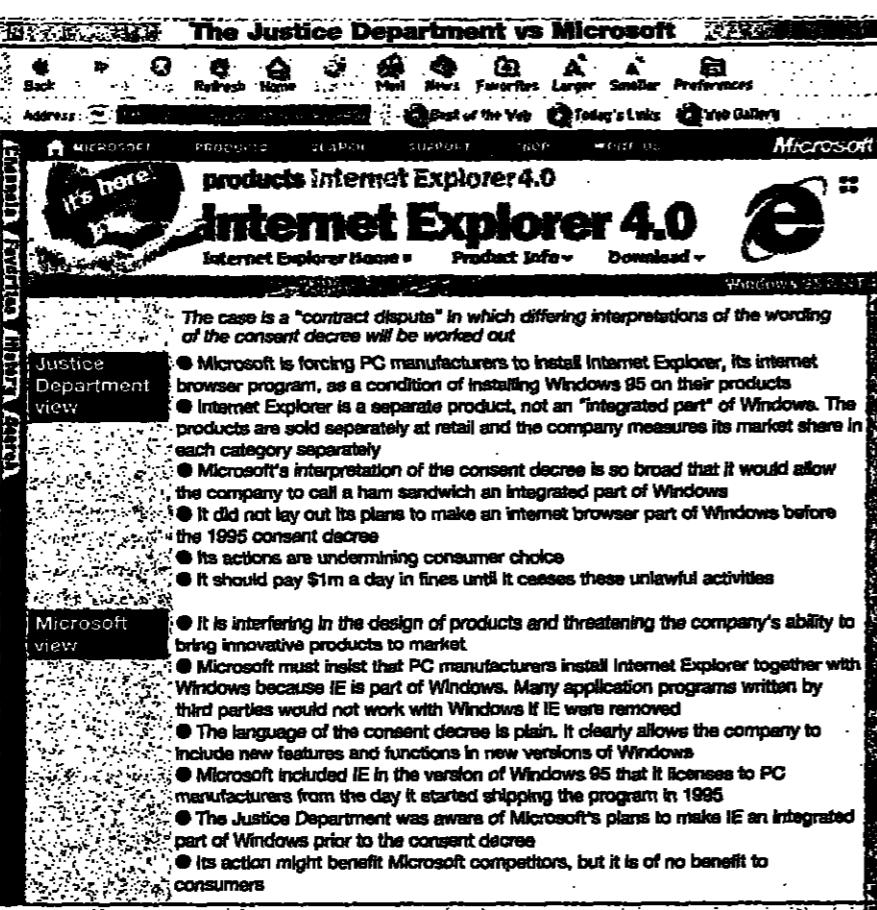
in principle to a settlement.

Microsoft will hope to improve with new features and functions that make PCs easier to use, he said. If the Justice Department can block the company from adding an internet browser to Windows, it may also - in the future - prevent the addition of technologies such as speech recognition and gesture recognition now under development in

Microsoft's laboratories.

Yet it is not clear that this is the intent of the department's case. Indeed, Joel Klein, head of the department's antitrust division, has hinted that Windows 98, a planned version of the Microsoft operating system that more tightly integrates the functions of the internet browser and desktop operating system, might not raise antitrust problems.

If so, the department's latest complaint against Micro-



of Internet Explorer, so how can it be part of Windows?

That is irrelevant, Microsoft said, because the complaint is based on alleged violations of the consent decree, which addressed only the terms on which Microsoft licensed software to PC manufacturers.

Tomorrow, Microsoft will ask Judge Jackson to dismiss the case outright. Yet with hundreds of pages of arguments already submitted by both sides, asking for

on a schedule for further hearings, or he may rule on issues that determine the breadth - and thus significance - of the entire case.

However, Mr Gates' plan to be present in the courtroom demonstrates the importance he attaches to the event. He thinks that if the Justice Department wins, it will undermine the ability of Microsoft to maintain its technology leadership.

It is a fundamental principle at Microsoft that Win-

Microsoft's laboratories.

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soft may be just the latest example of the law trying to keep pace with fast-changing technology.

The irony is that if the Justice Department should succeed in putting a crimp on Microsoft, the only beneficiaries may be a clutch of competitors who have so far failed to usurp the company's market leadership.

Those including Oracle, Sun Microsystems and Netscape Communications.

Most of the leading US computer companies including Hewlett-Packard, Digital Equipment and Unisys, have hitched their wagons to

Microsoft's ambitions to become a top supplier of software for big computer systems as well as the desktop.

Even International Business Machines, Microsoft's traditional nemesis, is offering computers running the Windows NT operating system.

Consumers may gain a broader choice of personal computer software if Microsoft is forced to modify its sales tactics, but who is to say that other companies can produce better, more innovative products? With an annual research budget of nearly \$2bn, Microsoft is now spending more than most of its competitors combined on advancing the way that people interact with computers.

It also plays a significant role in the US economy. The company is one of the foundations of the US high technology industry, which generated over \$750bn in sales last year and more than \$50bn in exports.

Perhaps Microsoft's weakness is that it lacks foreign competitors. Even the hint of a challenge from outside the US would surely have Washington politicians rallying to its aid. As it is, the company must be content with the support of groups such as the Metropolitan King County Council, in its home town of Redmond, Washington, which voted unanimously this week to back the company in its fight.

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Canadian air ticket plan irks operators

By Scott Morrison
in Toronto

Canada's tour operators and travel agents have hit at proposals by the federal transport regulator that could damage the discount travel sector by banning last-minute sales of low-cost tickets.

Tour operators say they have been told the Canadian Transportation Agency (CTA) intends to start enforcing largely ignored 20-year-old rules. The proposal appears at odds with the recent deregulation of Canada's airline industry and the growth of open skies travel in North America.

The CTA, which regulates economic practices in the airline, rail and marine sectors, said it wanted to fine-tune regulations and enforce them through periodic inspections and complaints, but denied it planned more spot checks. The CTA is also suggesting the introduction of monetary penalties to allow it greater flexibility in dealing with offending charter technology.

The CTA says it will continue to ban discount charter ticket sales within seven days of departure and impose limits on the number of seats that can be sold on charter flights within 14 days of travel. It will also continue to set minimum charter ticket prices, though travel agents say minimum prices on charter flights have not been enforced for 15 years.

As about 50 per cent of charter tickets are sold within 14 days of departure, enforcing the regulations would hit the country's four top charter carriers, as well as tour operators and as many as a third of travel agents, says Harry Borenstein, president of The Last Minute Club, which specializes in discount tickets.

It also plays a significant role in the US economy. The company is one of the foundations of the US high technology industry, which generated over \$750bn in sales last year and more than \$50bn in exports.

Perhaps Microsoft's weakness is that it lacks foreign competitors. Even the hint of a challenge from outside the US would surely have Washington politicians rallying to its aid. As it is, the company must be content with the support of groups such as the Metropolitan King County Council, in its home town of Redmond, Washington, which voted unanimously this week to back the company in its fight.

It is a fundamental principle at Microsoft that Win-

Microsoft's laboratories.

Yet it is not clear that this is the intent of the department's case. Indeed, Joel Klein, head of the department's antitrust division, has hinted that Windows 98, a planned version of the Microsoft operating system that more tightly integrates the functions of the internet browser and desktop operating system, might not raise antitrust problems.

If so, the department's latest complaint against Micro-

NEWS DIGEST

Rubin hails regional reform

Latin America has escaped the worst of the recent turbulence in international financial markets because of its deep economic reforms over the past decade and its progress in strengthening its own financial markets, according to Robert Rubin, US treasury secretary. But much remained to be done to improve supervision and promote greater efficiency, he said.

Speaking in Santiago at a meeting of finance ministers from the western hemisphere to discuss issues of financial integration, Mr Rubin said "financial systems that impose discipline on companies" were "essential for sustainable economic growth".

In an indirect reference to the problems in several Asian economies, he said on Tuesday: "Avoidance of government policy direction in bank lending, or of influence by borrowers, is critical to the health of both the banking system and the borrowers." *Imogen Mark, Santiago*

■ BRAZIL

Tax-raising decree approved

The Brazilian Congress has approved a controversial tax-raising decree which forms a central part of the government's recent R\$30bn (US\$18bn) fiscal package designed to head off further financial market turbulence.

Both the lower house and the senate comfortably approved the decree after the government made substantial changes to its original proposal in order to secure political backing.

The vote was the government's third important victory in Congress in the last fortnight, following approval in the lower house of a civil service reform bill.

As a result of the decree, Brazilians who earn more than R\$1,800 a month will pay 10 per cent more income tax on income from fixed income investments has increased from 15 per cent to 20 per cent and fiscal incentives to companies investing in the north and north-east of the country have been reduced by 25 per cent.

The tax-raising decree was the most controversial of the eight measures in the government's fiscal package which needed approval in Congress. *Goff Dyer, São Paulo*

■ ECUADOR ELECTION

Vote narrower than expected

Ecuador's Social Christian Party (PSC) will not find it as easy as expected to dominate a national assembly elected on Sunday to reform the constitution, according to initial results from the polling stations.

With results in from eight of the 21 provinces and over 70 per cent of the vote counted in eight others by Tuesday night, the PSC was still set to form the largest bloc when the assembly begins on December 20. However, it was expected yesterday to have nearer 18 seats than the 21-25 seats predicted by pollsters on Sunday.

This will leave the expected alliance of the PSC, centrist Popular Democracy party and the government Liberal Party-Alfarist Radical Front short of a majority in the 70-member assembly. They may seek a further agreement with the centre-left Democratic Left.

As polling results have become clearer since Sunday, PSC leaders have toned down their triumphalist approach and placed more emphasis on the need to find common ground with other assembly groups over the next couple of weeks.

Justine Newson, Quito

NEWS: WORLD TRADE

Markets harder than 'Stonewall'

Tough US trade negotiator says Asian financial crisis will open up trade, writes Nancy Dunne

Charlene Barshefsky has a reputation as a relentless negotiator. Her nickname, Stonewall, was earned during countless face-offs over access to other countries' markets.

One of those trade rows is about to come to a head when the World Trade Organisation rules - perhaps as early as tomorrow - on a complaint, brought on behalf of Kodak, the US film company. Many say the case amounts to a judgment on Japan's economic system.

Yet, after five years of contending that Japan's distribution system is an impediment and its restrictions on competition so widespread as to constitute a trade barrier, Ms Barshefsky believes events have overtaken the case.

Asia's financial crisis, she contends, will at last force reform. The US Trade Representative said in an interview this week: "It has to have bold and decisive action."

Ms Barshefsky argues that the outcome of the Kodak case before the WTO dispute settlement panel does not much matter. "Whether we win, or partially win, the case, or don't prevail, I think the forces at play in Japan are much stronger now than

the contribution of the case."

However, many Japanese analysts in the US - having heard numerous Japanese pledges in the past - view this as wishful thinking. "It's bizarre if anyone thinks the Japanese market is going to change, particularly when its economy is doing worse," said one lawyer.

However, Ms Barshefsky contends that the markets message was reinforced by President Bill Clinton when he met Ryutaro Hashimoto, Japanese prime minister, in Vancouver last week.

She said it was critical that deregulation moves at an accelerated pace," said Ms Barshefsky. And the prime minister agreed to deliver a package of reforms by mid-December, looking especially at distribution.

Tokyo has also pledged it will review the controversial Large Scale Retail Store Law, which protects small businesses that are less likely to use foreign products. The law has long symbolized Japan's closed markets.

Since succeeding Mickey Kantor - a close friend of the Clintons - as trade representative, Ms Barshefsky has been credited with important negotiating victories. Last December she helped set up a global agreement phasing out tariffs on information technology. In February she directed US negotiations in an agreement which swept away barriers in telecommunications services.

A slight, elegant woman and a respected trade lawyer before moving into government, Ms Barshefsky has mastered her trade brief - whether peering over half-moon reading glasses or arguing that the US will be relegated to the sidelines if she is unable to negotiate new trade agreements.

She has had a tough slog for most of this year, however. After she "consulted" for months with hundreds of congressmen, President Clinton was forced to shelve her version of legislation giving him new "fast-track" trade negotiating authority. Only 40 out of 106 House Democrats could be persuaded to support it.

Ms Barshefsky says she will again consult with the congressional leadership and return early next year to renew the fast-track crusade.

Most observers blame the failure of the fast-track effort on the White House and business groups, saying both did too little too late to mobilize public support behind trade expansion. "For Charlie, it was mission impossible," says one trade lawyer.

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She does not mention that according to a lobbyist close to the talks, some of the offers have been withheld at US request so countries with poor offers will not discourage others from improving their packages. But good lawyers know what to leave in and out of their briefs.



Barshefsky: 'Market is telling Japan it cannot delay reform. It has to take bold and decisive action' *Picture: Michael Gettleman*

Fast-track - under which Congress transfers some of its authority to the president by promising not to amend trade deals - has always been a "tough sell", she says. "We will have to assess our particular difficulties and then proceed accordingly. The shape of the bill, the precise timing has yet to be resolved."

Next week Ms Barshefsky will oversee the US negotiations on a long-delayed multilateral financial services pact. In 1995 the US walked away from the talks, refusing to commit itself to keeping its markets open without better offers from Asia and Latin America.

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UK contractor halts Bangkok work after payments freeze

By Andrew Taylor in London
and Ted Bardsley in Bangkok

United Utilities of the UK has halted work on a sewerage scheme for Bangkok because payments have stopped.

The project is the latest in a series of high-profile infrastructure developments in Thailand and other south-east Asian countries which have been halted or postponed because of the region's financial crisis.

The Bangkok Metropolitan Author-

ity, however, denied that payments to United had been withheld because of the country's financial problems. It blamed a previous contractual dispute for the difficulties which it said must be resolved before payments could resume.

United Utilities, which has made a \$90m (\$150m) provision to cover potential losses on the contract, has complained about difficulty in getting access to parts of the new sewerage network designed to sup-

ply 1m people in

Covent Garden board is accused of inadequate financial planning

MPs call on opera chiefs to quit

By Antony Thermcroft
in London

Chris Smith, the chief minister for culture, put himself on a collision course with the management of London's Royal Opera House yesterday as he backed a tough House of Commons report which called for mass resignations.

Gerald Kaufman, a former Labour minister, said that "the current board should dissolve itself and the chief executive should resign with immediate effect". Alternatively, the Royal Opera should go private, relinquishing its annual £15m

(\$25m) Arts Council grant. He spoke with the unanimous support of the culture, media and sport committee, which he chairs.

The report catalogued a series of errors, ranging from inadequate financial controls which almost led to insolvency in the summer, poor planning for the current 2½ year closure period while Covent Garden, the opera's home, undergoes a £21m refurbishment, and sharp practice during the appointment of Mary Allen as chief executive in May.

The position of Ms Allen - who joined the Royal Opera from the Arts Council, where she was secretary-general - is uncertain. "I entirely reject the criticisms of the committee's report of my conduct at the time of my appointment in May," she said yesterday.

The committee had no complaint of her managerial competence but maintained "her conduct fell below the standards to be expected of the principal officer of a public body". Ms Allen has only been running the Royal Opera for three months and has helped introduce stronger financial controls. She is keen to stay and her trustees might well sacrifice themselves on her behalf.

The committee has no direct power but it puts considerable pressure on Mr Smith. He responded diplomatically yesterday. "I share the committee's view that substantial changes are now required, but I hope that you will agree that it is imperative that the nature and timing of any such changes in the direction and management of the Royal Opera House should be such as to achieve the objectives of sustaining the house and companies."

Discussions will take place in the next few days between Mr Smith and Lord Chaddington, chairman of the Royal Opera, who is criticised in the report for leaving the position of finance director vacant for a year. It is believed that Lord Chaddington would be willing to resign if it is considered to be in the best interests of the Royal Opera.

Mr Smith may accept some board resignations while appointing new members. There are only nine trustees: there could be 16. He will be anxious, however, to keep on board Mrs Vivien Duffield, who heads the Royal Opera House Trust, and who has already raised £75m of the £100m needed for the rebuilding.

The House of Commons defence committee yesterday rejected appeals to hold an inquiry into the 1994 Chinook helicopter disaster in which 25 senior intelligence experts perished on the Mull of Kintyre in Scotland. The decision was described as "profoundly disappointing" by Menzies Campbell, defence spokesman for the opposition Liberal Democrats and a senior committee member, who has said the RAF's verdict - that the two deceased pilots were guilty of gross negligence - was "unsubstantial".

"From the information available to me, I am by no means satisfied that the necessary standard of proof to justify this verdict in terms of the RAF's own regulations has been met," said Mr Campbell. "Unfortunately, I was unable to convince the committee to take this view." Mr Campbell predicted the MPs across the Commons would continue to press for a review of the RAF's verdict. "There is a considerable amount of public anxiety about this incident and the committee is ideally placed to investigate," he said.

Denise Gregory-Smith, the mother of a military passenger on the Chinook, said the committee's decision amounted to a "cover-up". She said: "The pilots should not be blamed. No one knows what happened as there was a fire and all the evidence was burned." Bruce George, the committee's chairman, said the issue was "too technical for the committee to handle", and there was not enough time for an inquiry.

Liam Halligan

■ LOW-COST AIRLINES

EasyJet in talks with Rotterdam

EasyJet, the UK-based low-cost airline, said yesterday it was talking to Rotterdam airport about becoming the carrier's new base in the Netherlands. The discussions follow EasyJet's difficulties competing against KLM at the Netherlands' Amsterdam's Schiphol airport. EasyJet, which is based at London's Luton airport, last month told the European Commission that it was withdrawing a complaint against KLM after the Dutch carrier stopped its alleged anti-competitive behaviour. EasyJet began flying from Luton, to the north of London, to Schiphol last year despite warnings that the London-Amsterdam market was highly competitive.

Stelios Haji-Ioannou, EasyJet's chairman, said yesterday that it might be easier to operate at Rotterdam than at Schiphol, where it was difficult to acquire take-off and landing slots. He said that while EasyJet might continue to fly between Luton and Schiphol, Rotterdam looked more attractive as a base for the airline's expansion plans in the Netherlands. Mr Haji-Ioannou is considering flying from the Netherlands to Nice and Barcelona.

Roland Wondolleck, Rotterdam airport's director, said he was keen to attract a low-cost operator. He said the airport, which is owned by Schiphol, had been talking to EasyJet for two years.

Michael Skapinker

■ DOMESTIC ROUTES

B Midland aims at Manchester

British Midland is expected to announce next week that it intends to begin flying from London's Heathrow airport to the northern city of Manchester, triggering a price war with British Airways on the route. The move would also increase co-operation between British Midland and Lufthansa of Germany, which flies from Manchester to several German cities. British Midland is expected to undercut BA's fares on the London-Manchester route. British Midland refused to comment but said it would make a statement on Monday.

Michael Skapinker

■ INVESTMENT IN WALES

Battery maker to enlarge plant

Yuasa Corporation of Japan is to enlarge its battery making operation in south Wales. Yuasa's expansion is the fourth at the site since it opened 15 years ago and takes the total workforce to more than 800. The company is the second biggest private sector employer in the area. The news is the second Japanese investment announcement for Wales in two weeks, following the unveiling by Panasonic of a £15m (\$25m) research and development site in Cardiff. David Rowe-Beddoe, chairman of the Welsh Development Agency, said the news highlighted the importance of expansion projects, which have accounted for 94m of the £1bn overseas investment in the region since 1988.

Juliette Jowit, Cardiff

■ SOCCER

Honorary knighthood for Pele

Pele, the Brazilian soccer star who was recently voted the greatest player of all time and is now his country's sports minister, yesterday received an honorary knighthood in London from Queen Elizabeth. He emerged from Buckingham Palace wearing the cross and star of an honorary Knight Commander of the British Empire and said: "This makes me feel very, very happy; I thank the British people for their trust in me and for believing in my work. I will continue to work hard for sport in society." Pele is in Britain with his country's president, Fernando Henrique Cardoso, who is on a state visit. "The British people, as always, have shown the importance of sport and of Pele - he is ranked number one," said the president.

The latest settlement at BMW's Rover subsidiary was for a 4.5 per cent increase in the first stage of a three year agreement which lasts until 1999.

The only auto company settling below 4 per cent is Vauxhall unit of General Motors which increased basic rates from September by 3.2 per cent as part of a two year agreement that ends in 1998.

Christopher Adams

■ INSURANCE

Trade associations plan merger

Two London insurance market trade associations said yesterday they planned to merge. Lirma, which represents more than 100 non-marine insurers and reinsurers, and the Institute of London Underwriters, which comprises marine and aviation insurance companies, said a merger would enable them to represent better the interests of their members and enable them to cut running costs. Members will meet to approve the merger plans later this month.

Christopher Adams

EU accord on tobacco adverts expected today

By Michael Smith
in Brussels

European Union nations are expected today to reach agreement on banning tobacco advertising in a deal which is likely to allow sponsorship of Formula One motor racing and other "world level activities" to continue for at least seven years.

Although Germany, Austria and Denmark were last night lining up either to oppose the ban or withhold support for it, other nations - including the UK - were increasingly confident that the proposals could be adopted after eight years of wrangling.

"The odds of the directive going through are pretty good," said one diplomat. The European Commission - the EU's executive, which is normally cautious on making predictions ahead of member state meetings - said that there was a reasonable chance of achieving a "qualified majority".

But with three substantive issues to be resolved by a meeting of the 15 health ministers today, there was still a possibility of an upset. Mr Padraig Flynn, EU health commissioner, has warned that he may withdraw the directive proposing the ban if a deal is not reached today.

There is likely to be heated debate about the time which Britain and other countries can exempt sports from the sponsorship ban. Mr Flynn has indicated he would accept a seven-year gap between the directive's full implementation and exemption being withdrawn. This could be opposed by countries including Finland, France, Portugal and Italy, which already have bans.

There will also be controversy about restrictions on companies using logos associated with tobacco products on other products. Some states want companies who market a range of products including tobacco be allowed more freedom to use their logos.

Under the proposed directive, member states will be able to continue existing sponsorship of "world level" events for a period to be defined. But the sponsorship money will have to decrease, as will the visibility of advertising at the events. Countries will decide themselves what constitutes a world event.

The Commission says the ban is justified because it is part of its plan to complete plans for a single market, and EU treaties make provision for health protection.

Final adoption of the directive is unlikely before the middle of next year and could take much longer.

LEGAL NOTICE

IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
COMPANIES COURT

IN THE MATTER OF
HIC UK LIMITED

IN THE MATTER OF THE
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that by an Order dated 9 October 1997 the Court has directed a meeting of the Creditors in respect of the proposed Scheme of Arrangement referred to below of HIC UK Limited ("the Company") to be convened for the purpose of considering and if thought fit approving the proposed Scheme of Arrangement proposed to be made between the Company and Non-Insured Creditors whereby all liabilities will be paid in full in one sum on 22 January 1998 at 11.00 a.m. at which place and time all the said Insured and Non-Insured Creditors are requested to attend.

Any person entitled to attend the said meeting may do so in person or by proxy. The Scheme of Arrangement, Voting Form, Incorporating Forms of proxy and Explanatory Statement required to be furnished pursuant to Section 426 of the Companies Act 1985 at the registered office of the Company at 18-19 St George's Place, 18th Floor, St George's Place, London EC2V 7DD and at the office of Davies Arnold Cooper solicitors at 8 St George's Place, London EC2V 7DD and at the office of Robson Rhodes solicitors at 186 City Road, London EC1V 2NU between the hours of 10 a.m. and 4 p.m. on normal working days (excluding public holidays) immediately prior to the meeting.

The said Scheme of Arrangement will be lodged with the High Court of Justice on 10 January 1998 at 11.00 a.m. and will be open for inspection at the office of the Clerk of the High Court, 18 St George's Place, London EC2V 7DD.

It is requested that Voting Forms be lodged with Robert Rhodes at 186 City Road, London EC1V 2NU by 12 noon on 10 January 1998 but if they are not so lodged, may nevertheless be filed at the registration desk at the High Court.

By the said Order the Court has appointed Ian Marshall a director of the company at 8-10 St Saviour's Wharf, Mill Street, London SE1 2HE to act as Chairman of the meeting and has directed the Chairman to reject the

any person entitled to attend the said meeting may do so in person or by proxy. The Scheme of Arrangement, Voting Form, Incorporating Forms of proxy and Explanatory Statement required to be furnished pursuant to Section 426 of the Companies Act 1985 at the registered office of the Company at 18-19 St George's Place, 18th Floor, St George's Place, London EC2V 7DD and at the office of Davies Arnold Cooper solicitors at 8 St George's Place, London EC2V 7DD and at the office of Robson Rhodes solicitors at 186 City Road, London EC1V 2NU between the hours of 10 a.m. and 4 p.m. on normal working days (excluding public holidays) immediately prior to the meeting.

The said Scheme of Arrangement will be subject to the subsequent approval of the Court.

Bone ban awakens Brussels memories

But the latest beef move is on a different scale to the events of March 1996

By Michael Smith
in Brussels

There was a powerful sense of déjà vu in Brussels yesterday as the European Commission and the UK's 14 European Union partners digested the latest British developments on "mad cow disease".

"It's just like last time," said one EU official, referring to March 1996, when the UK announced a probable link between BSE - or mad cow disease - and its human equivalent, Creutzfeldt-Jakob disease.

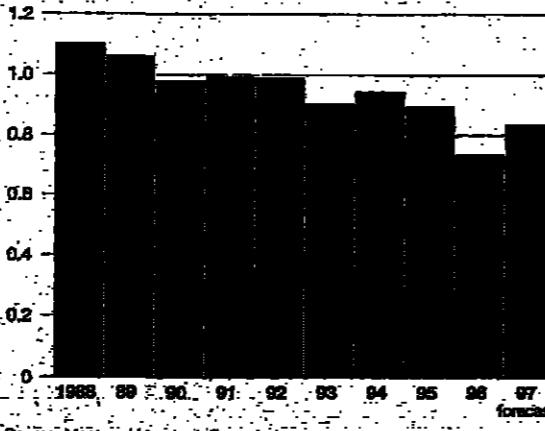
"First news leaks out and then the government makes a big set-piece to parliament. It is followed by wall-to-wall negative news coverage and consumer confidence takes a huge dive," the official added.

In reality, the effects of yesterday's announcement are on a different scale to those of 21 months ago.

But there could be fallout for UK hopes of getting the

Beef and veal

Consumption in UK (in tonnes)



Source: Ministry of Agriculture, Fisheries and Food

ban on its beef lifted; for a potential trade dispute between the US and the EU over a Brussels ban on the use of specified cattle derivatives; and for sale by other countries of their beef.

The Commission will ask its veterinary experts to carry out an immediate investigation of the UK committee's findings.

The initial view among officials was that the UK's concerns about bone marrow were at odds with previous findings of EU veterinary experts, who consider marrow to be low on the list of

cattle parts most at risk of carrying BSE. However, if EU scientists were persuaded of the UK arguments, there would be pressure for a bone-in-beef ban to be spread throughout Europe.

Although the UK has by far the highest incidence of BSE among European countries, the disease has now been detected in a majority of EU countries.

This week Luxembourg became the latest country to be affected, albeit with only one case detected. It joined a list consisting of Ireland, France, Portugal, Belgium, the Netherlands and Germany.

Government policy over BSE and CJD is led by its Spongiform Encephalopathy Advisory Committee, a group of 12 medical, veterinary and other scientific experts chaired by John Patterson, dean of the medical school at University College London.

Seac's latest advice, which led to the bone ban, results from new experiments by government scientists. Previously, infectivity has been found only in the brain, eye, spinal cord and small intestine.

The scientists fed large doses of BSE by mouth to experimental animals selected for their susceptibility to infection.

They found clear evidence of infectivity in nervous tissues called "dorsal root ganglia", which lie within the bones of the spinal column and would be left with the bones when meat is cut off the spine.

In Holyhead unemployment is running at 12 per cent to 13 per cent, and the cattle market at nearby Llangeini is closing because of a lack of business.

Struggling farmers face fresh setback

By Juliette Jowit in Cardiff

Beef prices, which have fallen by half, are only part of the reason for the anger of farmers in Wales, Peredur Hughes, who keeps live stock in the north of the region, said yesterday.

This week has seen blockades at two Welsh ports of trucks arriving with beef from the Republic of Ireland. A consignment of frozen burgers was hung into the sea at Holyhead on Monday.

"During the BSE [mad cow disease] crisis there were other areas of

the industry doing well," Mr Hughes said. "For example, I was losing on my beef but gaining something on my lamb - not so much, but it kept our spirits up. This year the price of lamb is down 30 per cent, the price of beef down about 50 per cent and the price of crops down 40 per cent."

Costs imposed by restrictions in the aftermath of the BSE crisis are also pinching margins. Morgan Thomas calculates he has already made losses of £70 (\$117) to £20 a head on sucker calves bought only recently.

Yesterday's government

announcement of a ban on beef on the bone threatens to throw an even deeper gloom over the already despondent markets, he said. "I don't know whether this is going to bring it all back into people's minds and frighten them again. It's really worrying."

David Williams, who farms on the border with England and chairs the National Farmers Union of England and Wales national livestock committee, warns that many farmers are on the verge of bankruptcy. "I have seen accounts up and down the country, they are really horrendous.

They are going to cause great difficulty and we are going to see farmers go bankrupt if the situation doesn't improve fairly quickly."

Mr Hughes says a new generation of farmers is in danger of abandoning their family businesses, including his sons, Llyr, 24, and Dewi, 22. "They are seriously considering whether they should come into agriculture. Is there a future there?"

In Holyhead unemployment is running at 12 per cent to 13 per cent, and the cattle market at nearby Llangeini is closing because of a lack of business.

The latest settlement at BMW's Rover subsidiary was for a 4.5 per cent increase in the first stage of a three year agreement which lasts until 1999.

The only auto company settling below 4 per cent is Vauxhall unit of General Motors which increased basic rates from September by 3.2 per cent as part of a two year deal that ends in 1998

TECHNOLOGY

Stephen McGookin looks at the logistical challenge of the world's biggest sports event

On side for soccer IT

In football, it is often said that the best referee is the one the fans never notice. Gerard Gouillou and his colleagues at EDS, the US information services group, have been bearing that in mind while building the information technology backbone for what they hope to be a fault-free World Cup tournament next year.

"We want to help France share the beauty of the game with the world," says Mr Gouillou.

As this evening's draw in Mar-selle emphasises, the logistical challenge of organising the world's biggest sporting event is a considerable one. Regardless of how carefully planned and tested the infrastructure is, things can still go wrong, as at last year's Olympic Games, when IBM had to overcome initial difficulties with its online results network.

From the moment the first game kicks off on June 10, 1998, the World Cup finals will last 33 days, with 37m people worldwide expected to watch on television. The 1994 tournament in the US attracted 31.7bn viewers, while the Atlanta Olympics drew an audience of about 20bn.

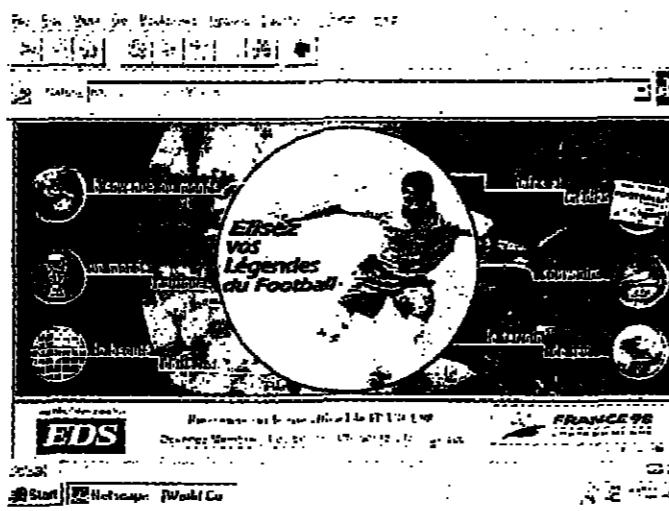
On the ground, 2.5m spectators

will attend the 64 matches featuring 32 teams at 10 venues, along with 10,000 accredited journalists and broadcasters. They will be marshalled by 12,000 volunteers and 550 permanent employees. In all, 50,000 accreditations will have to be organised, as Mr Gouillou says, "to allow people to go only where they are entitled to go".

The job of bringing together all the elements in the strategy falls to Philippe Verhaar, the organising committee's IT director. "The greatest challenge is to be ready on time," he says. "Everyone knows when the opening game will be, and there's no possibility of any move. Also, everything has to work perfectly from the first day."

Installing and implementing the hardware - about 12,000 workstations and 100 servers across 100 local area networks - will have to be done within a few weeks from May, when the stadiums are finally ready.

When the tournament organising committee was set up in December 1993, Mr Verhaar was the first departmental head appointed, indicating the importance laid on getting the IT provi-



The World Cup IT mission aims to provide information efficiently

tion right. In turn, Mr Verhaar emphasises the need to choose the right partners: EDS and the other IT partners - Hewlett-Packard, Sybase and France Telecom - all have experience of big

If I am causing trouble, I can be easily identified and banned from any other games'

events, and they had the opportunity for testing during a dry run last summer - *Le Tournoi* contest between England, France, Brazil and Italy.

Mr Verhaar describes the IT mission as dedicated to the efficient management of informa-

tion not just during the games themselves, but in the long preparation stage as countries qualify to go to France.

The official web site www.foot98.com has been providing a running account of the tournament at each stage, while World Cup Online, the main content engine, will drive all the public and press information during the finals.

Sybase development tools using its adaptive component client/server architecture will be used in all elements of the tournament planning, as well as running all the standard business systems like finance and accounting associated with an undertaking of this size.

For the visiting press, a first will be the availability of indexed video through the World Cup

Online intranet, allowing users to request clips indexed by player, team or incident - such as goals, penalties or red cards.

Ticket reservation sales began in France in May 1996, partly using the national Minitel system. Until this evening's draw, though, it was not known which teams would be playing in each game at each venue, so Mr Verhaar says he has been selling "virtual tickets for virtual games". "In January and February next year we will start to convert reservations into actual tickets." Football authorities in each qualifying country will also be able to start selling their tickets through official tour operators.

A 3D view of the pitch from each numbered seat can be built up from the stadium database; from a security point of view, the organisers should be able to know who is occupying each seat or group of seats. "If I am causing trouble, I can be easily identified and banned from any other games," says Mr Gouillou.

He points out that the whole approach is a "24/7" - 24 hours a day, seven days a week - operation, with extensive back-up and disaster recovery plans.

Mr Verhaar, meanwhile, admits he works for an organisation that has "no past and no future. We will cease to exist when the books are closed after the final game," he says.

When that happens, he is confident it will not just be the 11 players parading the trophy who are a winning team.

biodegradable plastic bag says it has overcome these problems. Symphony Environmental has developed a degradable refuse sack which takes two to five years to disappear; less if subjected to heat. When it degrades, it produces heat and carbon dioxide or carbon monoxide. The bags cost the same as non-degradable bags.

Symphony Environmental: UK, tel (0)181 2075900; fax (0)151 2075960

Personality key to heart disease

Evidence has emerged supporting the controversial theory that "type A" personalities - competitive, impatient and hostile - have an increased risk of heart attacks.

A study published this week in the American Heart Association's journal *Circulation* provides the first big evidence of a link between levels of mental stress and the blood vessel blockages that trigger heart attacks and strokes.

The research on 901 Finnish men showed that the men whose blood pressure rose most when they performed difficult cognitive and memory tests also had the thickest blockages in the arteries that feed blood to the brain. The association was strongest among men under 55 years old.

More research is needed to prove that mental stress causes blood vessel blockages and, if so, to uncover the mechanism. Frequent bouts of high blood pressure during mental stress could damage the vessels' walls or release hormones that help build up blockages.

American Heart Association: tel 2147061173; e-mail wyne@amhr.org

Ultra violet rays made harmless

Ultra violet light can cause skin cancer if people are exposed to it for long periods. German researchers have developed a polymer coating that absorbs ultra violet rays and turn them into visible light.

The scientists at the Fraunhofer Institute for Applied Polymer Research found that the polymer coatings, which are transparent in visible light, can be applied to glass. If they are used to coat halogen bulbs, they remove the ultra-violet rays and intensify the colour and brightness. They could also be used to coat greenhouses.

Fraunhofer Institute for Applied Polymer Research: Germany, tel 3326-16332; fax 332946317

Bio Avenir's triumph of fraternité

France's Bio Avenir, an unusual research partnership between private and public sectors, has drawn to a formal close with a large scientific conference in Paris.

Participants from both sides say the FF1.6bn (216m) spent on Bio Avenir over five years has produced excellent returns. The measurable output includes 172 patents and 528 scientific publications right across the life sciences.

Equally important are the links forged between industrial and academic laboratories that had previously been deeply suspicious of each other. More than 500 scientists took part and 200 PhD students were trained through Bio Avenir.

What makes Bio Avenir unusual for a national collaborative programme is that France's universities and the whole panoply of state-funded research bodies (Centre National de la Recherche Scientifique, Institut National de la Recherche Agronomique, Institut National de la Santé et de la Recherche Médicale and others) collaborated with one company: Rhône-Poulenc.

Rhône-Poulenc provided FF1.1bn for Bio Avenir, while the French government contributed FF50m.

"The results were far beyond our expectations," Jean-René Fourtou, chief executive of Rhône-Poulenc told the conference.

"Although the formal programme is coming to an end, we should all strive to allocate resources to continue the work of Bio Avenir. It is important for the government to continue to serve as a catalyst, even if it cannot contribute at the same level as before."

But Claude Allègre, France's research minister, replied uncompromisingly: "We do not intend to finance research by big companies. They should do that themselves."

Instead, the government's priority is to stimulate small, entrepreneurial biotech-

nology companies of the sort that are very common in the US but rare in France. "To us, the biotechnology sector is an absolute priority. We want to support it," Mr Allègre said.

Rhône-Poulenc too plans to do more to stimulate biotech entrepreneurs, said Philippe Desmarest, group president. "We shall give space to start-up companies. We shall host them for their incubation period, sharing their risks and making our equipment and laboratories available. Then they will have to go their own way."

Meanwhile, Rhône-Poulenc is busily exploiting the rich results of Bio Avenir to develop its own products and processes. For example:

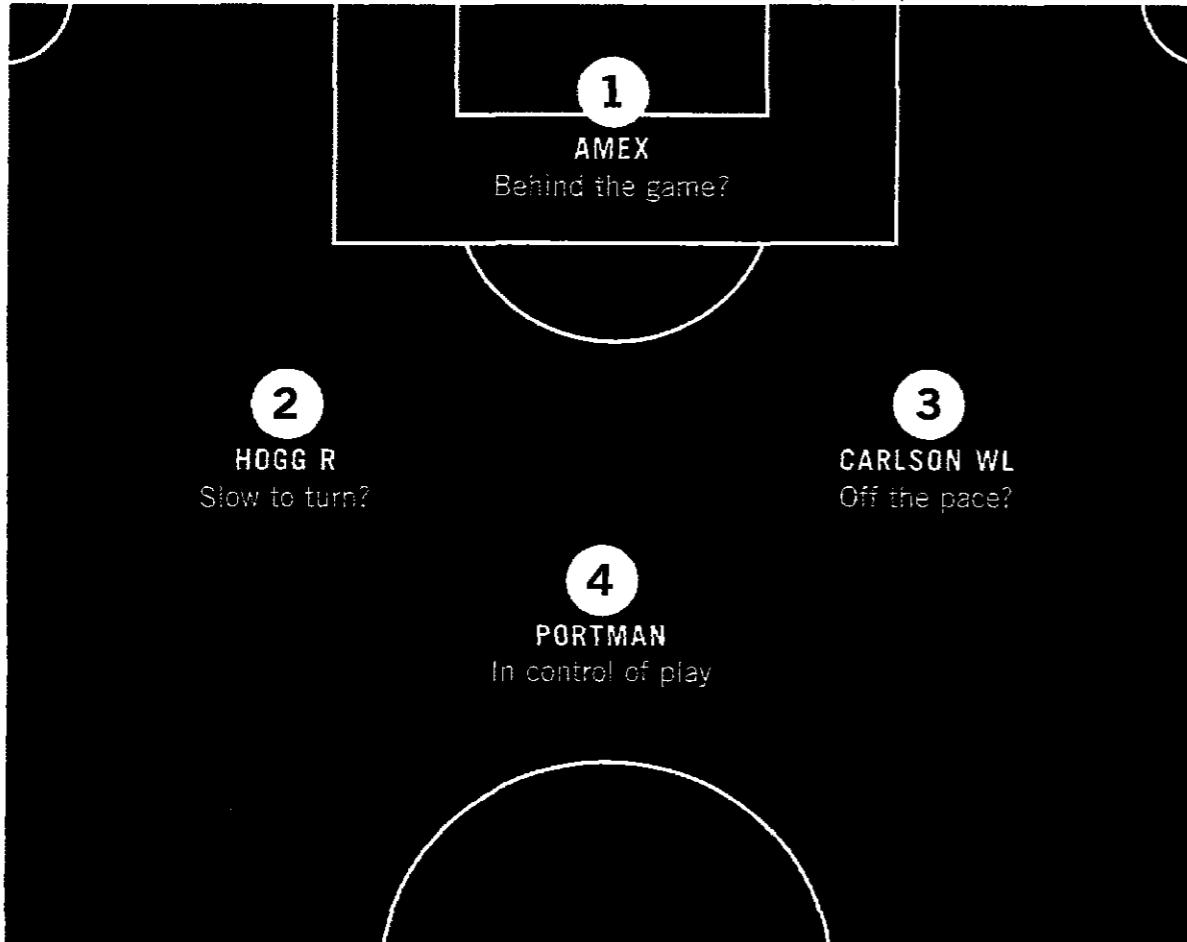
• in human health, the programme provided the company with the technology it needed to set up RPR Genecell, a collaboration in gene therapy with 19 external laboratories. Their work on the p53 cancer gene is beginning phase II clinical trials in

the US. Other projects, which have not yet reached the clinic, include gene therapy for cardiovascular disease (to prevent arteries clogging up) and for diseases of the central nervous system such as Parkinson's (to prevent degeneration of brain cells).

• in food and agriculture, there have been results in two directions: new plant protection chemicals (fungicides and herbicides) and genetically engineered crops that protect themselves against pests and disease. Bio Avenir has also made "artificial seeds" from embryonic plants.

• in chemistry, the programme has used "combinatorial chemistry" to create a great diversity of new molecules for use throughout Rhône-Poulenc's research. And biocatalysis - using enzymes to speed up chemical reactions - is opening up possibilities for clean recycling of plastics.

Clive Cookson



Any doubts about selection?

As all canny travel managers know, sometimes the easy route isn't the best one. Selecting a big name to keep things good and tight sounds like a simple and straight forward choice, doesn't it? But what happens when they fail to live up to their promise? When they just don't seem to understand exactly what you need? Your decision can quickly land you in some trouble?

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CONTRACTS & TENDERS

Invest in Romania!

STATE OWNERSHIP FUND

Advertising release for sale of shares by direct negotiation

The STATE OWNERSHIP FUND, a Romanian public institution based in Bucharest, 21 C.A. Rosetti Street, sector 2, is offering for sale by direct negotiation a 43.996% of the issued share capital of GENERAL TURBO SA.

- Registered Office: Bucharest, Str. Bereni, nr. 104, sector 4
- Fiscal Code: 2603490
- Registration no. in Commercial Register Office: 140/26490/1992
- Issued stock capital, according to the latest records at the Commercial Register Office: 52,418,600 thousand ROL
- Turnover in 1996: 39,879,431 thousand ROL
- Net profit in 1996: 5,291,123 thousand ROL
- Main scope of activity: a) design, manufacture and marketing of the following: steam turbines, electric generators, electric motors, electric equipment, pumps for power generation purposes, turbine-drive compressors, turbine-drive air-blow, other industrial products; spare parts for the before mentioned in the industry of machine manufacturing; b) on site repairs at the Client, after the equipment delivery.

Total number of shares at a nominal value of 25,000 ROL each: 2,896,744.

The share ownership structure is as follows:

<input type="checkbox"/> State Ownership Fund	43.996
<input type="checkbox"/> Financial Investment Company Mures	4.67
<input type="checkbox"/> Share owners through mass privatization	51.33
<input type="checkbox"/> Shares assigned to the manager	0.004

The offer for the 43.996% issued share capital, i.e. 922,415 shares is 90,008,334 thousand ROL for Romanian investors, or 12,046,740 USD for foreign investors.

The Company PRESENTATION FILE required for subscription to the offer may be obtained at the State Ownership Fund, SOFRDA BUSINESS CENTRE, OFFERS DIVISION of the International Relations Department, Bucharest, Str. STAVROPOLIE, nr.6, phone 04-01/3110495; 3123130; 3124231 and fax 04-01/3121841, daily between 8.00 and 16.00 hrs, at a price of 1,400 USD for foreign citizens or legal entities or ROL equivalent at National Bank exchange rate applicable on the PRESENTATION FILE purchase date for Romanian citizens and legal entities.

This sum has to be transferred in advance to the State Ownership Fund account: no. 5314-0000024/230007, in USD at the Romanian Bank for Foreign Trade (BANCOREX) for foreign investors, or no. 1510980000607, in ROL, at the Romanian Bank for Development-Bucharest Branch (BRD-SMB) for Romanian investors.

The minimal environmental conditions accepted for GENERAL TURBO SA Tucea are included in the company PRESENTATION FILE.

THE PRESENTATION FILE will be released on presentation of:

- a copy of the payment order for the presentation file;
- identity card (or passport for foreign citizens);
- certificate from the bidding company.

In order to participate in the negotiations, bidders are required to present evidence of putting at the Seller's disposal a guarantee of a participation i.e. 2,700,251 thousand ROL or 361,431 USD as follows: Romanian citizens or legal entities may pay cash or pay cash to the State Ownership Fund, to account no. 5314-0000024/230007, in USD, at the Romanian Bank for Foreign Trade (BANCOREX); alternatively the bidders may instruct the bank where they hold their account to release an unconditional bank guarantee valid for 45 days.

Bidders should submit the PURCHASING OFFER and the documents stipulated by Government Decision (HG) no. 457/1997 article 26, published in 'Monitorul Oficial' no. 213/28.08.1997 to the State Ownership Fund, Offers Division at the above mentioned address, in a sealed envelope, prior to 22 Dec. 1997, 16.00 hrs. (from deadline for submission).

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ARTS

Cinema/Nigel Andrews

Multi-story drama falls on deaf ears

COP LAND
James Mangold**PARADISE ROAD**
Bruce Beresford**THE BORROWERS**
Pete Hewitt**MARIUS AND JEANNETTE**
Robert Guédiguian**THIS WORLD, THEN THE FIREWORKS**
Michael Oblowitz**IT'S A WONDERFUL LIFE**
Frank Capra

Falling stars will do anything to get back into the galaxy: they may even shed the things that made them stars in the first place. Ever since John Travolta came back by playing a greasy overweight gangster in *Pulp Fiction* - shrugging off his oblivion years by shrugging off the even earlier years of scream-inducing sex appeal - the Unlikely Character Role has been deemed a key to Hollywood resurrection.

In *Cop Land* Sylvester Stallone, formerly the twin scourge of South-East Asia (*Rambo*) and boxers with attitude (*Rocky*), plays a paunchy New Jersey sheriff with a hearing problem. In boyhood he went partially deaf after rescuing a drowning girl from a river: he still pines for her (Annabella Sciorra) now that she is the grown-up wife of a cop in a town seething with them. For Garrison, N.J., ruled by Sly, is where the off-duty NYPD "make their homes" across the river.

The actor's own hearing problem, however, may be that he listened to people pitching this script. "An offbeat role will revive your career, Sly" they no doubt shouted. And "Look at the

co-stars we can round up for you!" Harvey Keitel as the sleazy officer hiding a runaway police man nephew thought to have committed suicide after killing two innocent blacks in a car chase. Ray Liotta as Stallone's best friend, a burnt-out cop with a cocaine habit. And Robert De Niro as, er, Robert De Niro: the Method master guesting, or ghosting, through with cocked head and Little Italy cadence as the snoop from *Internal Affairs*.

Writer-director James Mangold, who made a small character study go a long way in *Heavy*, picks the opposite route here. He wrestles Lacocon-style with an infestation of characters and subplots. There are love, crime, corruption; fires, chases, drownings. And there is the inner complexity of Stallone's sheriff: a sort of conflicted Woyzecian lumpen-hero. Well, we and Mangold would like him to be that. With this actor, though, spiritual crisis is expressed mainly by looking more doleful than usual, under his umbrella eyelashes, while croaking out the des-de-mise dialogue.

The film wilts into sub-*High Noon* futility after a good start.

Mangold sets up his multi-story drama so skilfully - cross-cutting New York and New Jersey to point the contrast between Hell's kitchen and Heaven's retirement lounge (with beer and drugs) - that we quickly identify the principals and their problems. Then we move too fast into the payoffs and payoffs, which manage to be at once too Byzantine and too predictable. We soon twig that this will be the familiar tale of trickle-down corruption in city government.

Strangely, while Keitel and Co. act their hats off in a diminishing way, we end up warming more to Stallone's dozy, slowcoach, not-quite-with-it style. It is as if he believedly determined - or his unconscious determined for him - that he would not pant hard to catch this particular bus. Or perhaps, trading conceits, the tortoise opted to watch the Stanislavskian hares run ragged while knowing intuitively that the can-

era would stay on him. For what's iconic immobility Sly's secret all along?

Paradise Road is *Tenkō* meets *A Town Like Alice*. Writer-director Bruce Beresford tells us that women POWs had a bad time in the war, especially if unduly rapped from Raffles Hotel in the middle of a Gertrude Lawrence lookalike's rendition of "Mad about the boy". Bombed from Singapore, their escape boat then sinks off Sumatra, causing them to accept the Japanese offer of board and board.

"Hello, I'm Rosemary Leighton-Jones, we met at the tennis club," says one debt to another. And soon the camp fills up with a British-accented Glenn Close, Pauline Collins and others plus Frances "I had a Cherman passport" McDormand as a Hitler-fleeing Jewish dentist. McDormand won the 1997 Best Actress Oscar for *Fargo*: can these statuettes be recalled for ensuing performances?

Unlike *Cop Land*, though, this film gets better not worse.

Shaken by an early scene of gruesome immolation, the audience is then stirred by the emotional commitment Close and company bring to potentially maudlin (though truth-based) plot developments: like the all-voice camp orchestra which even the Japs lay down their sabres to listen to. Earnest, sombre, impassioned, the film ends up a small triumph of mind and feeling over what might have been unconvincing material.

In *The Borrowers*, tiny people living under the floorboards attack John Goodman. When the evil property tycoon evicts a family from their home, a parallel family of homunculi battle on their behalf. Drawn from the children's novels by Mary Norton, the finger-sized folk climb bridges, swing on ropes of dental floss, take elevator rides on power tape-measures, and generally behave like refugees from *The Incredible Shrinking Man*.

Director Peter Hewitt, schooled in mad cinema for children from his debut feature *Bill And Ted's Bogus Journey*, boasts un hurried

comic timing. Goodman's villain is squeaked for slow-burn humour and wonderful double or triple takes. (Slow comedy is almost a lost art in the age of MTV and jitterbug attention spans). And the special effects team perform Gulliverish miracles of scale trickery. A Christmas treat for the tots.

In the French film *Marius And Jeannette*, all the world is a lovable commune. The two life-scared Marseilles-dwellers of the title - she a single mother (Ariane Ascaride), he a cement quarry night-watchman (Gérard Meylan) - meet a late love. Urged on by wine-bibbing, politics-chattering friends, and by children unpoluted by jealousy, they turn the back streets into a lovestory of Pagnol.

It would be if Pagnol had written it. Film-maker Robert Guédiguian is a sentimentalist who pretends not to be. The film's folksy, ersatz naturalism is pamphleteering with invisible ink. The plot lulls us with cuteness while the barely visible, but actually deafening, writing says:

poverty, togetherness and work-shy socialism can save the world. Luddite chic, masquerading as a love story.

The week's last two films are a one-sided battle. Michael Oblowitz's *This World, Then The Fireworks* is monster of badness: a late belch from the drunken haze of a Jim Thompson story, Oblowitz gives us hardboiled hero Billy Zane triangulating between incestuous sister (Gina Gershon) and whorish blonde (Sheryll Lee). But characters, as such, are obliterated by empty visual brain-storming. Filters, shadows, tilted angles: style screams loud and long for content.

Frank Capra's *It's A Wonderful Life* is 50 years old but still has all its moving parts. Indeed it moves part of the spectator that newer films cannot reach. My handkerchief was in use from the moment James Stewart stamped out his first aria of Yuletide despair. After that it is Clark the angel, life reborn, and schmaltz somehow transfigured by wit, joy and character.

It is perverse to have everyone call him "Christiane", which is neither English nor French: Frenchmen are never called Christians. That isn't the fault of Anthony Burgess's translation, of course, but his free version has a few problems of its own.

Much of it is modern: colloquial and therefore more actor-friendly than a more literal translation of the fusty text. At its best, the lines have the breezy-but-pithy feel of a good Broadway lyric. When Burgess's rhyming couplets have to stand in for Rostand's grandiose poetry, however, the change of tone is jarring: the word-play often laborious, the fanciful roundabout distinctly flat. It does credit to the entire cast that they manage to fling out their failed epigrams as if they were the real thing.

These quibbles should not deter you from going to see the *Cyrano* of the decade. It is not Rostand's language that has kept the play alive, but his superbly witty, which does wonders for the character - a far cry from the usual blonde airhead - and for the play. Her vocal range needs broadening, though (slightly nasal, with some dodgy vowels that make her sound déclassée); and for the last act, the passage of 15 years seems to have left no mark upon her. Her dim swim Christian is beautifully played by Raymond Coulthard: imagine James Fleet's woebegone William in *Chambers's Underworld* about 15 years younger, and cuter.

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COMMENT & ANALYSIS



Economic Viewpoint · Samuel Brittan

'Asian model', R.I.P.

A modest consolation for the Far Eastern financial setbacks is that we should now hear rather less about the much canvassed virtues of Asian capitalism

For many years now we have been bombarded with messages saying that east Asian countries have invented a non-individualistic form of capitalism superior in kind to the self-centred hedonistic kind enjoyed in the west.

The messages have mostly come from long-time western opponents of competitive markets after they could no longer claim that European-type corporatism was achieving results. But in recent years some east Asian leaders, notably Lee Kuan Yew of Singapore and Mahathir Mohamad of Malaysia, have joined in proclaiming so-called Asian values. Proponents of these values argue that filial piety and the subservience of the individual to communal rights have been the key to growth and stability.

On the left, the east Asian pattern has been praised by western commentators who envy the close relations between government and business in many of these countries and the element of central guidance behind their development. The authoritarian right has been impressed by the limits placed on any criticism of authority, the resolute suppression of "permissive" lifestyles and the draconian punishments for minor offences.

Yet Europeans and Americans would always have been wrong to panic about the supposed threat from Asia. As Christopher Lingle, the US economist, remarks in a new study, "transient western problems associated with restructuring in response to the demands of the global marketplace have been exaggerated by critics into a signal of the end of an era of economic ascendancy for Europe and America".

For, in spite of all the propaganda, the content or existence of the supposed shared values is problem-

atic. The vast east Asian region is endlessly diverse. It contains Japan, a leading member of the Group of Seven top industrial countries, China, still a very poor country struggling to rid itself of its Maoist heritage, the smaller "tiger economies" that have been growing rapidly in recent years, others that have been trying to emulate them, and some that have not even reached the starting post. About the only thing that unites them is the refusal of their rulers to countenance criticism of each other. If you want to hear China's occupation of Tibet condemned, do not go to an east Asian conference.

A real and recurring Asian model, according to Mr Lingle, is the "one family state". Harsher critics talk of "crony capitalism". Mr Lingle believes that the phase of very rapid growth in parts of east Asia has much in common with the rapid growth rates experienced by the defunct Soviet Union, which were too often taken at face value.

Even Paul Samuelson, the Nobel Prize economist, once predicted that Soviet living standards would catch up with those of America by the early 1990s. Soviet growth was genuine, but based on the forced injection of capital and western technology, which provided only a one-shot boost. Authoritarian arrangements do not encourage innovation or adaptation.

Recent financial crises have shown that far from having developed a superior model, some of the most highly praised east Asian economies are prone to all the excesses of the Anglo-Saxon form of capitalism and then some more. They have developed "bubble" economies with an over-indulgence in real estate and stock market investment, driven by lax bank lending policies as

How growth rates differ

	1950-59	1960-69	1970-79	1980-89	1990-95
OECD average	5.2	6.0	5.8	1.9	
US	4.0	4.5	3.2	2.7	1.8
Germany	-	4.4	3.1	1.8	2.5
UK	2.6	8.2	2.4	2.4	1.0
China	-	-	9.3	10.2	
Hong Kong	-	-	8.2	7.3	6.1
South Korea	4.3	7.6	9.6	7.8	7.8
Indonesia	3.0	7.6	5.7	7.1	
Japan	-	10.1	5.2	3.8	2.1
Malaysia	-	-	2.1	6.7	8.9
Philippines	7.3	4.3	6.1	1.9	2.3
Singapore	-	8.9	11.1	7.4	6.6
Taiwan	-	-	9.8	8.1	6.4
Thailand	4.2	8.3	7.3	7.0	6.9

Source: Lingle, based on IMF.

well as overoptimism by foreign investors. At one point the aggregate market value of real estate in Greater Tokyo was estimated to be larger than that of all the property in the US.

The financial storms are not just a chance misfortune but a direct result of the much-vaunted special features of the Asian model. Michael Camdessus, managing director of the International Monetary Fund, who is no free-market fanatic, has just remarked that international investors "who previously had chosen to ignore... the murky interwovenings of banks, companies and governments, decided it was much safer to believe the worst". In direct rebuttal of Dr Mahathir's repeated attacks on currency markets, Mr Camdessus replied: "I have never seen a speculative attack when a macro-economy is strong and government policies are sound."

I do not know whether Mr Davies realises that he has rediscovered the "Austrian" theory of the trade cycle, emanating from overinvestment by excess credit. This theory was not after all killed by Keynes, even though Hayek chose the wrong time - the 1930s - in which to promulgate it. In any case, I hope that Mr Davies will draw his analysis to the attention of his

friend Gordon Brown, the UK chancellor, who still seems to take it as axiomatic that investment is always a good thing. These longer-term reflections are not meant to divert attention from immediate firefighting. This means action spearheaded by the US administration and the IMF to contain the damage and minimise contagion to the rest of the world. About a third of US exports go to east Asia and Japan combined. Further afield, a Korean investment project in the UK has been put on hold and India has had to raise interest rates to protect its currency.

Clearly there is scope for many things to go wrong. The IMF is having to tap the resources of western governments, including European ones. It will also have to be careful in how far it urges retrenchment on its borrowers.

A programme that might be sensible for a small individual country could well be excessively deflationary if applied to a sufficiently large part of the Asian economy. Above all there is the responsibility of the Japanese government, which, unlike the others, is in a position to maintain home demand, but which foolishly raised taxes out of overzealous devotion to the balanced budget religion.

As anything that can be misunderstood will be misunderstood, let me draw attention to the quotation marks around the words "Asian model" in the title of this article. I am not arguing that the growth of east Asian countries is over. On the contrary, growth is likely to resume after the present adjustments. What is over is the so-called "Asian model" as a system of organisation which western countries should either fear, or attempt to emulate.

*The rise and decline of the Asian century, published by Strocco, 08080 Barcelona

BOOK REVIEW · Peter Martin

THE DEATH OF DISTANCE: How The Communications Revolution Will Change Our Lives. By Frances Cairncross. 312 pages, Orion Business Books, £18.99, and Harvard Business School Press, \$24.95

Balanced optimism on innovations

Important cess is not their ability to access information but to interpret it and market the result".

One such act of interpretation is the book's reminder that the humblest instrument of the communications revolution, the telephone, has by no means reached the end of its capacity to transform economies and societies.

The continuing collapse in the cost of providing a long-distance call, the increase in the number of things a telephone can do, and the "wiring of the world" will have a profound impact because the telephone is so simple to use and widely distributed.

In highlighting the importance of changing prices, this chapter reflects the book's balance between economic and technical developments. Cairncross compares the transition the telephone companies must go through with that experienced by deregulated airlines. In some ways (such as balance-sheet strength) the telcos are better placed than their airline equivalents; in others (such as the speed of technological change) they are worse off.

The result is likely to be the same: swings in profitability, loss of market share and a change in the pattern of pricing. "Just as no two passengers on an airline today seem to pay the same price for a seat, in future no two callers will pay the same price for a call."

Cairncross concludes, not surprisingly, that the collapse in long-distance telephone prices will make distance irrelevant in many business decisions. "Companies will organise three types of work in three shifts according to the world's three main time zones: the Americas, east Asia/Australia, and Europe."

Other changes will take

longer to arrive, but may be deeper. Small companies, and small countries, will be more viable than before. Brands will be more important. "What's hot - whether a product, a personality, a sporting event, or the latest financial data - will attract greater rewards."

It will be easier to find buyers but harder to make fat margins. "The office will become a place for the social aspects of work, such as celebrating, networking, lunching and gossiping." Real work will be done at home - and home design will adjust to reflect this.

Ideas will proliferate more rapidly, levelling the global playing field. Governments will find governing harder, and will have to bid for citizens. US influence will grow. English will become the standard second language, but - paradoxically - minority languages and cultures will flourish.

As this random selection of her conclusions indicates, Cairncross's underlying approach is a sort of brisk optimism. This is best captured in her beliefs that e-mail will improve young people's prose style; and that "above all, it will be easier to find somebody to talk to... as a result, the world will, in all probability, be a better place". You do not have to be a Luddite to suspect that these views are likely to prove rose-tinted.

Still, balanced optimism is in short supply in futurology, where the choice is often between hysterical gloom and Panglossian technology-worship. In avoiding these extremes, Cairncross has performed a genuine service.

The *Death of Distance* is available from FT Bookshop by ringing FreeCall 0800 500 033 (UK) or +44 121 324 5511 (outside UK). Free p&p in UK

Personal View · The Prince of Wales

At the heart of business

Companies should invest more in local communities – to mutual benefit

I have been president of Business in the Community since 1985. Looking back over the 450 events with which I have been involved in the intervening 12 years, it is encouraging to realise how much has been achieved in persuading companies to see the benefits of community investment.

Many of the original and, at the time, unorthodox ideas have since become accepted parts of corporate wisdom – such as building partnerships between the public and private sectors, backing community entrepreneurs and encouraging companies to devote a percentage of pre-tax profits towards community investment.

Business in the Community, which began with a handful of pioneering companies, now has 400 members (including three-quarters of the FTSE 100), a national network of regional support and six business-led teams focusing on how companies can make the greatest impact on some of our most deprived communities.

My experience with Business in the Community has taught me three key principles for engaging business in the problems of the community. The first is partnership. The power of partnership was first demonstrated when, in 1985, the example of Halifax, West Yorkshire, taught business leaders that, in co-operation with the local authority, they could help bring back employment opportunities to a declining milltown. That experience of persuading businesses to become involved in long-term, sustainable partnerships continues to be at the heart of Business in the Community's work.

The second principle is the importance of encouraging business leaders to see for themselves the problems, opportunities and examples of best practice on the ground. More than 800 busi-

ness leaders have taken part in my "Seeing is Believing" tours in the past seven years. The practical results have been heartening.

Many visits have encouraged companies to bring personal and management skills to the community. Under the auspices of KPMG, the accountancy firm, 320 business leaders have been paired with head teachers across the country in a teachers' "mentoring project". Regeneration partnerships have been formed in Great Yarmouth, Norfolk, and Sir Neil Shaw, of Tate & Lyle, are three examples. If companies are prepared to back the individual on the front line, whether a community entrepreneur or a dedicated head teacher, the results can be inspiring. I shall be seeing today the results achieved at Winton Primary School in King's Cross by a head teacher where, with the help of business and community volunteers, reading skills have improved dramatically.

The third principle is the priceless value of that unsung hero or heroine, the community entrepreneur. Those communities which, against all odds, have succeeded in reversing a spiral of decline have done so, in my experience, because of local characters like Paddy Doherty in Londonderry who, in 1981, started to revitalise the bombed-out and run-down centre of his city. The results are spectacular.

I was delighted to hear Tony Blair, the prime minister, recently endorsing the contribution made by community, or social, entrepreneurs. But however inspiring the individual, our

experience in Business in the Community shows that behind every budding community entrepreneur there needs almost always to be a network of business support.

Some of the most senior business leaders involved in Business in the Community's work have been vital in working with community entrepreneurs, so that each can give and gain from the experience of the other. Bill Castell of Amersham, Neville Sims of Tarmac, and Sir Neil Shaw, of Tate & Lyle, are three examples. If companies are prepared to back the individual on the front line, whether a community entrepreneur or a dedicated head teacher, the results can be inspiring. I shall be seeing today the results achieved at Winton Primary School in King's Cross by a head teacher where, with the help of business and community volunteers, reading skills have improved dramatically.

Gifts in time and kind are becoming as important as gifts of cash. Companies serious about their management development use community assignments to stretch the skills of their young managers. Marks and Spencer, for example, places 300 staff a year on 100-hour assignments and full-time secondments. And last year I was able to set up a new initiative called "Gifts in Kind", which will make it easier for companies to recycle surplus products and IT equipment

I also hope that Business in the Community will play a helpful role in inspiring companies to develop the ethos and values that could underpin their community work and initiatives in the run-up to the millennium and the century beyond.

The need for long-term sustainable solutions to the problems faced by our most struggling communities will not magically disappear in 2000. The vital contribution that business can go on making in the search for practical solutions will continue and I hope that the increasing number of examples of best practice all over the country will inspire others to harness the power of the business community to the needs of those who constitute its less-favoured clients and neighbours.

Unnecessary constraints still focus on official interventions at frontiers, principally customs.

The core problem is inefficiency, which is often exacerbated and perpetuated by corrupt practices.

The International Chamber of Commerce seeks reform through a systematic improvement of efficiency standards and has set out some key characteristics of a sound customs service in its recently issued international customs guidelines, drafted with the benefit of much useful comment from WCO members.

The World Trade Organisation has done sterling work in liberalising world trade in goods, but the individual consignments (what trade really consists of) are still far from free.

We are moving ahead, in our central strategies and through the influence of our numerous national committees, to supplement the practical application of the ICC's guidelines with pressures for



Prince Charles: has witnessed many changes as president

Credit ratings in Asia appear not to be making the grade

From Mr D.K. Patel

Sir, Surely one of the casualties of the current financial turmoil in Asia should be the reputation of rating agencies.

The government is seeking to utilise the hard-won experience of business leaders who have been involved with Business in the Community.

It is interesting, for example, to see that Business in the Community's experience is being put to use with Sir Peter Davis, chairman of Business in the Community, and Graham Hawker, chairman of Business in the Community Wales, chairing national taskforces on welfare to work.

But obviously a great deal more remains to be done. I hope Business in the Community will go on striving to raise the quality of corporate community investment. We must encourage companies to involve themselves in the most disadvantaged communities and the most intractable issues and I hope that the work of Business in the Community – to change the mainstream attitudes of companies and to influence how they recruit, train, sell, purchase and invest – will go on.

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Russians were also victims

From Mr H. Charnings

Sir, I read of the intention of Robin Cook, the UK foreign secretary, to sponsor help (including government help) for families of sufferers from Nazi oppression, and the present focus on Swiss bank accounts ("Fund proposed for Nazi victims", November 29). Late, perhaps, but no doubt welcome to many future recipients.

In the light of recent consideration of the white paper from our new Department for International Development, an additional question arises. It appears in the United Nations Association-UK introductory papers to the UN system-wide special initiative for Africa. I quote: "How much of the wealth in Swiss bank accounts belongs to the corrupt (ex) African leaders, particularly those now deceased?"

I would pose a further potentially embarrassing question: is nothing to be offered to those dependents of Russians who survived that Nazi assault, or who died as prisoners of war?

Harold Charnings,

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Decided to opt out

COMMENT & ANALYSIS

FINANCIAL TIMES

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\$55bn rescue for Korea

With help from its friends, the International Monetary Fund has agreed to provide \$55bn (£33bn) to South Korea, in its largest ever operation. Against the background of the Asian financial crisis, this is probably justified. Yet its size must make any observer queasy. Will foolish outside investors be adequately punished and is Korea committed to the necessary reform?

This is a complex arrangement: the IMF is to provide \$21bn, the World Bank \$10bn, the Asian Development Bank \$4bn, Japan \$10bn, the US \$5bn and other high-income countries the rest. The details of the promises made, in return, remain unclear. But, apart from fiscal and monetary tightening, their focus is – rightly – on the financial sector.

Measures are expected to include immediate closure of some banks, greater freedom for foreign financial institutions to establish in Korea and a halt to government direction of bank lending. Further trade liberalisation is also probable. The clobber, the conglomerates whose financial plight is at the root of the crisis, will now have to persevere or perish.

Yet how can so vast an operation be justified? After all, Korea is one of the world's wealthier countries. The only good answer is the Asian financial crisis. This operation

should convince foreign lenders that sound borrowers will not fail merely because exchange rates are pushed into collapse. That knowledge should, in turn, help restore confidence.

Yet private lenders and borrowers must also be penalised for bad decisions. Where financial institutions and companies are bankrupt, their creditors – except, perhaps, small domestic depositors – should share the pain. The IMF money is to limit exchange-rate overshooting, cushion the costs of adjustment and accelerate reform. It is not to bail out every idiot who has lent short term to fund long-term investment.

As Alan Greenspan, chairman of the US Federal Reserve, said on Tuesday: "Assistance without further reform of financial systems and economic policies would be worse than useless, since it would foster expectations of being perpetually bailed out."

For Korea, this must mark the end of an era of dirigisme that contributed to its extraordinarily successful development. But this crisis has shown that such interventionism cannot be combined with freedom to borrow abroad. Since the latter can hardly be halted, Korea has no choice: it must liberalise systematically. If this package halts the regional contagion and leads to domestic reforms, it will be worth every cent.

Old-time SPD

Ten months before Germany holds its next general elections, the opposition Social Democratic Party (SPD) is still in a terrible muddle. It cannot decide who it wants as leader, and it cannot decide what platform it wants to fight on. And yet all the members attending the party conference in Hanover this week were in a fine state of self-congratulation.

If ever there was a chance for the SPD to unseat Helmut Kohl, Germany's chancellor, this should be it. His ruling coalition of Christian Democrats and Free Democrats is divided and bereft of fresh ideas. The FDP is in danger of losing its seats in parliament if it cannot win more than 5 per cent of the vote. And Mr Kohl is looking tired and stale. But the SPD does not look like an alternative government.

Part of the problem lies with Oskar Lafontaine, the party chairman. He is a marvellous orator from big platforms, and he knows it. So he can get away with reworking tired old policies and still make the party faithful love them. This week he was on about curbing financial speculators and urging business to put workers' interests above shareholders' value. It went down a treat and he was resoundingly re-elected leader.

The trouble is that Mr Lafontaine is a loser outside the conference hall. He was trounced by Mr Kohl in the 1990 elections, when he simply misread

the popular desire for unification. Now he is barking back to the policies of the 1960s, when the urgent need for an overhaul of the German tax and welfare system is obvious to everyone else.

Some say that Gerhard Schröder, the SPD's state premier in Lower Saxony, is the man to beat Mr Kohl. He is more pragmatic, and more Euro-sceptical than his colleagues. He is too pragmatic for the faithful and too nakedly ambitious. He was grudgingly elected to the national executive, behind both Mr Lafontaine and Rudolf Schärpach, the last party leader to lose to Mr Kohl.

Even Mr Schröder has made himself a hostage to fortune: he has promised to withdraw from the race to be chancellor if his own vote in local elections in Lower Saxony in March drops by more than two percentage points. So the party cannot decide who will fight Mr Kohl until Lower Saxony votes.

The trouble with the SPD is that it does not seem hungry enough for power in Bonn. It already holds power in a majority of the provincial parliaments and in the Bundestag, the upper house. That keeps most of its leaders amply occupied. The SPD only has a chance of winning the next elections if it looks like a party ready to reform itself and the country. Under Mr Lafontaine it just looks far too old-fashioned.

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Unsafe bones

The UK government's proposed ban on selling beef on the bone will ruin far more than the pleasure of meat lovers who can no longer enjoy roast ribs, ox tail stew and T-bone steaks.

It is a devastating blow for farmers reeling from a collapse in their incomes, caused partly by the strong pound and partly by loss of consumer confidence resulting from earlier episodes in the BSE saga.

Although only about 5 per cent of beef is currently sold on the bone, the whole meat market is likely to feel the impact of more adverse publicity. Sadly, this comes amid signs of a tentative revival in beef sales, if not in prices, and some hopes of an eventual end to the European Union trade ban.

Jack Cunningham, agriculture minister, had no political choice but to act on the advice of his scientific advisers. Given the disastrous legacy of inadequate action and excessive reassurance by the previous government, he could not take time considering the matter.

The instant ban may come to be seen in hindsight as an overreaction but at least it is clear cut. It might not have been necessary had confidence in official pronouncements not already been shattered by the previous government's incompetence. As it is, the alternative – simply advising consumers about the small risk of eating beef on the

bone – would just have added to the confusion.

If there is a risk in the UK, where BSE is being eradicated, then the same precautions should be taken elsewhere in Europe where cattle are infected. In Britain, the latest disclosure will deepen the controversy surrounding the BSE saga. More questions will be asked about its origins and about the agonising way it has been allowed to unfold.

The demoralising fact is that more bad news is all but certain to ensue, if not from scientific research then about the human victims of Creutzfeldt-Jakob disease who were almost certainly infected by eating BSE-contaminated beef in the 1980s. Twenty-two people have died from the new variant of CJD linked to BSE, and many scientists predict many more cases in the years ahead.

This makes it the more urgent for government, industry and consumers to be allowed to learn the lessons of the crisis. Yesterday's announcement was right, but it is not enough. Tony Blair, the prime minister, needs to announce without delay that the government will establish an independent inquiry into the BSE debacle, to report no later than the middle of next year.

Without one, the chances of consumer confidence in beef being restored will dwindle by the week.

Marooned in a minefield

Although the momentum of the US scandal over fundraising has faded, its legacy will still influence politics, says Patti Waldmeir

The final word on the great American campaign-finance scandal of 1996 goes to Dick Morris, chief architect of Bill Clinton's successful re-election campaign: US political fundraising laws are so porous that "you'd have to be a genius to be a criminal".

Those will not, of course, be the final words on this year's scandal, which has consumed the politics of Washington for over a year already. Many more will be written and spoken by Republicans, the media and advocates of "clean politics" who are not yet ready to abandon the fight.

But the momentum that has driven the scandal for the past year has faltered, probably terminally. For when Janet Reno, US attorney general, announced on Tuesday that she would not appoint an independent prosecutor to investigate the narrow issue of fundraising phone calls made by the president and vice-president, she sent a broader signal of exasperation. Despite thousands of man-hours of investigation, she has so far found no evidence of criminality at the highest levels of the White House.

The resolution of scandal will affect the public and politicians in different ways. It is unlikely to alter the widespread public sense of disgust and cynicism about the influence of money in politics. But it could help Al Gore. By removing the judicial spotlight from his fundraising activities, it should remove an obstacle to his presidential ambitions. Even so, the scandal will leave its mark on the Democrats, by frightening off more donors and leaving the party beholden to its traditional union base.

All this is to assume that matters will not change. Ms Reno's own sleuths, or those in the media, might yet uncover a clear case of wrongdoing. New allegations surface every few weeks. Just a fortnight ago, US newspapers carried headlines charging that the White House sold burial plots at the prestigious Arlington cemetery in exchange for campaign donations.

Investigations will continue on several levels: on Capitol Hill, where campaign finance hearings are going on in the House, in the media and even within Ms Reno's department, where the attorney general has promised that "no allegation will go unexamined". Probes of the activities of lower-level officials like Bruce Babbitt, the interior secretary, could still reveal links to the White House. And Republicans will try to stoke the fires of Democratic scandal, most immediately by exploiting differences between Ms Reno and Louis Freeh, the FBI director, who openly favoured the appointment of special counsel. Both

will be summoned before the House investigating panel to testify about their differences.

But for the most part, the battle over money and politics will now be confined to the political arena, where changes are more easily dismissed as partisan. And the House probe will be undermined further by the fact that the Indiana Republican who heads it, Dan Burton, is himself accused of a serious case of funding abuse.

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level of scrutiny – and a steady flow of headlines that would have reflected badly on the president, who is bidding for a place in history, and, more importantly, on Mr Gore, who is fighting for the Oval Office. Ms Reno's decision removes a potentially serious obstacle to the candidacy of Mr Gore, while alleviating one of the most damaging scandals afflicting Mr Clinton.

Though the institution of special prosecutor has been discarded since the halcyon days of Watergate, a continuous judicial probe would have kept the White House squirming for many crucial months ahead of the next election.

But even if the political classes keep the scandal simmering, there is little sign it will command much public attention. Most Americans dismiss the bloodsport between politicians and journalists over campaign finance as a Washington game with little relevance outside the Capitol beltway. Their lack of outrage reflects not acquiescence, but their low expectations of politicians. Opinion polls show the public disgusted by the cost and ethics of campaigns – and cynical about prospects for change.

The nature of the campaign finance investigation to date has only deepened that cynicism.

Outside Washington, many Americans complained that the probe verged on the absurd: Ms Reno's investigation of Mr Clinton's fundraising phone calls focused on whether calls were made from one room rather than another at the White House. She found that the president called two donors to thank them, and one to solicit funds, but all calls were made from the White House residence, which is not unlawful. So she was able to clear the president – on what plays in Peoria as a rather absurd technicality.

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Even more judicial haphazard was involved in the decision regarding Mr Gore's phone calls. Ms Reno found that he called 45 potential donors from the White House, but that he solicited only "soft money" for general party campaigning, rather than "hard money" for a particular candidate. Under the law, this did not violate the injunction against fundraising on Federal property – even though some of the money later ended up in a Democratic National Committee hard-money account. Ms Reno concluded that Mr Gore did not know of the diversion.

The law recognises a gulf between "hard" and "soft" money, which largely shies the general public. Parties can legally collect virtually unlimited donations of soft money for so-called "issues advocacy" so long as the funds are not used to promote a particular candidate. But this is the thinnest of fictions: in the 1996 election, Democratic "issues" advertisements prominently featured the presidential visage. The Republican party did the same, if anything on a grander scale. It even used the same film in candidate and "issues" adverts.

Mr Clinton sheltered behind this fiction to get around a \$57m limit on spending for the primary election campaign, using party funds to finance an extra \$4m in early television adverts which may have clinched his victory.

Altogether, Republicans raised \$14m in soft money and Democrats \$122m in 1996, a combined total nearly three times higher than the 1992 election. The last election was a watershed: the year when both parties stopped even pretending to obey the laws put into place to clean up politics after Watergate.

Both parties clearly violated the spirit of the electoral laws, but as Ms Reno said on Tuesday, her finding was based not on spirit but on "the law's letter". This open mocking of the electoral laws has shaken any lingering public belief in the ethics of politicians. But with public confidence already at low levels, it

seems unlikely directly to affect voting patterns. And the issue most likely to have inflamed public tempers – the allegation that Democrats took money from Chinese and other foreign donors – has yet to be stood up by any investigation, including the Senate probe which abandoned the task after months of hearings.

Indirectly, though, the effect could be significant. For though popular support for Democrats is unlikely to be much affected by the scandal – not least because the public blames Republicans equally with Democrats – the Democratic vote could be compromised because the scandal has hit party fundraising.

November's round of gubernatorial and congressional contests showed the Democrats at a serious disadvantage, both because donors have held back funds to avoid potential scrutiny by a prosecutor, and because the party was required to give back \$3m in illegal or improper donations, leaving it \$15m in debt. The election in Staten Island, New York, was particularly worrisome for the party: a strong Democratic candidate there unexpectedly lost to a heavy-spending Republican. The Democrats, who historically have always lagged the Republicans in fundraising, face a potentially serious deficit ahead of the mid-term 1998 congressional elections, unless donor jitters clear up soon.

Fundraising woes could affect not only the party's overall electoral prospects, but the nature of the party, at least in the short term. For with other big donors absent from the fray, Democrats will be left with no choice but to depend heavily on labour – for money and for volunteers. In the 1996 congressional elections, unions spent \$35m for the Democrats on television advertising alone, tipping several marginal contests the Democrats' way. The upshot could increase the clout of the "liberal" (left) wing of the party, at the expense of the more moderate new Democrats. Ironically, that would mean the fundraising scandal could indirectly jeopardise one of the most important goals of Mr Clinton's presidency: moving his party and the country's political agenda towards the centre.

Signs of a shift to the left are already apparent: Democratic congressmen, beholden to labour for finance, helped defeat Mr Clinton's request last month for "fast track" trade negotiating authority. Indeed, the fast track defeat is arguably the clearest single casualty of the year-long scandal.

Only the presidential campaign will tell whether the fundraising issue has also hurt Mr Gore, who has more to lose than the president from allegations of impropriety. Most political analysts think he will have ample time to recover lost ground – unless the scandal breaks out again.

Meanwhile, the public will regard its elected representatives with ever more distaste, as they step up their fundraising activities ahead of the mid-term elections. And the larger issues – the cost of campaigning, and the troubling link between money and politics – are no closer than ever to resolution.

Financial Times

100 years ago

Trade with Central Asia. The Anglo-Indian press is somewhat exercised in mind over the barriers recently raised by Russia against trade with her Central Asian provinces. Special reports, too, published by the Indian Government and its deputies relative to trade with Persia and Chinese Turkestan convey an idea that competition, especially from Russian sources, is acting strongly against the development and even maintenance of export trade to these countries both on our part and on that of our Indian Dependencies.

50 years ago

Sabotage in France. The general atmosphere in France has become even more tense to-day after the train disaster at Arras caused by saboteurs, a series of other acts of sabotage on the railways and many clashes between strikers and the police. The Government has decided on new security measures, and is protecting the National Assembly and the Ministries against possible attacks by the use of strong forces of troops, so that parts of Paris looked this afternoon as though they were ready for a siege.

Unholy row

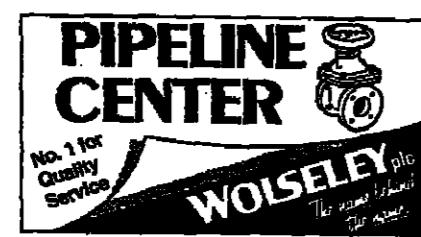
A decade of wrangling between Swiss Roman Catholics and the Vatican has ended with the departure of Wolfgang Haas, the controversial bishop of Chur. It's been an ugly episode that even prompted the intervention of the Swiss government; now Haas, whose strongly conservative views didn't please

Dame buster

Belgium's *Vieille Dame* – the powerful holding company, Société Générale de Belgique –

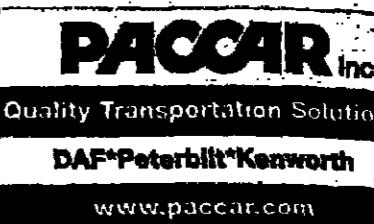
Green fingers

Congratulations to Sorin Frunzavanda, a civil servant who fulfilled his destiny by becoming Romania's new environment minister. Who better for the job than a man whose name translates as "greenleaf"?



FINANCIAL TIMES

Thursday December 4 1997



Russia will raise rates to support troubled economy

By Chrystia Freeland and John Thornhill in Moscow

Russia's central bank will soon raise interest rates again in an effort to defend the rouble and calm the treasury bill market, Sergei Dubinin, the bank's chairman, said yesterday.

The rouble and Russian stocks rallied strongly on the central bank's pledge, which investors saw as a sign that the Kremlin had at last appreciated the severity of its financial difficulties.

But Russian politicians said the emergency measures would exact a high price by dashing the prospects of robust economic growth next year.

The turmoil has already bitten deeply into the central bank's hard currency and gold reserves, which Mr Dubinin said yesterday stood at \$18bn. Central bank intervention in the currency and treasury bill markets has cut reserves by \$3.5bn since November 21.

Car plant for France

Continued from Page 1

near Valenciennes, an old coal mining and metallurgical centre near the Belgian border in northern France, where unemployment is about 20 per cent. Longwy in eastern France may also be in the running.

The plant is expected to produce a small car, whose prototype was revealed in Frankfurt in September, to compete with the Renault Twingo and Ford Ka. A second phase may double capacity by 2000.

Government officials indicated the amount of public aid attached to the project would be less than 10 per cent of the overall investment. There are signs that the level of subsidy may spark controversy in France and elsewhere.

Louis Schweitzer, Renault's chairman, recently indicated that, while he did not dispute the right of new market entrants to locate in France, it was "not self-evident that it makes sense to subsidise new capacity at the taxpayer's expense".

Toyota has 0.8 per cent of the French market and wants to increase this. It does not expect the push to introduce a 35-hour working week to hit the cost competitiveness of manufacturing in France.

Japan's economy 'in recession' as GDP falls 1.4%

By Paul Abrahams and Michiyo Nakamoto in Tokyo

Japan is in effect in recession, according to data released yesterday, which showed its gross domestic product contracting 1.4 per cent in the six months to September compared with the previous half-year.

The continued deterioration will fuel fears that Japan's corporate sector could be hit by more bankruptcies.

This would further undermine its beleaguered banking system and put more pressure on the yen, adding to worries about another round of competitive currency devaluations.

Most private-sector economists are predicting Japan's GDP will fall this year. The Economic Planning Agency admitted it would be difficult for the economy to achieve its 1 per cent growth target.

The government is expected to produce a package this month aimed at boosting the economy, including more public money to secure the deposits of bank customers and cuts in corporate tax.

upheaval in world markets. Large amounts of foreign money have flowed out of Russian debt and equity markets.

But Mr Damrau said yesterday's moves signalled a change of heart. "I think right now people are saying that this is possibly a turning point."

The central bank said it had been reluctant to raise interest rates earlier because it had spent billions of dollars intervening in the treasury bill market to allow big investors to sell their positions without large losses.

Konstantin Korishchenko, head of the central bank's open market operations, said the bank would allow the debt market to find its own equilibrium. But some investors criticised the bank for buying back treasury bills from select Russian banks, while allowing foreign investors to bear most of the losses when prices fell.

Russian defence cuts, Page 2

Japan's economy did not contract for two consecutive quarters - the technical definition of recession - but analysts said this would have been almost impossible given the scale of the fall in the three months to the end of June.

The economy rebounded modestly in the three months to September, with GDP up 0.8 per cent on the April-June period, but the figure was below expectations. In April-June the economy contracted a revised 2.8 per cent.

Particularly worrying was a 1.3 per cent quarter-on-quarter decline in the first quarter, one of the few bright spots.

In the US last month, sales of Toyota, Japan's largest carmaker, dropped 10.1 per cent while Mitsubishi Motors' fell 12 per cent.

Private housing investment fell 10.5 per cent in the three months to September. Private consumption, which accounts for 60 per cent of GDP, rose only 1.8 per cent.

Bank liquidity, Page 6
Samuel Brittan, Page 12
Yamaichi fall-out, Page 15

Holocaust victims' gold may be mixed in bank pool

By William Hall in London

Up to 60 tonnes of gold in the Tripartite Gold pool, which was set up to return gold looted from Europe's central banks during the second world war, may have come from victims of Nazi persecution.

Elian Steinberg, executive director of the UK World Jewish Congress, said yesterday that recently declassified US documents showed a substantial amount of victims' gold had been mixed with gold from the reserves of looted central banks.

Lord Janmer, chairman of the Holocaust Educational Trust, and several delegations at the Nazi gold conference in London yesterday called on the US, UK and France - the members of the Tripartite Gold Commission set up to oversee the return of looted central bank gold - to open TGC archives and settle doubts about the gold's provenance.

In the case of the Netherlands, 35.5 tonnes, or a quarter of the amount it claimed was looted, was "non-monetary" gold rather than "monetary" gold belonging to central banks, according to Mr Steinberg. Austrian non-monetary gold was 13 tonnes and the Belgian claim included 6.4 tonnes of non-monetary gold.

Until now the TGC has insisted it was involved only in returning monetary gold.

A recent report by Stuart Eisenstat, US under-secretary of state, indicated that a small amount of "tainted" gold may have slipped into the gold pool. Jewish organisations claim this non-monetary gold, now worth \$600m-\$800m, should have been repaid to Holocaust survivors and others instead of being used to refill the coffers of the central banks of the 15 countries that had claims on the gold pool.

The UK said it was impossible to tell if non-monetary gold was mixed in the gold pool. However, it stressed that if there was any it was a "very small amount". UK officials played down the WJC's claim that up to one-sixth of the money claimed from the Tripartite gold pool was non-monetary gold.

The UK found itself having to support French opposition to the opening of the archives before the work of the TGC was completed. In the past the work of the TGC has been delayed by quarrels between claimant countries.

A UK official said: "There is a real danger that if we were to release the information now, before the final distribution of gold, the effect would be to launch a debate among claimant countries which would delay the distribution of gold."

The turmoil in Asian currency markets has prompted calls for increased regulation. Most of these emanate from Mahathir Mohamad, Malaysia's prime minister, but he is not alone. And his concerns are understandable enough: the sharp falls in emerging market currencies in recent months should worry any but the most complacent. The snag is that his diagnosis is off beam, while his suggested remedies would only aggravate matters.

It is true that currency markets are the least regulated of financial markets, reflecting their wholesale nature. But the aim of regulation is to prevent abuse, and there is precious little evidence that global currency markets are rigged. With daily turnover running at over \$1.2 trillion a day, it would be some achievement. As for the speculators Dr Mahathir loves to blame, they are the symptom, not the cause. They may be sharks in the water, but they only congregate when bad government policies provide a whiff of blood.

The fact is that disruptive price moves occur mainly in illiquid markets. And the best way of crimping liquidity is through the sort of heavy-handed controls in which the likes of Malaysia excel. When gradual adjustment is made difficult, the only alternative is uncomfortable step changes. Dr Mahathir's desire to avoid such inconveniences is understandable. The solution, though, is not stricter regulation but the encouragement of liquid and transparent markets.

Heinz

Measured over its full 18 years, Tony O'Reilly's tenure at Heinz has been an outstanding success. The US food group's market value has increased from \$90m to \$15bn over that period. But more recently it has become clear that the charismatic Irishman dominates Heinz's board of directors to an unhealthy degree. And this has been reflected in the shares' sharp underperformance since 1993, though they have picked up this year.

To his credit, Mr O'Reilly is stage managing his exit smoothly. The highly regarded William Johnson, who will succeed him as chief executive, was appointed as heir apparent two years ago. That does not mean Heinz's corporate governance deserves a clean bill of health. Mr O'Reilly will remain chairman until September 2000, and, though he is ostensibly non-executive, it is hard

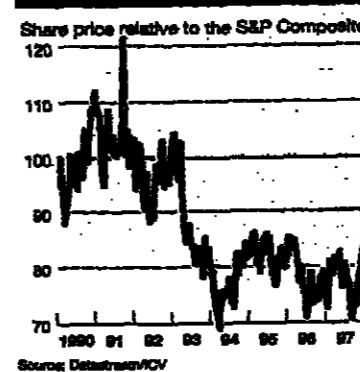
THE LEX COLUMN

Currency cures

FTSE Eurotop 300 index:

562.4 (2.8)

H.J. Heinz



to believe he will not be looking over Mr Johnson's shoulder. Worse, Heinz sees no reason for a more general overhaul of the board, even though 10 of its 19 members are current or former Heinz employees and most of the so-called independent directors are old friends of Mr O'Reilly.

The worry is that this will slow the pace of change at Heinz. With annual earnings growing at around 10 per cent, the group is not doing badly. But it could sharpen its focus - Weight Watchers looks like a disposal candidate - cut costs more aggressively in Europe and expand further into emerging markets. The test for Mr Johnson will be to push such improvements through.

Alitalia/KLM

Is Alitalia really such an attractive partner for KLM? To judge from its frantic attempts to beat Swissair and Air France for the Italian group's hand, the Dutch carrier certainly thinks so. KLM, constrained at Schiphol, desperately needs a second European hub to lift its passenger market share. This suits Alitalia, which needs immediate financial support to develop Milan's Malpensa airport. And there is an attraction of opposites: the Dutch airline has a small domestic base, while Alitalia has the exact opposite.

But there are risks. Alitalia's loss-making habits could contaminate KLM, one of the healthiest European carriers. The Italian group is still extremely inefficient. Given the European Commission's refusal to tolerate further bail-outs, Alitalia's eventual partner could well find

itself having to support the Italian carrier. And its domestic franchise - under threat from British Airways and Lufthansa - is not as attractive to partners as it once would have been.

Furthermore, including Alitalia in the KLM/Northwest Airlines alliance would not create a really powerful force. The Star Alliance and BA/American Airlines would be much stronger on crucial transatlantic and Asian traffic. The best scenario for KLM would be if BA/AA's tie-up founders on regulatory rocks, allowing it to move in as the British carrier's partner. It should cut a deal with Alitalia only if that would strengthen its negotiating position.

UK goodwill

Investors should welcome the Accounting Standards Board (ASB) ruling on goodwill. No longer able to write off goodwill on acquisitions - the difference between the price paid for a business and its net asset value - companies will finally have to acknowledge it on the balance sheet as capital employed. Writing goodwill off against reserves was unsatisfactory and out of line with international practice. It overstated returns on investments and gave the erroneous impression that the buyer's net worth had been depleted, rendering the balance sheet meaningless.

With managers now accountable for all the costs of buying a business, it will be easier to spot those who overpay. Furthermore, the requirement to amortise should help speed the move away from justifying deals in terms of earnings per share enhancement. The new standard should facilitate scrutiny of whether acquisitions really create value for shareholders.

The ASB's innovation - allowing companies to avoid 'amortising goodwill and other intangible assets altogether if they can prove in an annual impairment review that it has not been dissipated - could well become the international standard. Clearly some assets, such as the Coca-Cola or Johnny Walker brands, have extremely long economic lives and should not be amortised over the normal 20 years. But in allowing companies this freedom, the ASB must insist they do actually write down their assets if they lose their glitter.

Additional Lex comment on UK coal, Page 22

CONTRACTS & TENDERS

Invest in Romania!

STATE OWNERSHIP FUND

Advertising release for sale of shares by direct negotiation

The STATE OWNERSHIP FUND, a Romanian public institution based in Bucharest, 21 C.A. Rosetti Street, sector 2, is offering for sale by direct negotiation a 51% of the issued share capital of SEMANATOAREA SA

- Registered Office: Bucharest, Splaiul Independentei, nr. 319, sector 6
- Fiscal Code: 432984
- Registration no. at Commercial Register Office: 14/1054/1991
- Issued stock capital, according to the latest records at the Commercial Register Office: 73,337,900 thousand ROL
- Turnover in 1996: 39,663,631 thousand ROL
- Net profit in 1996: 2,804,440 thousand ROL
- Main scope of activity: machinery and agricultural tools products

Total number of shares at a nominal value of 25,000 ROL each: 3,013,516.

The share ownership structure is as follows:

<input type="radio"/> State Ownership Fund	56.70
<input type="radio"/> Financial Investment Company Mureș	43.29
<input type="radio"/> Share owned through mass privatization	0.01
<input type="radio"/> Shares assigned to the manager	0.01

The offer for the 51% issued share capital, i.e. 1,536,893 shares is 273,453,540 thousand ROL for Romanian investors, or 38,886,466 USD for foreign investors.

The COMPANY PRESENTATION FILE required for subscription to the offer may be obtained at the State Ownership Fund, SOFRDA, 01/310495; 3121120; 31/24231 and fax 04-01/3121841, daily between 8.00 and 16.00 hrs, at a rate of 1,600 USD for foreign citizens or legal entities or ROL equivalent at National Bank exchange rate applicable on the PRESENTATION FILE purchase date for Romanian citizens and legal entities.

This sum has to be transferred in advance to the State Ownership Fund account no. 5314-0000002423007, in USD at the Romanian Bank (BRD-SMB) for Romanian investors.

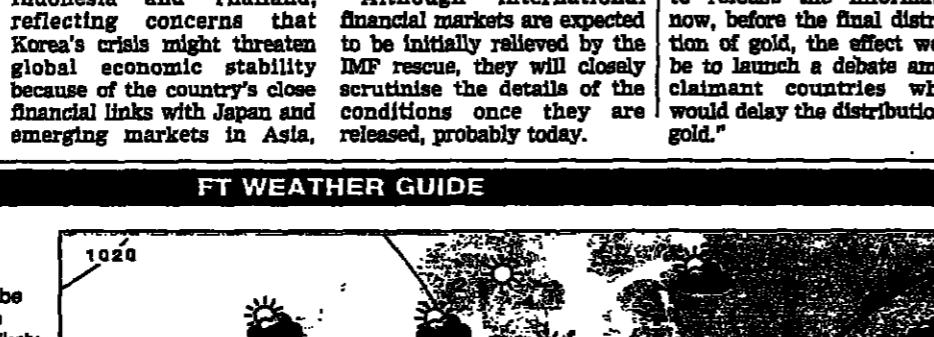
The minimal environmental conditions accepted for SEMANATOAREA SA Bucharest are included in the company PRESENTATION FILE

THE PRESENTATION FILE

- copy of the payment order for the presentation file
- identity card (or passport for foreign citizens)
- certificate from the bidding company

In order to participate in the negotiations, bidders are required to present evidence of: paying at the Seller's disposal a guarantee of 5% of the amount, i.e. €201,600 thousand ROL or L1,165,593 USD or following Romanian citizens or legal entities may pay cash to the State Ownership Fund, in account no. 4001690000313 at the Romanian citizens or legal entities; foreign citizens or legal entities may pay cash to the State Ownership Fund, in account no. 5314-0000002423007, in USD, at the Romanian Bank for Foreign Trade (BANCOREX) for foreign investors.

Bidders should submit the PURCHASING OFFER and the documents stipulated by Government Decision (HG) no. 457/1997 article 26, published in "Monitorul Oficial" no. 213/28.08.1997 to the State Ownership Fund, Office Division at the above mentioned address, in a sealed envelope, prior to 30 Jan. 1998, 16.00 hrs. (from deadline for submission).



Situation at midday. Temperatures maximum for day. Forecasts by PA WeatherCentre

Maximum Belling Celsius Seville

Sun 5 Cardiff 4 Geneva 5 Madrid 5 Reykjavik 5

Fri 4 Belgrade 4 Gibraltar 1 Rio 18 Rio 27

Rain 8 Chicago 8 Glasgow 6 Manchester 6 Rio 13

Sun 32 Berlin 2 Hamburg 2 Manila 31 S. Fraco 14

Sun 24 Dakar 20 Helsinki 5 Melbourne 21 Seoul 6

Sun 23 Hong Kong 21 Mexico City 21 Singapore 24 Tokyo 22

Sun 22 Honolulu 20 Miami 23 Stockholm 23 Stockholm 23

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Sun 18 Honolulu 20 Miami 23 Stockholm 23 Stockholm 23

COMPANIES AND FINANCE: THE AMERICAS

AMERICAS NEWS DIGEST

Biogen in \$130m pact with Merck

Biogen, one of the largest US biotechnology companies, has announced a \$130m collaboration with Merck, the US pharmaceuticals group. The deal gives Merck worldwide marketing rights to a promising new compound for asthma drugs, and Biogen will develop the same compound for use in the treatment of multiple sclerosis. Biogen will receive "escalating double-digit royalties" for the compound Merck brings to market using the technology.

The deal is a boost for Biogen. It collects about \$100m a year in royalty payments for products discovered in the early 1980s, but that revenue stream will slow as patents begin to expire in 2000. Merck will launch clinical trials for the compound next year, and Biogen hopes to begin clinical trials for multiple sclerosis in 1999.

Biogen will receive \$15m up-front, with the remainder of the sum paid as the company reaches pre-set scientific milestones.

Victoria Griffith, Boston

■ STEEL

Sivensa posts 30.8% decline

Siderurgica Venezolana, the Venezuelan steelmaker, posted a net profit of \$37.8m for the year ended September 30, down 30.8 per cent from the previous year. Net sales were \$758m, up 16.3 per cent from 1996. Sivensa also reported an operating profit of \$75.5m, up 103 per cent. No fourth-quarter figures were provided.

Sivensa is the country's largest private sector exporter, selling raw materials, semi-finished and finished products to the steel, construction, automotive, agriculture and petroleum industries.

AP-DJ, Caracas

■ CANADA

Royal Bank lifts dividend

Royal Bank of Canada has boosted its quarterly common share dividend to 42 Canadian cents a share from 39 cents. The bank said it benefited from a strong Canadian economy and healthy capital markets in the latest fiscal year. It had solid growth in personal and small business lending, and good performance from fee-based businesses such as mutual funds, global private banking, securities custody, investment management, retail brokerage, and investment banking and trading. The bank also said it had gained market share in mortgages, personal loans and commercial loans.

AP-DJ, Toronto

■ THRIFTS

Earnings slip in third quarter

Third-quarter earnings of US thrifts - non-bank institutions that receive deposits and make loans - fell 20 per cent from the levels recorded in the second quarter. The decline was mostly the result of one-time charges from three large industry mergers, the Office of Thrift Supervision (OTS) said.

The 1,228 thrifts regulated by the OTS earned \$1.35bn in the third quarter, down from \$1.69bn in the previous three months. Earnings in the third quarter of 1996 totalled \$1.58bn, excluding a one-time charge to recapitalise their deposit insurance fund.

Return on assets, a key measure of profitability, fell to 0.71 per cent in the third quarter from 0.89 per cent in the preceding period. The fall also was related to the acquisition charges, the OTS said.

AP-DJ, Washington, DC

AST cuts 1,120 staff as market share falls

By Nicholas Denton in San Francisco

A US computer making division of Samsung, one of South Korea's troubled conglomerates, is to make redundant 1,120 employees and abandon many of its ambitions.

AST Research, which Samsung purchased in April for about \$170m, was once regarded as a challenger to Compaq in the personal computer business.

However, the company's US market share has fallen from 3.9 per cent in 1994 to 2.4 per cent in 1996, according to Dataquest - despite pioneering the PC costing less than \$1,000.

AST, which made its name in the retail computer market, said it would limit its activities to specific regional markets and customers such as small businesses.

"Looking squarely at our recent performance in the context of the competitive landscape for PCs, our long-term goal can no longer be simply to sell more PCs to more customers," said S.T. Kim, chief executive.

Analysts said economic turmoil in South-East Asia was likely to have diminished Samsung's capacity to prop up AST, which reported a \$170m loss in the last quarter before Samsung acquired the shares it did not already own.

The devaluation of the South Korean currency and the bankruptcy of some of the country's leading conglomerates has had no direct bearing on AST's redundancies, where staff numbers are set to fall 37 per cent.

But the company has been hit by the decline in margins in the PC manufacturing industry, and the most efficient producers have gained market share at the expense of smaller competitors. The industry is increasingly dominated by Dell, Compaq Computer, International Business Machines and Hewlett-Packard.

Most of the reasons for the earnings disappointments are specific to the companies. "I don't think that there is a common theme," says Paul Johnson, networking analyst with BancAmer-

ican and First Call.

Even before Monday's announcement, 3Com was down 56 per cent from its year high and by yesterday midday was off 60 per cent.

Cabletron, although 66 per cent down, has performed better than Ascend Communications, another manufacturer, which has plunged 70 per cent from its peak.

But it would be too easy to conclude that the industry, which has in the past five years typically enjoyed revenue growth rates of 30-50 per cent as companies and carriers have built data networks, is past its peak.

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But it

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Heidelberg is everywhere

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COMPANIES AND FINANCE: ASIA-PACIFIC

CNAC plans Hong Kong listing

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FINANCIAL TIMES
Finance

By John Riddings
in Hong Kong

China National Aviation Company (CNAC), the commercial arm of China's aviation regulator, is to raise HK\$620m (US\$62m) through a share placement and a listing on the Hong Kong stock market. Peregrine Capital announced yesterday.

Along with the planned share issue by Tianjin Development, the announcement marks a resumption of Hong Kong listings by mainland industrial groups - although at reduced valuations. CNAC and other mainland-backed companies had postponed listings after sharp falls on the territory's stock market.

Peregrine Capital said it had placed shares worth HK\$552m with institutional

investors yesterday. Francis Leung, managing director of Peregrine International Holdings, the Hong Kong-based investment bank, described the issue as a "great achievement" given the market conditions. "This issue has been very well received in the institutional marketplace and the placing closed well oversubscribed," said Mr Leung.

The next phase in the company's listing will be the launch of the IPO next week. Combined with the placement, the total proceeds will be HK\$820m, far lower than initial forecasts of more than HK\$1bn. The total number of shares to be issued, including an earlier tranche for strategic industrial investors, remains the same, representing about 25 per cent

of CNAC's capital. But pricing has been reduced as market conditions are weak.

While Peregrine was the sole underwriter for the placement with Hong Kong and international institutions, the IPO will be jointly sponsored with BZW (Asia).

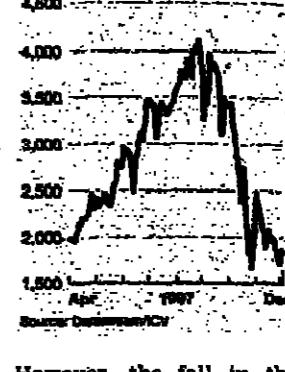
The deal represents a welcome boost for both investment banks. Peregrine announced last week that it was cutting its 1,750 workforce by 275 as a result of the regional financial turmoil. BZW (Asia) is seeking a buyer by Barclays of the UK to sell much of its investment banking operations.

Shares in the placement have been issued at HK\$1.63 each. According to Peregrine, that represents a fully diluted price earnings multiple of 12.64 times prospective 1997 earnings. Original proposals for the IPO had set a price of between 14 and 18 times earnings.

Investment analysts said the lower pricing reflected a pragmatic stance by CNAC. "Obviously red chips are not going to command the kind of multiples they did before," said the China analyst at one US investment bank. "But it is encouraging to see that they are willing to lower their sights to come to the market."

Red chips and H-shares, respectively the Hong Kong arms of mainland business groups and Hong Kong listings of mainland enterprises, are an important source of funding for Chinese industry. This year they have raised more than US\$8bn.

Hong Kong
HSBC Red-chip index
4,000



However, the fall in the Hong Kong stock market, triggered by regional currency crises and the defence of the territory's dollar, raised fears of a protracted delay in new issues.

HK Telecom in HK\$4.83bn mobile buy

By Louise Lucas
in Hong Kong

Hongkong Telecom, the territory's dominant carrier, will pay HK\$4.83bn (US\$624m) to take over Pacific Link Communications, Hong Kong's fourth biggest mobile telephone operator.

The deal adds two networks and 265,000 subscribers to Hong Kong Telecom CSL, Hongkong Telecom's own cellular arm. It allows CSL to become the first operator to offer fully global roaming.

Analysts said the price was fair, as it gave Hong Kong Telecom extra spectrum and an existing network and subscriber base.

This puts it on an equal footing with Hutchison Telecom, which also runs three different technology networks, and enables Hong Kong Telecom to regain its top ranking for numbers of subscribers in the territory.

Investors also welcomed the move, pushing Hong Kong Telecom's share price 1.3 per cent higher to close yesterday at HK\$16.70. The share price of First Pacific, the Asian conglomerate that controls Pacific Link, was unchanged at HK\$4.50, in line with the market's performance.

First Pacific owns 65 per cent of Pacific Link and the balance is held by Vodafone Group of the UK. Pacific Link had been considering a stock market listing, although the move was shelved because of the turmoil on Asian markets.

Manuel Paglinan, managing director of First Pacific, said the company's exit from the Hong Kong telecoms sector was a result of heavy competition. "First Pacific has taken the view that it will focus its telecommunications efforts on markets where it can be the dominant player or a solid second operator.

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THE GERMAN PFANDBRIEF

Progress Report for Investors

The Euro and the German Pfandbrief

Outlook positive for Germany's largest fixed-income market

The recent announcement that the German government will convert its existing bond issues into the new European currency at the start of Phase III of European Monetary Union (EMU) has important implications for the German Pfandbrief market. Given that Pfandbriefe make up the largest individual bond market in Germany, issuers recognized very early that in order to maintain their competitiveness vis-à-vis the Bund market, it would be essential for benchmark Pfandbrief issues also to be redenominated in euros at the outset of monetary union. Although this would scarcely be practical for all outstanding issues – of which there are more than 16,000 – existing Jumbo and Global Pfandbrief issues will be redenominated in euros at the same time as redenomination in the new currency takes place in the Bund market.

The critical by-product of this redenomination will be that investors in all participating EMU countries will no longer be exposed to currency fluctuations when buying German Pfandbriefe. For investors beyond the EMU bloc currency risks will also be diminished if not entirely eliminated.

Four decisive criteria

With currency considerations – and their inherent risks – therefore no longer of relevance to investors in those European economies participating in EMU, four factors will emerge as the key yardsticks by which institutions measure fixed-income invest-

ment opportunities in the "new" Europe. In broad terms, these will be credit quality, yield, liquidity, and familiarity with the issuer. The German Pfandbrief market has taken giant strides over the course of the last few years to ensure that issuers of Pfandbriefe more than adequately meet all these criteria, although the first of these, credit quality, has never been in doubt given that no issuer has ever defaulted in the history of a market which dates back well over a century.

Bulding a wider investor base

Probably the most notable characteristic of the Pfandbrief market over the last 12 to 18 months, however, has been the energy and inventiveness which Pfandbrief issuers have demonstrated in promoting their names – together with the Pfandbrief instrument – to investors outside Germany, in particular to those in Continental Europe who, following the launch of EMU, will cease to be seen as "international" investors.

The track record of both Mortgage and Public Pfandbriefe aside, the security of the collateral backing Public Pfandbriefe is unparalleled. As Salomon Brothers repeated in its update on the market published earlier this year, "the collateral cover for Public Pfandbriefe consists of public-sector loans or those guaranteed by the public sector. Under the German federal system there is a constitutional obligation for mutual financial support between the AAA-rated federal government, the states, and the local authorities (Gemeinden). In terms of risk, the

denominated in D-Marks or – more recently – via Pfandbriefe denominated in other benchmark currencies. This year's highlights in this respect have included the first ever Pfandbrief issued in French francs – a FFr 2 billion deal launched by Frankfurter Hypothekenbank Centralboden in March –

tailored towards the specific requirements of the French investor base, with the issuing bank reporting that some 93% of the bonds had been placed with French institutional investors.

Another issuer to launch a Pfandbrief with an unconventional 12-year

Jumbo Pfandbrief Issuers

As of November 12, 1997

Issuer	Number of issues	Total volume DM million	Share %
1. Allgemeine Hypothekenbank	18	29,250	13.47
2. DePfa-Bank	12	25,500	11.74
3. Hypothekenbank in Essen	15	24,500	11.28
4. Rheinische Hypothekenbank	10	17,500	8.06
5. Deutsche Hypothekenbank Frankfurt	11	15,250	7.02
6. Frankfurter Hypothekenbank Centralboden	7	11,500	5.30
7. Bayerische Vereinsbank	8	10,500	4.84
8. Westdeutsche Landesbank	5	10,250	4.72
9. Westfälische Hypothekenbank	6	8,500	3.91
10. Württembergische Hypothekenbank	8	8,200	3.78
11. Berlin-Hannoversche Hypothekenbank	4	8,000	3.68
12. DB HYP	4	6,500	2.99
13. Norddeutsche Landesbank	3	5,500	2.58
14. Deutsche Hypothekenbank Hannover	4	5,500	2.53
15. Landesbank Sachsen	4	5,500	2.53
16. Hypothekenbank in Hamburg	3	5,000	2.30
17. Hypo-Bank	3	4,500	2.07
18. Bayerische Landesbank	2	3,100	1.43
19. Nürnberger Hypothekenbank	3	3,000	1.38
20. Deutsche Girozentrale-Deutsche Kommunalbank	2	2,500	1.15
21. Münchener Hypothekenbank	1	1,500	0.69
22. Rheinbacher Hypothekenbank	1	1,500	0.69
23. Bayerische Handelsbank	1	1,000	0.46
24. BfG Hypothekenbank	1	1,000	0.46
25. Deka Hypothekenbank Berlin	1	1,000	0.46
26. Süddeutsche Bodencreditbank	1	1,000	0.46
Total Jumbo Pfandbrief Market	136	217,150	100.0

and a US dollar Pfandbrief which reached \$750 million for Rheinische Hypothekenbank (RHEINHYP) in June.

This process has gathered momentum in recent months. Hypothekenbank in Essen's most recent French Pfandbrief issue, which was launched in October, was so popular among French institutional investors that its original size of FFr 500 million was increased to FFr 650 million in response to the weight of local demand.

The following week the bank expanded the international scope of the Pfandbrief market by launching the first bond of its kind denominated in Sterling, a £150 million seven-year bond.

New maturities to suit new investors

A further illustration of Pfandbrief issuers' ambitions to cultivate an investor base beyond Germany has been in the maturity structure of bonds issued in currencies other than D-Marks. With demand for long-dated paper very muted among German institutional investors, the lion's share of Jumbo Pfandbriefe issued to date has been accounted for by the shorter-dated bonds, with more than half of total issuance concentrated in the three to five-year maturity spectrum. However, when Frankfurter Hypo launched its first French franc issue in March 1997, the 12-year maturity was clearly

maturity this year was DePfa, which estimated that around 70% of its 2009 bond was placed with institutions in France and the Netherlands.

Accessing euro-based investors has clearly been the main motivating force behind the recent succession of Pfandbrief issues in currencies other than D-Marks. A clear goal has been to enhance name recognition and acceptance of the issuing institutions.

Germany's private mortgage banks on course for record issuing year

In the first nine months of 1997, Germany's private mortgage banks boosted total sales of Pfandbriefe by 21.8% over the comparable year-earlier period to DM 213 billion. These figures suggest that for 1997 as a whole, total issuance will surpass the DM 231 billion record level achieved in 1996.

Of the DM 213 billion issued by end-September 1997, Public Pfandbriefe – issued to refinance loans to the public sector – accounted for DM 162.3 billion or 76%. Mortgage Pfandbriefe – issued to refinance first mortgages on

JEX Index launched

Jumbo Pfandbrief market surges ahead

In light of the speed with which the Jumbo Pfandbrief market expanded following its official launch in mid-1995, it is perhaps unsurprising that the rate of issuance in the primary market has slowed in recent months. By the end of 1996, total issuance volume had mushroomed to just over DM 120 billion, and in the first week of 1997 alone more than DM 10 billion was issued in the primary market. Although this pace of new issuance could not be maintained since the early days and weeks of 1997, by mid-November there were a total of 136 Jumbo Pfandbriefe outstanding with a combined volume of DM 217.2 billion and an average size of just over DM 1.5 billion.

In spite of the slight deceleration in issuance during the second half of 1997, market commentators expect the Jumbo Pfandbrief sector to continue to expand rapidly over the medium term, with forecasts pointing to a market with a total value of as much as DM 300 billion by the beginning of 1999 – supported by growing international participation, rising liquidity, and a recognition of the importance of the Pfandbrief's eligibility for Lombard and repo transactions with the ECB.

The launch of the JEX Index

A critical landmark in the development of the Pfandbrief market was passed on October 15 with the launch of the JEX Index, a real time index for Jumbo Pfandbriefe. The index was developed by the Deutsche Börse in collaboration with Reuters and the associations of Pfandbrief issuers, and is based on a synthetic portfolio of 30 Jumbo issues with maturities of between one and 10 years and carrying coupons of 6.9%, 7.5% and 9%. Modeled on the German government bond (REX) index, the new JEX Index and the performance index JEXP will substantially improve transparency in the Jumbo Pfandbrief sector enabling comparisons with the Bund market.

One day after the important launch of the JEX Index, the Deutsche Börse announced that it would also be introducing a new Jumbo Pfandbrief futures contract in 1998 which over the longer term will help to underpin increased liquidity in the market.

Although there has been some debate both within Germany and overseas about the viability of a futures contract for the Pfandbrief market, most participants will welcome its introduction, for two very clear reasons. First, an active derivatives market for Pfandbriefe can only help to bolster liquidity in the instrument across the board. Second, the boom in the Jumbo Pfandbrief market has taken place against a bullish background for international bond markets. Although a bullish scenario of low interest rates and low inflation remains broadly in place, any mechanism which offers investors a measure of any protection in the event of a sustained downturn in international fixed-income markets can only be beneficial over the longer term to all market participants.

A further by-product of the launch of the JEX Index and the futures contract for the Pfandbrief market will be the likely-continued compression of spreads between German government bonds and the Jumbo Pfandbrief issues, which in turn will widen the spread between Jumbo and traditional Pfandbriefe. As of the start of November, Jumbo issues were offering a yield pick-up over the government curve of between 10 and 20 basis points, while spreads of traditional issues were understandably higher. This, combined with the increasingly diverse maturity range of Jumbo issues, now means that investors in the Pfandbrief market have an unprecedented spectrum of bonds from which to choose in constructing a well diversified portfolio of Pfandbriefe.

GERMANY'S MORTGAGE BANKS

DEPFA-BANK, WIESBADEN

BAVARIISCHE VEREINSBANK AG, MÜNCHEN

HYPOTHEKENBANK, MÜNCHEN

DEUTSCHE HYP, FRANKFURT

FRANKFURTER HYPOTHEKENBANK

CENTRALBODEN AG, FRANKFURT

RHEINHYP, FRANKFURT

BERLIN-HANNOVERSCHE HYPOTHEKENBANK AG, BERLIN

HANNOVER HYP, HANNOVER

DEUTSCHE GENOSSSENSCHAFTS-HYPOTHEKENBANK AG, HAMBURG

HYPOTHEKENBANK IN ESSEN AG, ESSEN

BAVARIISCHE HANDELSBANK AG, MÜNCHEN

ALLGEMEINE HYPOTHEKENBANK AG, FRANKFURT

WESTHYP, DORTMUND

WÜRTTEMBERGER HYP, STUTTGART

HAMBURGHYP, HAMBURG

SÜDDEUTSCHE BODENCREDITBANK AG, MÜNCHEN

DEUTSCHE HYPOTHEKENBANK (ACT.-GES.), HANNOVER

MÜNCHENER HYPOTHEKENBANK EG, MÜNCHEN

NÜRNBERGER HYPOTHEKENBANK, NÜRNBERG

DEXIA HYPOTHEKENBANK BERLIN AG, BERLIN

RHEINBODEN HYPOTHEKENBANK AG, KÖLN

NORDHYPO BANK, HAMBURG

SCHLESWIG-HOLSTEINISCHE LANDSCHAFT

HYPOTHEKENBANK AG, KIEL

BFG HYPOTHEKENBANK AG, FRANKFURT

LÜBECKER HYPOTHEKENBANK AG, LÜBECK

WB-BANK, MÜNSTER

WÜSTENROT HYPOTHEKENBANK

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COMPANIES AND FINANCE: EUROPE

Chairman's arrest hits NBM-Amstelland

By Gordon Cramb
in Amsterdam

Shares in NBM-Amstelland, the Dutch construction group, fell nearly 8 per cent yesterday after its chairman was held on suspicion of money laundering.

The arrest of Andries Baar, 54, is the first that implicates a director of a listed company in a six-week-old inquiry into dealings on the Amsterdam stock exchange.

Three former stockbroking executives were detained at the same time, bringing the

total of those in custody to nine. Berry van den Brink and Roger Leroy, ex-directors of the brokerage Gestion, were remanded along with Dick du Cloc, who had been a board member of NBM Strating. The latter firm was dissolved last week by its owner, the state-controlled National Investment Bank.

Adri Strating, another of the nine and known as the "grand old man" of the bourse, had headed both firms. Mr Leroy - like Han Vermeulen, the first to be arrested in the affair - was

previously with Van Meer, which as HSBC Van Meer James Capel is part of the London stockbroker owned by the Hongkong and Shanghai Banking Corporation.

The case also involves allegations of insider dealing and tax fraud. It has prompted a review of controls on bourse trading, and has uncovered evidence of wrongdoing in transactions extending to London, Zurich, and Curacao in the Netherlands Antilles.

The investigation by justice, tax and securities offi-

cials had already struck the country's corporate establishment with the arrest last month of Fred Hendricks, a top pension fund manager at Phillips, the electronics group. But with NBM-Amstelland it yesterday touched boardroom level among quoted companies.

As chairman since 1990, Mr Baar had presided over rapid growth at NBM-Amstelland, where revenues last year reached Fl 3.69bn (\$1.84bn). That ranked it third in the Dutch building sector. Net profits doubled to

Fl 81.5m and its shares, a component of the Amsterdam Midcap index, are among the 50 most actively traded on the bourse. Yesterday they fell Fl 4.50 to close at Fl 52.50.

The company is the leader

in the domestic market for civil engineering projects and recently agreed to purchase track laying offshoots from the state-owned railways. Analysts had been ranking NBM-Amstelland as a sector outperformer.

Mr Baar began his career as an apprentice carpenter,

rising to head the Amstelland side of The Hague-based group which was created through a merger in 1988. He is a companion of the order of Orange-Nassau, the equivalent of a British knighthood.

Jan van Dongen, a fellow board member, was named acting chairman in his place.

Mr Baar stands accused of making false declarations as well as money laundering. His arrest followed an interview with the FIOD, a state agency which investigates tax affairs.

EUROPEAN NEWS DIGEST

Banca di Roma names investors

Banca di Roma, Italy's second largest banking group, yesterday gave details of the main investors in last week's institutional offer of shares as part of a £1.800bn (\$1.7bn) capital restructuring. Cesare Geronzi, president, said George Soros, the US investor, and British Petroleum's pension fund were among new investors in the bank. He told two Italian newspapers that funds run by Mr Soros, as well as others by Gartmore, Fleming and Tudor, participated in the offer.

Mr Geronzi also revealed that Russian investors who had last month approached Iri, the state holding company, with a bid to buy a large stake in Banca di Roma, had failed to materialise. "The Russians were invited to take part in the offer," Mr Geronzi said in an interview with *La Repubblica*. "But they were not seen."

The shareholders who took part in the institutional offer are separate from those which bought shares in a private placement. These include three Arab banks, among them the Libyan Arab foreign bank, which bought 5 per cent. Mr Geronzi also said the core group of investors was still open, with only the insurer Toro Assicurazioni so far signing an agreement with Cassa di Risparmio, the majority shareholder.

James Blitz, Rome

■ BRUSSELS

Veba-Degussa merger cleared

The European Commission yesterday cleared the proposed merger between Veba, the German industrial group, and Degussa, the chemicals, metals and health care company, after Veba promised to sell its stake in a joint venture with Cabot for the production of fumed silica, a speciality chemical, to an independent company.

In a detailed investigation, Brussels found that without such a sale, the merger would lead to the creation of a dominant position in the European market for fumed silica. Apart from Degussa, which is the market leader, only Cabot and Wacker are active in the market.

Emma Tucker, Brussels

■ SWITZERLAND

SMH announces ADI purchase

SMH, the Swiss watches group, said yesterday its EM Marin subsidiary had bought ADI Advanced Designs of the US. Nicolas Hayek, SMH chairman, said the acquisition would cost SMH less than \$100m and would be financed through cash and SMH shares. It was "one of several that will be coming", he said.

EM Marin is a leader in low-power integrated circuit technology, and ADI designs integrated circuits and systems. The acquisition is expected to treble EM Marin's annual sales of integrated circuits from SFr140m (\$97m) now. The technology is important for SMH's products.

Reuters, Switzerland

■ HUNGARY

Israelis open Budapest complex

Red Sea Hotels and Israeli Control Centers yesterday opened a DM28m (\$15m) shopping and entertainment complex, Csepel Plaza, in Budapest. The Israeli companies plan a further 10 complexes in Hungarian cities to create a nation-wide chain by the turn of the century. Construction of the next mall, in Györ, western Hungary, began yesterday, and is to be completed in seven months.

The 20,000 sq m Csepel Plaza is near a closed steelworks in Budapest, once known as "Red Csepel" for its political leanings. The owners forecast the mall will attract an average 25,000 visitors a day, producing an annual turnover of Fl60m (\$40m).

The Israeli companies, in consortium with Hungarian trading company Transelktrik, opened Hungary's first shopping mall, Duna Plaza, a year ago. The 24,000 sq m complex attracts between 30,000 and 50,000 visitors a day, and total turnover in the first year, including office rent, is expected to be between Ft400m and Ft500m (\$200m-\$250m), according to deputy managing director Ferenc Simonyi.

Kester Eddy, Budapest

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

Order to wind up Trustor in reach

By Greg McIvor
in Stockholm

Minority shareholders' efforts to force Trustor, the Swedish investment company, into compulsory liquidation looked stronger yesterday after a dissenting shareholder withdrew objections to the application.

The estate of a deceased shareholder with call options covering about 8 per cent of Trustor's capital had opposed the liquidation order, saying it would render the options worthless.

However, the objections were withdrawn yesterday when Skandinaviska Enskilda Bankens Funds, Trustor's largest institutional shareholder, agreed to buy the options. The fund sold all its Trustor B shares, equivalent to 8.5 per cent of the equity, to cover the purchase. The shares are thought to have been purchased by US hedge funds.

Minority shareholders in Trustor, which is embroiled in a Skr620m (\$73.5m) fraud inquiry, see compulsory liquidation as essential to clearing up the company's financial position and returning money to shareholders.

Patrik Tigrerschmid, head of SE-Banken Funds, said: "The probability of the liquidation going through must be higher now than we have solved the [options] problem." He said the fund had exercised the options and the transactions had not increased its net exposure to Trustor.

The liquidation application is expected to be considered by Stockholm court next week. It may be challenged by St Crispin Trading, a Virgin Islands company said to have purchased a 51.8 per cent voting stake held by Lord Moyne, former chairman, in October.

AGF bid may prompt Coface restructuring

By Andrew Jack in Paris

The French government hinted yesterday that it was likely to restructure Coface, the export credit insurer, or change its ownership if the incoming AGF passes into foreign hands.

Dominique Strauss-Kahn, economics, finance and industry minister, said he would find it "difficult to see" how a series of state-mandated functions carried out by Coface and which "directly affect French companies" could be managed other than by a "French company".

His comments were triggered by the prospect of a friendly takeover of AGF by Allianz of Germany. AGF,

which was privatised in 1996, owns 57 per cent of Coface. Coface continues to underwrite exports by French companies with support from the French state.

The latest statement from the government follows a wave of political protest at the prospect of AGF falling into foreign hands, which has led to discussion of measures to protect French companies from takeovers.

AGF agreed to the Allianz bid after Italian group Generali launched a Fl 95.5bn (\$9.26bn) hostile offer in September. Allianz says it wants only to buy 51 per cent of Coface, and pledges to maintain a minority presence on the board and to keep decision-making in France.

Suez appointment may lead to change

By Neil Buckley in Brussels

Suez-Lyonnaise, the French utility, has appointed a restructuring specialist as chief executive of its subsidiary Société Générale de Belgique, in a move which could presage wider change at the powerful Belgian holding company. Christine Morin-Postel, 51, will succeed Philippe Liotier when he retires in February.

The move led analysts to suggest that Ms Morin-Postel had been appointed to rationalise La Générale. The Belgian group's interests have been considerably refocused since then. Compagnie de Suez acquired its 63 per cent stake in 1988. But its interests still span financial services, utilities and heavy industry, with sizeable stakes in Générale de Banque, Belgium's biggest, and Fortis, the financial services group, Tractebel, the utility, and in mining group Union Minière and Luxembourg steelmaker Arbed.

Ms Morin-Postel has experience in both halves of Suez-Lyonnaise, formed by this summer's merger of Compagnie de Suez and Lyonnaise des Eaux. She joined Lyonnaise in 1979, holding several posts including international operations and development director, before being recruited to sort out Suez's sprawling property interests.

Although La Générale financed the rise of Belgian industry and once accounted for about a third of the economy, the group's influence has waned. Since the merger, the enlarged group has hinted it was more interested in Tractebel, which has sizeable Belgian electricity and gas interests, than in La Générale's financial activities.

Analysts suggested Suez was preparing a radical re-organisation of La Générale based around Tractebel.

Fortis recently denied reports that it was interested in taking over La Générale's stake in Générale de Banque. But, since the acquisition of Belgium's Banque Bruxelles Lambert by ING of the Netherlands, and Fortis' move to increase its stake in the Belgian bank ASLK-CGER to almost 75 per cent, speculation has resurfaced about a Fortis/Générale tie-up.

See Observer

KLM and Alitalia deep in tie-up talks

By James Blitz in Rome and agencies

Speculation intensified yesterday that KLM, the Dutch airline, was on the verge of announcing a strategic alliance with Alitalia, Italy's national carrier, in the latest step towards consolidation of the European airline industry.

Italian news agencies in Rome reported a KLM official saying that the two airlines were having "constructive" discussions and that Leo van Wijk, KLM president, could hold face-to-face talks in coming days with Domenico Campella, Alitalia's chief executive.

For its part, Alitalia was continuing to insist last night that it would go on holding talks with three European airlines over a possible strategic partner. The other two, are Air France and Swiss Air.

However, a KLM spokesman said: "Teams from both sides are looking at all aspects. We are working around the clock to stamp out the details."

A spokesman for Air France was quoted by Italian news agencies as

saying that the French company had made "very concrete proposals for the development and creation of a hub at Malpensa" - one of the most important issues facing Alitalia as it seeks to turn itself around after suffering losses for nearly a decade.

A final decision on the strategic alliance is expected to be announced this week or next. In the wake of the decision, Iri, the state holding company, will press ahead with plans to sell some 25 per cent of its share capital next spring.

• Gordon Bethune, chairman of Continental Airlines, said yesterday a stake in the capital of Air France was "not necessary" for the development of links between the two carriers, writes David Owen in Paris.

However, he said Continental would "discuss a participation in Air France's capital if Air France so wished".

Air France announced link-ups with two US companies - Continental and Delta Air Lines - in October 1996. The French government recently gave formal clearance for the French group's capital to be opened to outside investors.

CONTRACTS & TENDERS

Invest in Romania!

STATE OWNERSHIP FUND

Advertising release for sale of shares by direct negotiation

The STATE OWNERSHIP FUND, a Romanian public institution based in Bucharest, 21 C.A. Rosetti Street, sector 2, is offering for sale by direct negotiation a 50.9951% of the issued share capital of MOLDOCIM SA, Bicaz.

Registered Office: Bicaz, Str. Piatra Corbului nr. 80, Jud. Neamt

Fiscal Code: 2064663

Registration no. at Commercial Register Office: J27/3/1990.

Issued stock capital, according to the latest records at the Commercial Register Office: 166,840,500 thousand, ROL.

Turnover in 1996: 121,822,622 thousand, ROL

Net profit in 1996: 3,747,904 thousand ROL

Main scope of activity: cement production.

Total number of shares at a nominal value of 25,000 ROL each: 6,673,620.

The share ownership structure is as follows:

<input type="checkbox"/>	State Ownership Fund	70
<input type="checkbox"/>	Financial Investment Company Moldova	30
<input type="checkbox"/>	Share owners through mass privatization	—
<input type="checkbox"/>	Shares assigned to the manager	—

The offer for the 50.9951% issued share capital, i.e. 3,403,233 shares is 434,324,000 thousand ROL for Romanian investors, or \$8,134,653 USD for foreign investors.

The Company PRESENTATION FILE required for subscription to the offer may be obtained at the State Ownership Fund, SOFRDA BUSINESS CENTRE, OFFERS DIVISION of the International Relations Department, Bucuresti, Str. STAVROPOLEOS, nr.6, phone 04-01/3110495; 3123130; 3124231 and fax 04-01/3121841, daily between 8.00 and 16.00 hrs, at a price of 2,500 USD for foreign citizens or legal entities or ROL equivalent at National Bank exchange rate applicable on the PRESENTATION FILE purchase date for Romanian citizens and legal entities.

This sum has to be transferred in advance to the State Ownership Fund accounts: no. 5314-00000024230007, in USD at the Romanian Bank for Foreign Trade (BANCOREX) for foreign investors, or no. 1510980000607, in ROL, at the Romanian Bank for Development-Bucharest Branch (BRD-SMB) for Romanian investors.

The minimal environmental conditions accepted for FEROM SA Tulcea are included in the company PRESENTATION FILE.

THE PRESENTATION FILE will be released on presentation of:

a copy of the payment order for the presentation file;

identity card (or passport for foreign citizens);

certificate from the bidding company.

In order to participate in the negotiations, bidders are required to present evidence of putting at the Seller's disposal a guarantee of a participation i.e. 13,029,720 thousand ROL or 1,744,040 USD as follows: Romanian citizens or legal entities may pay cash to the State Ownership Fund, to account no. 4001680900313 at the Romanian citizens or legal entities; foreign citizens or legal entities may pay cash to the State Ownership Fund, to account no. 5314-00000024230007, in USD, at the Romanian Bank for Foreign Trade (BANCOREX); alternatively the bidders may instruct the bank where they hold their account to release an unconditional bank guarantee valid for 45 days.

Bidders should submit the PURCHASING OFFER and the documents stipulated by Government Decision (HG) no. 457/1997 article 26, published in "Monitorul Oficial" no. 213/28.08.1997 to the State Ownership Fund, Offers Division at the above-mentioned address, in a sealed envelope, prior to 22 Dec, 1997, 16.00hrs. (from deadline for submission).

CONTRACTS & TENDERS

Invest in Romania!</h

COMPANIES AND FINANCE: EUROPE

King of the financial investment bargain

When there's a panic I am always happy. I look at how everything goes down as a result of the herd instinct. Then I buy."

Prince Al-Waleed Bin Talal Bin Abdulaziz Al-Saud flashes a faint smile as he assesses his losses following the recent instability on the world stock markets.

"One day I lost \$640m in four hours. But I didn't panic. I looked for what to buy."

As the markets plummeted, the nephew of Saudi Arabia's King Fahd drew upon a cash reserve which he says totals about \$3bn, and went on a buying spree.

Using \$1.2bn of this treasure chest, he bought 5 per cent of Rupert Murdoch's News Corp, 5 per cent of the internet browser Netscape Communications and a similar stake in Motorola, the cellular telephone manufacturer.

Meanwhile, eyeing south-east Asia's troubles, he has spent \$300m buying stakes in Daewoo, the South Korean engineering giant, and Proton of Malaysia.

"For me, as a dollar-based investor, some countries went down by 45 per cent. We were buying at up to 80 per cent discounts, after currency conversion. And that market could go down further, though I think on balance the bad news is over."

His purchases barely dent his total assets, which he puts at \$12bn, built on a series of well-timed investments in once-a-living companies such as Citicorp, which his \$500m investment in 1991 helped shore up to a current worth of \$5.1bn.

"It's a well defined strategy. I'm a financial not a strategic investor. Most investors concentrate on their sectors. For me, I can see us investing in many countries, if the companies I have assessed are at the right price," he says.

Prince Al-Waleed is less a gambler than arguably the world's most successful gamblers.

His purchase of News Corp marked a long-awaited move into global media. It was also the latest sign that the financier, who conducts business from beneath a tent in the Saudi Arabian desert or aboard his luxurious private Boeing 727, is evolving a new strategy.

"The media and communications investments are long term. Definitely, I'm of the view that technology, media and communications are the future. News Corp is the only company that is beaming to China and India, even though those countries haven't yet opened up their domestic media."

"By nature the media companies are almost always overpriced, so I don't think I

Global kingdom

Saudi Arabian holdings
• Kingdom Holding Company
• Listed Saudi Bank
• Al-Azizah Bank United
• Al-Masrak and Al-Masrak United Company
• National Industrialisation Company
• Al-Faisaliah Radio and Television (AFRT), Radio for Audio and Visual Company and Radiotels Company for Communication
• Al-Azizah Commercial Investment Company
• Kingdom Residential Complex
• Kingdom Hospital
International holdings
• Citicorp 5.37%
• Four Seasons Regent 25%
• Fairmont Hotels 50%
• DisneyLand Paris 24.2%
• Canary Wharf, London 10%
• Saab Flyg Avenue, New York 6.1%
• Coplay Plaza, Boston 100%
• The Plaza Hotel, New York 20%
• Marquis Hotel, Paris 100%
• Medicest, Italy 10%
• George V Hotel, Paris 100%
Source: Arthur Andersen



Prince Al-Waleed Bin Talal Abdulaziz Al-Saud

the anchor investor, who will finance it until take-off, after which we have to get other investors who will manage it. We will be the locomotive."

Prince Al-Waleed's Kingdom Holding Company, in which he is the sole shareholder, has established a subsidiary, the Kingdom Agricultural Company, specifically to control what it predicts will be a \$1bn investment at Toshka.

But the launch of the B project is conditional on the willingness of the Egyptian government to build a spur canal to take water 40 kilometres into the land to be farmed. The question of who will finance the spur has yet to be answered. The thorny issue reveals his

tooth. "We will not let that incident scare us. The Islamists will definitely scare people. But I'm not really very concerned, because it's not an action by the grassroots," he says.

And as the jet carrying his 25-strong mobile office staff touches down in Cairo, Prince Al-Waleed's sights seem set even further afield.

A recent African tour took him to 13 countries, where 30 projects ranging from agriculture to hotels and fisheries are being considered.

"I can go anywhere in the world. Nobody has forced me to come to Toshka. It's not just based on sentiment. Egypt has to understand that there's always competition from the rest of the world. So, I won't accept a rate of return on this investment of less than 20 per cent, because there are many projects in the world. If I accept less, other investors will say: why should I come?"

With KHC investment in Egypt already standing at \$450m, Prince Waleed is the crest of a Gulf investment

wave in the country. His planned investments in six Egyptian tourist resorts will underpin a global hotel push which may ultimately involve 42 new hotels in 15 countries.

Movenpick, the Swiss chain in which he holds 30 per cent, is to build eight hotels in Egypt.

Four Seasons Hotels, in which he invested \$251m for a 25 per cent stake, is expected to build four five-star hotels - one in Luxor where 58 tourists were killed by Islamists militants on November 17.

"We will not let that incident scare us. The Islamists will definitely scare people. But I'm not really very concerned, because it's not an action by the grassroots," he says.

And as the jet carrying his

25-strong mobile office staff touches down in Cairo, Prince Al-Waleed's sights seem set even further afield.

A recent African tour took him to 13 countries, where 30 projects ranging from agriculture to hotels and fisheries are being considered.

"We go to stable countries. And the countries of sub-Saharan Africa are becoming stable. There's a major democratisation, which will stop corruption, and Africa is the coming continent."

Mark Huband

Sackings at Polish telecoms operator

By Christopher Bobinski in Warsaw

Poland's new centre-right government has sacked the top management at Telekomunikacja Polska (TP), the state-owned telecommunications operator, ahead of its partial flotation next year.

The clean-out, which includes the replacement of Jacek Gadomski, chief executive, by Pawel Rzepka, who headed the company's Poznan district in western Poland, comes as the state treasury calls for bids in an advisory tender which closes at the end of this month.

The company's supervisory board, which, like senior management, had close links with the previous left-wing government, has also been replaced. The new chairman is Miroslaw Jaskubowski, who is also the new director general at the telecoms ministry.

The government has justified the sackings by claiming it discovered irregularities in the telecoms operator's credit dealings. Its move came just as Mr Gadomski was due to sign a \$350m loan for general corporate purposes provided by a consortium of foreign banks led by Bankers Trust International. The signing of the loan, scheduled for today, has been postponed by TP's new management.

This year TP has raised 350m zlotys (\$100m) worth of financing through a zloty-denominated commercial paper issue arranged by the domestic Bank Handlowy.

Last year it raised a \$200m loan from a local consortium led by the Pekao SA bank.

The company operates 7m lines, which it expects to increase to 10m in 2000. Its net profit reached 750m zlotys in 1996, climbing to an estimated 1.2bn zlotys this year. TP's net debt at the end of last year was \$1.6bn.

The new government's privatisation programme for next year is set to raise 6.5bn zlotys.

Asia slowdown upsets Gucci

By Alice Rawsthorn

Gucci, the Italian fashion group, yesterday unveiled a fall in net third-quarter profits to \$43.1m from \$46m because of adverse exchange rates and a slowdown in the Asian market.

The decline marks the end of a golden era for the company, which has reported healthy increases in sales and profits since going public in New York and Amsterdam two years ago.

Gucci's difficulties cast a cloud over the rest of the luxury goods sector at a time when other Italian fashion groups - notably Giorgio Armani, Gianfranco Ferré and Gianni Versace - are considering floating their equity.

Domenico De Sole, Gucci presi-

dent, who warned investors in September about the slowdown, said trading conditions had remained difficult during the fourth quarter. "At the same time, we are carefully managing costs and we expect to report strong operating profits, close to third-quarter levels," he added.

Gucci's shares, which fell sharply after the profits warning, slipped F11 to F11.50 in Amsterdam yesterday.

Last week, the shares' erratic performance fuelled speculation of a bid, but Mr De Sole said there was no evidence of strategic buying. Gucci recently unveiled proposals to buy back up to 5 per cent of its shares, after its institutional investors blocked plans to limit the voting rights of individ-

ual shareholders to 20 per cent. In spite of the slowdown in Asia, net revenue rose to \$289.9m from \$280.2m in the three months to October 31. However, costs rose from \$85.5m to \$89.5m and operating profits fell from \$68.7m to \$63m.

The weak yen, which has depressed Japanese tourism, and economic instability elsewhere in Asia dampened demand in the important duty-free markets of Hawaii and Hong Kong.

Fourth-quarter earnings should be buoyed by the first contribution from Severin Montres, the Swiss company which has held the licence to manufacture Gucci's watches for more than 20 years. Last week, Gucci agreed to buy Severin for \$150m.

Mr Carell, a member of the elite administrative *inspecteur de finance* corps and a close adviser to a series of socialist ministers, has chaired the state-owned Banque Herbet since 1988.

SMC names managing director

By Andrew Jack in Paris

A former executive at Banque Indosuez and Elf Aquitaine is set to be appointed managing director of Société Marseillaise de Crédit, the troubled regional bank group owned by the French state.

Geneviève Gomez will take day-to-day charge of the bank, leading a team of new executives to be brought in by Patrick Carell, who was yesterday formally appointed chairman by the French cabinet.

Mr Carell, a member of the elite administrative *inspecteur de finance* corps and a close adviser to a series of socialist ministers, has chaired the state-owned Banque Herbet since 1988.

He plans to remain executive chairman and become non-executive head of Marseillaise de Crédit.

He will launch an audit of the Marseilles-based institution, expected to last three months, to assess its health before deciding what measures need to be taken.

The bank has already been subject to successive recapitalisations by the French government and the outgoing administration had agreed with the European competition authorities in Brussels that it would be rapidly privatised.

Mr Carell's appointment comes after a long struggle to oust Pierre Habib-Deloncle, the incumbent head of Marseillaise de Crédit, who resigned in the past few days. Mr Habib-Deloncle was named

head of the bank two years ago after the last-minute intervention by President Jacques Chirac to prevent another candidate being appointed.

He was treasurer of the Friends of Jacques Chirac Association and became a Gaullist banking organisation.

The French banking commission launched a formal investigation last week into Marseillaise de Crédit, after demanding clarification of a number of loans.

Ms Gomez is the sister of Alain Gomez, the former head of Thomson, the defence and electronics group. She is also the former wife of Philippe Lagayette, the outgoing head of the state-controlled financial institution, the Caisse des Dépôts et Consignations.

NOVEMBER 1997
THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

USD 75,000,000
Term Loan Facility

LENDERS
Banco Santander, London Branch
Credit Suisse First Boston (Cyrus)
Limited
Enskilda Debt Capital Markets
The Fuji Bank, Limited
London Forfaiting Asia Ltd.

LENDERS
Banca Nazionale del Lavoro International
Banco Central Hispano - Frankfurt Branch
Hua Nan Commercial Bank, Ltd.
Hong Kong Branch
Kredit Bank PFI SA

LENDERS
Adria Bank Aktiengesellschaft
Baden-Württembergische Bank AG
Banca Romana De Comert Exterior S.A.
Bancore, Cyprus OBU
Bank Kreiss Aktiengesellschaft
CB "Garanti Bank Moscow" ZAO
Central-European International Bank Ltd.

OTHER
Bank of Cyprus Limited

FINANCIAL ADVISOR TO BORROWER
Inkomfinanz Group AG

LONDON FORFAITING



FRENCH GOVERNMENT SECURITIES

FRENCH GOVERNMENT SECURITIES



LAUNCH OF FRENCH GOVERNMENT SECURITIES
1985-1990

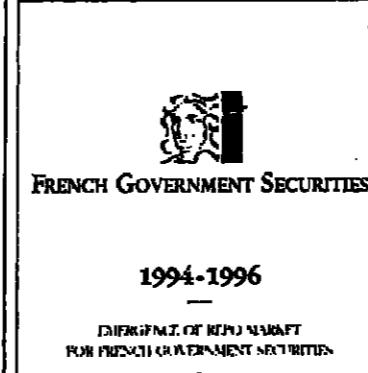
THREE DAY ISSUE IN ECU

FRENCH GOVERNMENT SECURITIES



LAUNCH OF FRENCH GOVERNMENT SECURITIES
1991-1993

FIRST STRIPPING: AUTOMATIC



LAUNCH OF FRENCH GOVERNMENT SECURITIES
1994-1996

FIRST DAY OF REPAYMENT
FOR FRENCH GOVERNMENT SECURITIES

LAUNCH OF FRENCH GOVERNMENT SECURITIES
1997-1999

FIRST DAY OF REPAYMENT
FOR FRENCH GOVERNMENT SECURITIES

LAUNCH OF FRENCH GOVERNMENT SECURITIES
1999-2001

FIRST DAY OF REPAYMENT
FOR FRENCH GOVERNMENT SECURITIES

THE EUROPEAN GOVERNMENT
SECURITIES BENCHMARK

MINISTÈRE DE L'ÉCONOMIE
DES FINANCES ET DE L'INDUSTRIE

COMPANIES AND FINANCE: UK

UK printing group says hostile £188m offer 'fundamentally failed' to recognise its value

Quebecor bids for Watmoughs

By Andrew Davis in London and Scott Morrison in Toronto

Quebecor Printing of Canada yesterday launched a hostile £188m (\$344m) cash bid for Watmoughs Holdings, the UK printing and packaging group, which said the offer "fundamentally failed" to recognise its value.

Shares in Watmoughs soared 90p to close at 257.4p, ahead of the offer price of 257p for each ordinary share.

Patrick Walker, chairman, said Quebecor's bid was

opportunistic and did not reflect Watmoughs' prospects.

Watmoughs has seen its shares tumble from about 450p early this year amid worries about a squeeze on profits from the strong pound and its management group, which said the offer "fundamentally failed" to recognise its value.

Shares in Watmoughs soared 90p to close at 257.4p, ahead of the offer price of 257p for each ordinary share.

Patrick Walker, chairman, said Quebecor's bid was

its fell 6 per cent to £22.2m in 1996 and analysts are forecasting about £15m for the year to the end of this month.

In August Declan Salter quit as chief executive after only eight months and Mr Walker, the previous chief executive, returned to take charge.

Charles Cavell, president and chief operating officer of Quebecor, said competitive pressure on Watmoughs from larger pan-European rivals would only increase. "I guess there are now three

fundamentals - death, taxes and the erosion of prices in the printing industry."

But Mr Walker said yesterday that Watmoughs had addressed its problems. He dismissed Quebecor's assertion that pan-European operations were the way ahead, saying Watmoughs had chosen markets

mainly in the UK, Spain and Hungary - with care and leading positions in them. "We've got very definite views on where we want to be... We're creme de la creme".

Analysts said Quebecor had fallen well short of a knock-out blow. But they said it, or a rival, could find support among investors with a second tilt pitched at more than 300p.

The Canadian group's move is the latest in a number of recent cross-border bids in the sector.

Quebecor is offering 120p in cash for Watmoughs' preference stock.

The Canadian group is advised by Merrill Lynch and Watmoughs by Schroders.



Charles Cavell of Quebecor

The predator turns impatient and hostile

After failing to woo Patrick Walker and the Watmoughs board and win a bid recommendation over two days of talks this week, Charles Cavell yesterday turned hostile, writes Andrew Davis.

The president and chief operating officer of Quebecor Printing arrived in the UK on Monday last week, sat down with Merrill Lynch advisers and prepared to open talks with his target.

Unable to secure a meeting until Monday, he grew

impatient, a quality he let show yesterday. "This is a good base and this is an excellent market and I am going to expand here. It's that simple."

Watmoughs became his target after a year in which it has stumbled.

Sterling's strength has been a severe drag on its trading in continental Europe, and had also dented profits from the Spanish and Hungarian businesses.

Although Mr Walker pre-

dicated at April's annual meeting that profits for 1997 would be about £22m (£37m), in line with the 1996 figure, this has not stopped analysts' forecasts falling well below that figure.

They had been forecasting profits of £27m, but have since trimmed predictions to about £18m.

The company suffered further problems in August when Declan Salter quit as chief executive after only eight months. He had been

groomed by Mr Walker to run the company.

Instead, Mr Walker was obliged to return to take charge.

Mr Walker said yesterday that Watmoughs had addressed its problems and was back on track.

Mr Cavell said that QPI believed further integration of the European packaging industry was inevitable, and his company was determined to take part.

If it wins, QPI plans to

integrate Watmoughs business within its existing UK and European operations, serving customers throughout the continent.

QPI already has substantial operations in Europe. It entered the European market in 1993 with the purchase of Fecome, breaking into the UK in 1995 with the purchase of Hunterprint for £24m, adding Didier of France the same year.

It now has 18 printing plants in the UK, France and Spain, generating revenues last year of \$600m.

Mr Cavell said QPI had considered the alternative of building new capacity in the UK, but felt the market was already over-supplied.

To escape the bid, Mr Walker will have to convince shareholders that Watmoughs has a bright future as an independent, and the management in depth to carry its strategy through.

Bass tumbles after exceptions

By John Willman and Scheherazade Daneshkuhi

Bass, the brewing and leisure group, yesterday reported a higher-than-expected £17.7m (£29.6m) write-down in the value of its chain of 151 Gala bingo clubs where profits fell 22.6 per cent to £2.6m.

The write-down in bingo assets was one of three exceptional items totalling £23.7m which contributed to a 28.9 per cent fall in pre-tax profits to £47.7m for the year to September 30.

The group is in negotia-

tions over the sale of Gala to a venture capital group for about £25m. Sir Ian Prosser, chairman, declined to comment on the sale, or on speculation that the Coral betting shop chain was also on the market.

The group, which has gearing of 15 per cent and is falling, has been under pressure either to hand money back to shareholders or make a big acquisition.

He added that the economic crisis in south-east Asia could offer opportunities for Bass to pick up hotels in the region.

Tom Oliver, chairman and

chief executive of Holiday Hospitality, said the company was looking at acquisitions but had been unable to agree on price.

The scope for an acquisition was indicated by Richard North, finance director, who said the group's interest cover was 9.7 times. Bass would be happy to see interest cover fall to four times, he added, and was prepared to go as low as three times.

Strong performances in brewing and pub operations raised pre-tax profit before exceptions 6.4 per cent to £71.4m on turnover up 2.8 per

cent to £52.8m. Bass continued to invest heavily in building its beer, pub and hotel brands, with net capital expenditure up 5.5 per cent to £25.6m.

The failed Carlisle-Tetley venture led to a net loss of £35m on the sale of its 50 per cent stake. The group also reported exceptional reorganisation costs of £25m on the closure of breweries in Cardiff and Sheffield.

News of the write-downs sent the shares down 14p in early trading, but they recovered to end 14p up at 74.4p.

Market maintains its interest in BTG

By Roger Taylor

An injection which makes varicose veins disappear and a scanner that can detect drugs in airport luggage were among potential products outlined yesterday by BTG, the intellectual property company privatised five years ago.

These and thousands of bright ideas have lifted BTG's market value from £35m to £600m (£1bn) since floating in 1993. Three years earlier, the government had agreed to a £28m management buy-out after being advised that there would be limited interest in the shares.

BTG was reporting results for the six months to September. It made pre-tax losses of £4.15m (profits of £12.1m) on turnover of £22.4m.

The remarkable reassessment of the company's worth reflects a rapid learning curve for investors. BTG is a unique business and finding appropriate yardsticks with which to value it has taken time.

It was formed out of the National Enterprise Board and the National Research Development Corporation set up in 1974 and 1949 respectively, by Labour governments keen to promote British inventiveness and worried by the exploitation of UK ideas overseas.

It specialises in commercial



Colin Scott

alising inventions by ensuring they have adequate patent protection and by seeking backers willing to license and develop them.

But unlike patent lawyers and consultants who charge fees, BTG works on a contingency basis, taking a share of any revenues generated on patents. This approach has made it attractive to both lone inventors and multinational companies.

Its varicose veins treat-

ment was developed by a Spanish doctor who has already tried it on several hundred patients. The injection, which is still to come, will be used in the next stage of development.

The shares have been helped by the success of the biotechnology and electronics sectors, where investors have been willing to back lossmaking technology businesses. Its stock had the added attraction of providing exposure to a wide spread of different markets and tech-

nologies. However, it has become a victim of the success of its most developed product, Torotrak, a system for making gearless cars, which is now licensed to seven motor manufacturers, with 12 others doing initial development work.

Dresdner Kleinwort Benson, the company's broker, estimates Torotrak now accounts for 55 per cent of the company's value. If the product were to run into difficulties the shares would collapse.

However, the outlook remained positive yesterday, with the news that Ford and Toyota are taking the system into the next stage of development.

The company is confident enough of its prospects to pay dividends although it is lossmaking. Brokers are forecasting a low loss in excess of 7m (£2.7m).

BTG's internal revenue targets are far higher than most brokers forecasts. DKB gives a central valuation figure for the business about 13 per cent below its current share price, up 12.4p at 77.6p.

But DKB assumes patent income of £77m by 2006.

BTG's own target is £140m, although the projections from its various departments, when added together, point to figures closer to £250m. If its own targets are realistic, the shares are undervalued.

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MEPC hails a strategic shift

By Norma Cohen, Property Correspondent

James Tuckey, chief executive of MEPC, yesterday said the UK's third largest property company had begun a significant strategic shift.

MEPC has underperformed much of the property sector in recent years, and has been under pressure to improve returns to shareholders.

"What is new is the strategic changes we are making: the organisational changes, the out-sourcing of non-core activities and the strengthening of teams at board level," Mr Tuckey said.

However, he conceded that the company had more work to do before satisfying its critics. "We don't underestimate what we have to undertake in 1998 to complete the year," he said.

MEPC plans to raise between £173.9m and £227.6m (£380m) most of which will be used to repay more than £200m of loans to the National Grid.

Lehman Brothers said: "We believe that the UK long-distance market is highly competitive at both the service and facilities levels and that this will restrict market share, margins and profitability for Energis."

It goes on to point out that Energis is the sixth largest UK operator in revenue terms but that while British Telecommunications and Mercury - now part of Cable and Wireless Communications - have been losing market share, there are several fast growing carriers in the UK of about the same size - including WorldCom, AT&T, NTL and ACC.

The new research implies a lower enterprise value for Energis than has been estimated. The pathfinder pricing implied an enterprise value of £273.9m-£291.1m, while James Dodd, analyst at Dresdner Kleinwort Benson, global co-ordinator for the float, calculated a mean value of £135m in October.

BZW calculates an enterprise value of £77.5m.

interest rate swap terminations and a £9.5m charge for restructuring.

Of this, £4.9m relates to staff termination costs at the US and Australian businesses and £4.4m to the outsourcing of facilities for the UK portfolio.

A £4.3m provision was made against further charges, mostly tax-related, for the sale of the US and Australian businesses.

Mr Tuckey declined to specify the timing of those sales, but analysts believed that it was unlikely the Australian business would be sold before the end of March 1998, and those in the US about three months later.

Net asset value rose 12.7 per cent to 507p before the provisions and 10.4 per cent to 497p after.

MEPC said it had changed the way it valued properties in its development portfolio from net realisable value to an open market value basis.

It had also changed its year-end valuation date from August 31 to September 30 to coincide with its fiscal year.

Windward Cap to buy Morris Ashby

By Enrico Terziano

Automotive Components Investments, a vehicle recently formed by Windward Capital Partners of the US, has made a £49m (£81.8m) recommended cash offer for Morris Ashby, the casting company.

The move is part of Windward's strategy of investing in car component companies. It would allow Morris, which supplies Ford Motor

and Volkswagen, to become part of a larger group supplying the international market. Windward has asked the management to stay on.

The offer follows Morris's announcement on Monday that it was in talks, which pushed the shares up 45p. They gained 74p to 397p yesterday.

Windward has received undertakings to accept the offer, at 40p a share, from directors with 38.8 per cent of the company.

PUBLIC NOTICE

OFFICE OF FAIR TRADING

Glaspack - notification of a compliance scheme

The Producer Responsibility Obligations (Packaging Waste) Regulations 1997 ("the Regulations")

Under these Regulations, certain businesses have obligations regarding the recovery and recycling of packaging. They can either act alone or, more likely, in accordance with the requirements of the Regulations, or join a registered scheme which will assume this responsibility for its members.

The Director General of Fair Trading has a duty to undertake a competition inquiry of all compliance schemes prior to their registration with the Office of Fair Trading or the Secretary of State for the Environment.

The Director General has received a submission concerning the operation of a new scheme set up by the UK glass packaging industry to be known as Glaspack ("the Glaspack Scheme"). The Glaspack Scheme will be operated by Glaspack Limited and will be open to glass packaging manufacturers carrying on business in the UK.

On 12 December 1997, the Director General issued a notice to Glaspack Limited, requiring it to provide information to the Office of Fair Trading.

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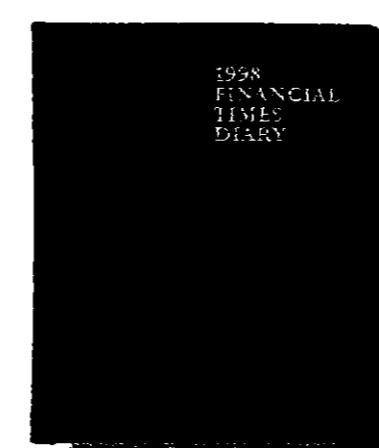
LEX COMMENT
UK coal

EPC hails a
strategic shift

Edward Cap
Morris Ashby

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INTERNATIONAL CAPITAL MARKETS

Europe awaits central bank meetings

GOVERNMENT BONDS

By Vincent Boland
in London and John Labate
in New York

European bond markets fell slightly yesterday, giving up some of the gains achieved in Tuesday's sharp move forward, as investors stayed on the sidelines ahead of central bank meetings today in the UK and Germany.

However, analysts said there was little likelihood that the Bank of England or the Bundesbank would adjust their interest rate policies this week.

This combined with continued strength in the US bond market, where the long bond yield again threatened to break below 6 per cent, to

help keep yesterday's retreat in Europe to a minimum.

UK GILTS were the weakest European market, with the March contract settling 1/8 lower at 1198 in quiet trading. The Bank of England is expected to wait to assess Christmas spending trends before considering another rate rise but investors were anxious yesterday to avoid being exposed to any pre-emptive move, as happened with last month's 25 basis point rise.

"It's a close call on whether the Bank will raise rates, and many participants are fairly reluctant to take big positions ahead of the monetary policy committee decision," said Steven Andrew, gilts specialist at Merrill Lynch. "It's in the moment," he said.

GERMAN BUNDs edged down ahead of today's Bundesbank meeting, with other European markets following.

The December bond future settled in London at 104.22, down 0.05, while the March future settled at 103.52, also 0.05 lower.

back of the market's mind that the Bank could act in a pre-emptive way again, and traders do not want to leave themselves open to such a surprise."

That, and next week's data on producer prices and manufacturing output, which will also have a bearing on interest rates, continue to weigh on the market. "Given the stage of the monetary cycle we're at, gilts are very sensitive to any data that comes out," Mr Andrew said.

FRANC BONDS were unchanged after settling a new contract high in early trading on strong overseas buying interest.

The December future ended in Paris flat at 100.54. Auctions today of French

Debate continued on whether the Bundesbank needed to raise rates, or would come out with a pre-emptive strike. Most analysts said a rise was unlikely because it was not justified by domestic economic factors.

While short-term maturities continue to discount central bank tightening, analysts said any move would not do too much damage to the fundamentally positive outlook for bonds at the moment.

FRENCH OATS were unchanged after settling a new contract high in early trading on strong overseas buying interest.

The December future ended in Paris flat at 100.54. Auctions today of French

franc and Ecu-denominated paper were expected to go well because of the light volume of the transactions and the current buoyancy of the 10-year sector.

SPANISH BONOS marked time in line with bonds. The December bond contract settled at 103.21, down 0.11, in active trading as auctions of five-year and 15-year paper were digested.

US TREASURIES moved higher in the busiest trading day of the week, with long-term issues gaining the most as the long bond yield continued to fall. By early afternoon the benchmark 30-year bond was up 1/8 to 101.4, sending the yield down to 6.012 per cent.

Ten-year notes rose 1/8 to 102.4, yielding 5.825 per cent, while two-year notes gained 1/8 to 99.8, yielding 5.743 per cent. The Federal Funds rate was at 5.5 per cent.

"It looks like we are gearing up for a break through the 6 per cent level," said William Gamba, manager of bond trading at Cowen & Co in New York.

The bond market has gained momentum in recent sessions, with overnight buying from overseas markets as well as domestic retail buying helping to push bond prices higher.

New data on home sales helped to firm up bonds. The figures showed the market having stabilised, with recent downturns in sales. Home sales in October fell by 1.7 per cent, after a 2.5 per cent rise in September.

CAPITAL MARKETS NEWS DIGEST

CORRECTION

World Bank in \$200m add-on

The World Bank has issued a \$200m add-on tranche to its recent five-year dollar bond. Yesterday's eurobond collateral misidentified this as being issued by Russia.

The World Bank add-on, which was lead-managed by SBC Warburg, was priced at a spread of 15 basis points over five-year Treasuries, compared with an initial launch spread of 20 basis points.

■ RUSSIAN INVESTMENT FUND

Swedbank in link with Brunswick

Swedbank, one of Sweden's biggest financial services groups, has joined forces with Brunswick Capital Management, a specialist in Russian equities, to launch a fund investing in Russian blue-chip companies and aimed at Swedish retail investors.

The open-ended mutual fund will be launched in Sweden in the second quarter of next year, will be denominated in Swedish kronor, and will be able to be traded daily. It will be managed by Robur Kapitalförvaltning, Swedbank's asset management arm and the leading Swedish retail fund management group, with Brunswick acting as adviser. The launch of the new fund marks the first time Robur has co-operated with an external adviser. Swedbank and Citibank, its correspondent bank in Moscow, are to act as custodians.

The size of the fund will depend on market conditions but is expected to be about \$100m. Its strategy will be to invest in Russian blue-chip and liquid second-tier stocks. Martin Andersson, Brunswick chief executive, said that in spite of the recent correction in the Russian equity market, the economy's return to growth meant the market had "significant upside potential over the coming years".

Vincent Boland

■ CREDIT RATINGS

Fitch IBCA to harmonise

Fitch IBCA, the recently merged credit rating agency, yesterday announced it was harmonising differing credit ratings to complete the tie-up between the two. The new rating agency, the world's third largest after Moody's Investors Service and Standard & Poor's, said it was upgrading 20 ratings and downgrading a further nine. Eight remain on RatingWatch for possible change.

The agency, which is thought to have combined annual income of more than \$100m, also said it was adopting the Fitch nomenclature for short-term ratings. Short-term ratings are therefore on the scale of F (F1, F2, etc) as opposed to A.

Edward Luce

Rarity value boosts demand for Sardinia

INTERNATIONAL BONDS

By Edward Luce

Investors were again offered a range of rare borrowers and unusual structures yesterday but there was little to suggest the mainstream market would spring back to life before 1998.

SARDINIA's \$450m issue attracted most attention as the first conventional eurobond to be offered by an Italian region. Both Sicily and Tuscany have repackaged domestic deals for the eurobond market but Sardinia is the first to launch a bond as an on-shore borrower.

At a spread of nine basis points over Libor and 11.5 basis points all-in, the 10-year deal was viewed as relatively expensive by some houses. "This is the type of pricing you would expect on

a five-year deal," said one trader.

However, an official at Chase Manhattan, lead manager, said the 20 per cent risk weighting on the bond had made it attractive to banks across Europe. The rarity value of the borrower had also boosted demand.

Lazio, the Italian region that includes Rome, is also planning to make a eurobond debut in the near future, having signed up to a global medium-term note programme last week.

AMBROVENTO, the Italian bank, also made its debut with a \$400m 10-year floating-rate note.

The offering, proceeds of which will go towards Ambrovento's acquisition of Cariplo bank in January, was the first upper tier bond offering by an Italian bank. It was also the first

down to 7 per cent until the fourth year. Thereafter it will switch to a floating-rate coupon of 15.5 per cent minus twice Libor.

The structure is designed to appeal to Italian retail investors by offering a high five-year dollar

New international bond issues

Borrower	Amount m.	Coupon %	Price	Maturity	Fee %	Spread bp	Bookrunner
■ US DOLLARS							
Sardinia	450	91.8	100.00	Dec 2007	0.125	-	Chase Manhattan Int'l
Ambrovento Int'l Bank	400	92.25%	Jan 2008	1.00%	-	-	Barclays/UBS
Polaris Funding Corp.	95	(c) 7.8	100.00	Sep 2007	0.30	-	Merrill Lynch International
■ D-MARKS							
Euromidi	525	5.825	98.4025	Dec 2008	0.35%	+168	Commerzbank/Deutsche
Rheinische Hypo(d)	500	4.75	98.7025	Jul 2004	1.00%	+1264	HSBC/JP Morgan (dt)
■ FRENCH FRANCS							
Rheinische Hypo(d)	550	(en) 7.1	100.325	Jan 2008	0.325%	-	CCF
BayernLB Landesbank(d)	500	(7)	100.325	Jan 2008	0.325%	-	GDC Marchés
■ ITALIAN LIRE							
World Bank	300m	(9)	100.8817	Dec 2010	0.25%	-	Same International
Euromidi	100m	99.50	-	Dec 2009	0.25	-	-
■ GULDERS							
ING Bank	250	8.00	100.71	Oct 2007	0.425	+469	ING Bank
■ LUXEMBOURG FRANCE							
DSL Bank	400	5.825	101.88	Jan 2005	1.875	-	Generale/Kredietbank
■ DANISH KRONER							
Credit Local de France(d)	2bn	zero	100.00	Jan 2003	1.975	-	BL

Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. \pm Floating rate note. \pm Fixed re-offer price. Fees shown at re-offer level. a) Amortises from June 85 average life 5.8 yrs. at 8.6m Libor + 80bp. b) Repurchased investment grade bonds. C) Amortises from 28/9/94 at par. c) 3-mth Libor + 300bp. d) Creditor. e) Creditor. f) Creditor. g) 3-mth Libor + 250bp. h) 3-mth Libor + 200bp. i) Creditor. j) Creditor. k) Creditor. l) Creditor. m) Creditor. n) Creditor. o) Creditor. p) Creditor. q) Creditor. r) Creditor. s) Creditor. t) Creditor. u) Creditor. v) Creditor. w) Creditor. x) Creditor. y) Creditor. z) Creditor. AA) Creditor. BB) Creditor. CC) Creditor. DD) Creditor. EE) Creditor. FF) Creditor. GG) Creditor. HH) Creditor. II) Creditor. JJ) Creditor. KK) Creditor. LL) Creditor. MM) Creditor. NN) Creditor. OO) Creditor. PP) Creditor. RR) Creditor. TT) Creditor. VV) Creditor. XX) Creditor. YY) Creditor. ZZ) Creditor. 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CURRENCIES AND MONEY

Korean deal cheers Asian currencies

MARKETS REPORT

By Simon Kuper

The South Korean won surged yesterday from record lows, after Korea and the International Monetary Fund agreed a \$55bn package to bail out the country's economy. South east Asian currencies also bounded when the deal was signed, three days after Korea had prematurely announced it.

Joe Prendergast, head of global forex research at Credit Suisse First Boston in London, said: "This is a very significant package in terms of its size and its substance.

It reduces the need for a savage won deterioration and for a harsh, market-imposed discipline." Strategic

strategists said the package would allow Korea's indebted banks and companies at least to finance their short-term debts.

However, they warned

that much of the detail of

the package was as yet unknown, and that it remained to be seen whether it would be fully implemented. They said Asia's financial crisis might not be over yet, given the various political and economic doubts surrounding the continent.

The won, which had slumped to 1,230 against the dollar early in the day, jumped to 1,185 after the deal. That was 2.7 per cent above late Tuesday's levels.

■ The news from Korea buoyed the yen, which largely shrugged off weaker than expected Japanese gross domestic product figures for the third quarter. The currency closed in London barely changed against

■ Pounds in New York

Dec 3 Closing mid-point Change Bid/offer Day's Mid One month Three months One year JP Morgan Bank of

Europe

Austria (Bfr) -0.0554 445 -640 21,058 20,8304 20,8864 3.8 20,7589 3.7 20,2368 3.4 102.5

Belgium (Bfr) 61,287 -0.1804 768 -1,005 61,7420 61,2142 505 60,6255 3.9 59,2524 3.5 102.0

Denmark (DKr) 1,1386 -0.0293 688 -114 11,3919 11,2004 4.2 11,2148 3.8 11,0722 3.4 102.3

Finland (DKr) 0,9889 -0,0263 692 -700 9,0470 8,9840 4.2 9,0134 3.8 8,9223 3.4 102.0

France (FrF) 5,2689 -0,0263 692 -700 9,0470 8,9840 4.2 9,0134 3.8 8,9223 3.4 102.0

Germany (Dm) 2,9777 -0,0077 764 -700 2,9235 2,9749 3.8 2,9493 3.9 2,9885 3.5 102.1

Greece (Dr) 467,148 -1,0396 431 -707 469,350 469,541 4.2 469,457 -5,9 474,857 -3,3 102.0

Ireland (E) 1,1442 -0,0015 431 -453 1,1452 1,1421 1,1431 1,1431 1,1431 1,1431 102.0

Italy (L) 2,9163 -0,0015 431 -453 2,9162 2,9152 2,9152 2,9152 2,9152 2,9152 102.0

Luxembourg (L) 2,9163 -0,0015 431 -453 2,9162 2,9152 2,9152 2,9152 2,9152 2,9152 102.0

Netherlands (Nl) 3,2558 -0,0286 540 -540 3,2558 -0,0286 540 -540 3,2558 -0,0286 540 -540 102.0

Norway (Nkr) 12,0391 -0,0095 513 -513 12,1256 12,0309 11,997 12,1256 11,997 12,1256 102.0

Portugal (Ps) 304,180 -0,0204 505 -505 305,212 303,864 2,95 305,212 303,864 2,95 102.0

Spain (Pt) 8,0580 -0,0263 505 -505 8,0580 -0,0263 505 -505 8,0580 -0,0263 505 -505 102.0

Sweden (Sk) 13,0558 -0,0446 528 -528 13,1138 13,0274 3.8 13,0513 3.8 13,0281 3.8 102.0

Switzerland (Fr) 2,0401 -0,0026 625 -625 2,1236 2,4003 2,9291 2,6012 2,3694 5.8 102.0

UK (G) 1,5200 -0,0037 010 -029 1,5088 1,5005 1,4976 3.8 1,4904 3.1 1,4972 3.0 102.0

■ POUND SPOT FORWARD AGAINST THE POUND

Dec 3 Closing mid-point Change Bid/offer Day's Mid One month Three months One year JP Morgan Bank of

Europe

Austria (Bfr) -0,0554 445 -640 21,0588 20,8304 20,8864 3.8 20,7589 3.7 20,2368 3.4 102.5

Belgium (Bfr) 61,287 -0,1804 768 -1,005 61,7420 61,2142 505 60,6255 3.9 59,2524 3.5 102.0

Denmark (DKr) 1,1386 -0,0293 688 -114 11,3919 11,2004 4.2 11,2148 3.8 11,0722 3.4 102.3

Finland (DKr) 0,9889 -0,0263 692 -700 9,0470 8,9840 4.2 9,0134 3.8 8,9223 3.4 102.0

France (FrF) 5,2689 -0,0263 692 -700 9,0470 8,9840 4.2 9,0134 3.8 8,9223 3.4 102.0

Germany (Dm) 2,9777 -0,0077 764 -700 2,9235 2,9749 3.8 2,9493 3.9 2,9885 3.5 102.1

Greece (Dr) 467,148 -1,0396 431 -707 469,350 469,541 4.2 469,457 -5,9 474,857 -3,3 102.0

Ireland (E) 1,1442 -0,0015 431 -453 1,1452 1,1421 1,1431 1,1431 1,1431 1,1431 102.0

Italy (L) 2,9163 -0,0015 431 -453 2,9162 2,9152 2,9152 2,9152 2,9152 2,9152 102.0

Luxembourg (L) 2,9163 -0,0015 431 -453 2,9162 2,9152 2,9152 2,9152 2,9152 2,9152 102.0

Netherlands (Nl) 3,2558 -0,0286 540 -540 3,2558 -0,0286 540 -540 3,2558 -0,0286 540 -540 102.0

Norway (Nkr) 12,0391 -0,0095 513 -513 12,1256 12,0309 11,997 12,1256 11,997 12,1256 102.0

Portugal (Ps) 304,180 -0,0204 505 -505 305,212 303,864 2,95 305,212 303,864 2,95 102.0

Spain (Pt) 8,0580 -0,0263 505 -505 8,0580 -0,0263 505 -505 8,0580 -0,0263 505 -505 102.0

Sweden (Sk) 13,0558 -0,0446 528 -528 13,1138 13,0274 3.8 13,0513 3.8 13,0281 3.8 102.0

Switzerland (Fr) 2,0401 -0,0026 625 -625 2,1236 2,4003 2,9291 2,6012 2,3694 5.8 102.0

UK (G) 1,5200 -0,0037 010 -029 1,5088 1,5005 1,4976 3.8 1,4904 3.1 1,4972 3.0 102.0

■ D-MARK SPOT FORWARD AGAINST THE POUND

Dec 3 Closing mid-point Change Bid/offer Day's Mid One month Three months One year JP Morgan Bank of

Europe

Austria (Bfr) -0,0554 445 -640 21,0588 20,8304 20,8864 3.8 20,7589 3.7 20,2368 3.4 102.5

Belgium (Bfr) 61,287 -0,1804 768 -1,005 61,7420 61,2142 505 60,6255 3.9 59,2524 3.5 102.0

Denmark (DKr) 1,1386 -0,0293 688 -114 11,3919 11,2004 4.2 11,2148 3.8 11,0722 3.4 102.3

Finland (DKr) 0,9889 -0,0263 692 -700 9,0470 8,9840 4.2 9,0134 3.8 8,9223 3.4 102.0

France (FrF) 5,2689 -0,0263 692 -700 9,0470 8,9840 4.2 9,0134 3.8 8,9223 3.4 102.0

Germany (Dm) 2,9777 -0,0077 764 -700 2,9235 2,9749 3.8 2,9493 3.9 2,9885 3.5 102.1

Greece (Dr) 467,148 -1,0396 431 -707 469,350 469,541 4.2 469,457 -5,9 474,857 -3,3 102.0

Ireland (E) 1,1442 -0,0015 431 -453 1,1452 1,1421 1,1431 1,1431 1,1431 1,1431 102.0

Italy (L) 2,9163 -0,0015 431 -453 2,9162 2,9152 2,9152 2,9152 2,9152 2,9152 102.0

Luxembourg (L) 2,9163 -0,0015 431 -453 2,9162 2,9152 2,9152 2,9152 2,9152 2,9152 102.0

Netherlands (Nl) 3,2558 -0,0286 540 -540 3,2558 -0,0286 540 -540 3,2558 -0,0286 540 -540 102.0

Norway (Nkr) 12,0391 -0,0095 513 -513 12,1256 12,0309 11,997 12,1256 11,997 12,1256 102.0

Portugal (Ps) 304,180 -0,0204 505 -505 305,212 303,864 2,95 305,212 303,864 2,95 102.0

Spain (Pt) 8,0580 -0,0263 505 -505 8,0580 -0,0263 505 -505 8,0580 -0,0263 505 -505 102.0

Sweden (Sk) 13,0558 -0,0446 528 -528 13,1138 13,0274 3.8 13,0513 3.8 13,0281 3.8 102.0

Switzerland (Fr) 2,0401 -0,0026 625 -625 2,1236 2,4003 2,9291 2,6012 2,3694 5.8 102.0

UK (G) 1,5200 -0,0037 010 -029 1,5088 1,5005 1,4976 3.8 1,4904 3.1 1,4972 3.0 102.0

■ SWISS FRANC SPOT FORWARD AGAINST THE POUND

Dec 3 Closing mid-point Change Bid/offer Day's Mid One month Three months One year JP Morgan Bank of

Europe

Austria (Bfr) -0,0554 445 -640 21,0588 20,8304 20,8864 3.8 20,7589 3.7 20,2368 3.4 102.5

Belgium (Bfr) 61,287 -0,1804 768 -1,005 61,7420 61,2142 505 60,6255 3.9 59,2524 3.5 102.0

Denmark (DKr) 1,1386 -0,0293 688 -114 11,3919 11,2004 4.2 11,2148 3.8 11,0722 3.4 102.3

Finland (DKr) 0,9889 -0,0263 692 -700 9,0470 8,9840 4.2 9,0134 3.8 8,9223 3.4 102.0

France (FrF) 5,2689 -0,0263 692 -700 9,0470 8,9840 4.2 9,0134 3.8 8,9223 3.4 102.0

Germany (Dm) 2,9777 -0,0077 764 -700 2,9235 2,9749 3.8 2,9493 3.9 2,9885 3.5 102.1

Greece (Dr) 467,148 -1,0396 431 -707 469,350 469,541 4.2 469,457 -5,9 474,857 -3,3 102.0

Ireland (E) 1,1442 -0,0015 431 -453 1,1452 1,1421

COMMODITIES AND AGRICULTURE

Gold drops on reports of Argentine sales

MARKETS REPORT

By Kenneth Gooding,
Mining Correspondent

The price of gold plunged to a fresh 12-year low yesterday after Argentina's central bank revealed that it had sold all its gold reserves during the first half of this year.

The bank said it had sold 4,013m ounces, or 124.4 tonnes, at an average of \$370 an ounce and for a total of \$145bn. This was invested in US Treasury bonds.

Sights lowered for base metal prices

Asia's financial turmoil has prompted analysts to cut 1998 price forecasts for base metals – for some, substantially.

While it is too early to tell how badly slowing growth in Asia will affect global economic activity, analysts studying those metals traded on the London Metal Exchange can be pretty sure of falling prices.

In the past 10 years the region – excluding Japan – has become increasingly important to the traded metals business. For example, its share of global copper demand has risen from 7 per cent to 20 per cent, while aluminium's share has more than doubled from 7 per cent to 16 per cent.

Developing countries absorb huge tonnages of metal as they build the infrastructure to support new industries. A substantial quantity of the metal Asia imports is also converted into goods for export, such as cars, television sets and computers. So analysing the impact of the present turmoil is difficult.

"We believe it will be many months before we have a firm handle on the Asian situation," said Tony Warwick-Ching, analyst at Flemings Global Mining

Group. "The key will be whether a worrying structural change has occurred with a dislocation in trend growth, as happened twice to OECD industrial production, notably in 1975, following the oil price shocks."

Nevertheless, metals analysts have been doing the best they can. Ted Arnold, metals specialist at Merrill Lynch, summed up the broad consensus. "One can say with confidence that the risk is now on the downside with all base metal prices. Six to nine months ago the risk was on the upside."

After discussions with his merchant and producer contacts, Mr Arnold said the two weakest markets were seen as copper and nickel. "You can forget both of them for the next three years," was the comment of one merchant," said Mr Arnold. "Zinc and aluminium are seen as promising in that both those prices will hold up relatively well compared with other metals."

Mr Arnold has lowered his copper price forecast for next year from 92 cents a pound (\$1.984 a tonne) to 85 cents (\$1.874) compared with an average so far this year of about 105.8 cents (\$2.322) and 103.9 cents (\$2.290) for 1996.

His nickel price forecast has been cut from \$3.04 a pound (\$6.724) to \$2.85 (\$6.283) against \$3.18 (\$7.022) this year and \$4.4 (\$7.500) in 1996.

Merrill has also lowered its zinc 1998 average price forecast from 57 cents (\$1.268) to 52 cents (\$1.146) and shaved its lead forecast from 26 cents (\$673) to 25 cents (\$561). So far this year these prices have averaged 50.8 cents (\$1.340) and 24.8 cents (\$368) respectively.

Analysts at Deutsche Morgan Grenfell are among the most bullish about traded metals prices. Their latest forecasts are still at the top end of expectations, even though they have been substantially reduced.

Alan Williamson, a DMG analyst, said that after re-examining demand prospects on a country by country basis, DMG believed the Asian turmoil would cut 1998 global copper consumption by 190,000 tonnes, aluminium's by 170,000 tonnes, zinc's by 85,000 tonnes and nickel's by 20,000 tonnes.

These losses would come at a time when supplies of most base metals were rising. "So, instead of most metal stocks falling to critical levels late in 1998, there will be surpluses," he said.

DMG is now expecting a 1998 average of 82 cents a pound for aluminium (down from 90 cents), 95 cents for copper (107.5 cents), \$3 for nickel (\$4), 56 cents for zinc (75 cents), 27 cents for lead (33 cents) and \$2.70 for tin (down from \$3).

Analysts from Macquarie, the Australian banking group, have been touring Asia talking to traders, producers and consumers and, said Adam Rowley, there may be further demand weakness to come.

Macquarie's revised 1998 forecasts, with the previous ones in brackets, are: aluminium 73 cents (\$2.5), copper 87.5 cents (\$6), lead 24.5 cents (26.5), nickel \$3.05 (\$3.50), tin \$2.82 (\$2.75) and zinc 57.5 cents (\$6).

Zinc downgraded most by Macquarie, suffered similarly when Paribas, the French bank, changed its forecasts. Charles Kerton at Paribas said this was because the impact of the

Asian turmoil would be felt most strongly by those metals close to the peak of their price cycles: notably aluminium and zinc.

Paribas has cut its 1998 zinc forecast by 10.4 per cent to \$1,403 a tonne while aluminium is reduced by 4.3 per cent to \$1,750. Other changes include copper down 3 per cent to \$1,947; lead down 2.2 per cent to \$711; nickel down 2.1 per cent to \$7,338 and tin down 2 per cent to \$6,006.

Kenneth Gooding

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Prices from Amalgamated Metal Trading

■ ALUMINIUM, 99.7 PURITY (\$ per tonne)

Closes	1591.2	1584.5
Previous	1587.88	1589.88
High/low	1597/1582	1596/1581
AM Official	1596.88	1590.81
Kerb close	1586.7	1586.7
Open Int.	25,457	25,457
Total daily turnover	93,984	93,984

■ ALUMINIUM ALLOY (\$ per tonne)

Closes	1430.40	1430.55
Previous	1440.45	1440.45
High/low	1459.5/1450	1459.5/1450
AM Official	1435.40	1436.57
Kerb close	1430.55	1430.55
Open Int.	6,014	6,014
Total daily turnover	1,109	1,109

■ LEAD (\$ per tonne)

Closes	517.8	514.5
Previous	514.5/515.5	511.5/52.0
High/low	519.15/515	514/513
AM Official	519.15/515	513/517
Kerb close	512/513	512/513
Open Int.	32,554	32,554
Total daily turnover	8,848	8,848

■ NICKEL (\$ per tonne)

Closes	5860.65	5855.60
Previous	5975.60	5865.70
High/low	5880/5910	5845/5850
AM Official	5860.65	5845/5850
Kerb close	5870/575	5870/575
Open Int.	58,361	58,361
Total daily turnover	15,062	15,062

■ TIN (\$ per tonne)

Closes	5720.30	5640.45
Previous	5705.70	5650.70
High/low	5825/5650	5625/5650
AM Official	5705.65	5675/580
Kerb close	5680/5630	5630/5630
Open Int.	85,150	85,150
Total daily turnover	27,150	27,150

■ ZINC, special high grade (\$ per tonne)

Closes	1084.5-5	1110-11
Previous	1108-10	1134-5
High/low	1120/1108	1120/1108
AM Official	1080-07	1122-22
Kerb close	1116-6	1116-6
Open Int.	85,150	85,150
Total daily turnover	27,150	27,150

■ COPPER, grade A (\$ per tonne)

Closes	1778.5-7	1808.5-5
Previous	1793-94	1822-23
High/low	1830/1808	1830/1808
AM Official	1801-01.5	1831-21
Kerb close	1810-0	1810-0
Open Int.	158,784	158,784
Total daily turnover	27,150	27,150

■ CRUDE OIL, NYMEX (\$/barrel)

Closes	1108.10	1108.10
Previous	1108.10	1108.10
High/low	1120/1108	1120/1108
AM Official	1098-07	1122-22
Kerb close	1116-6	1116-6
Open Int.	85,150	85,150
Total daily turnover	27,150	27,150

■ HIGH GRADE COPPER (COMEX)

Closes	1778.5-7	1808.5-5
Previous	1793-94	1822-23
High/low	1830/1808	1830/1808
AM Official	1801-01.5	1831-21
Kerb close	1810-0	1810-0
Open Int.	158,784	158,784
Total daily turnover	27,150	27,150

■ PRECIOUS METALS

■ LONDON BULLION MARKET

Prices supplied by N M Rothschild

Gold/Troy oz. \$ equiv. £ equiv. SF equiv.

Closes	2240/2250	2200/2250	
Opening	2200/2250	2200/2250	
Morning fix	2210.10	173.191/173.311	
Afternoon fix	2230.00	174.022/174.111	
Day's High	2230/2250	174.022/174.111	
Day's Low	2200/2250	174.022/174.111	
Previous close	2240/2250	2200/2250	
Loco Ldn Metal Gold Lending Rates (Vs US\$)			
1 month	6 months	9.93	
2 months	7.78	12 months	3.67
3 months	3.78		
Silver Fix	per Troy oz.	US \$/oz. £/oz. SF/oz.	
Spots	316.20	510.60	
3 months	319.65	534.25	
6 months	322.20	537.15	
1 year	324.68	542.00	
Gold Coins	S price	£ equiv.	
Krugerrand	290.5/292.5	172.5/173.5	
Maple Leaf	290.5/292.5	172.5/173.5	
New Sovereign	70.73	41.543.5	

■ HIGH GRADE COPPER (COMEX)

Closes	18,050/18,060	18,100/18,000
Open	18,050/18,060	18,100/18,000
price change	High	Low
Vol	1,451	3,107
Int	1,451	3,107

■ NATURAL GAS PE (\$/1000 cu ft/Barrel)

Closes	17.50	17.50
Open	17.50	17.50
price change	High	Low
Vol	1,451	3,107
Int	1,451	3,107

■ PRECIOUS METALS

■ LONDON BULLION MARKET

Prices supplied by N M Rothschild

Gold/Troy oz. \$ price

Closes	2240/2250	2200/2250	
Opening	2200/2250	2200/2250	
Morning fix	2210.10	173.191/173.311	
Afternoon fix	2230.00	174.022/174.111	
Day's High	2230/2250	174.022/174.111	
Day's Low	2200/2250	174.022/174.111	
Previous close	2240/2250	2200/2250	
Loco Ldn Metal Gold Lending Rates (Vs US\$)			
1 month	6 months	9.93	
2 months	7.78	12 months	3.67
3 months	3.78		
Silver Fix	per Troy oz.	US \$/oz. £/oz. SF/oz.	
Spots	316.20	510.60	
3 months	319.65	534.25	
6 months	322.20	537.15	
1 year	324.68	542.00	
Gold Coins	S price	£ equiv.	
Krugerrand	290.5/292.5	172.5/173.5	
Maple Leaf	290.5/292.5	172.5/173.5	
New Sovereign	70.73	41.543.5	

■ NATURAL GAS PE (\$/1000 cu ft/Barrel)

Closes

FT MANAGED FUNDS SERVICE

Offshore Funds and Insurances

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

**LUXEMBOURG
(REGULATED)*****

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on 44-819-872-4000 for more details.

MIKIMOTO

MIKIMOTO

Highs & Lows shown on a 52 week basis

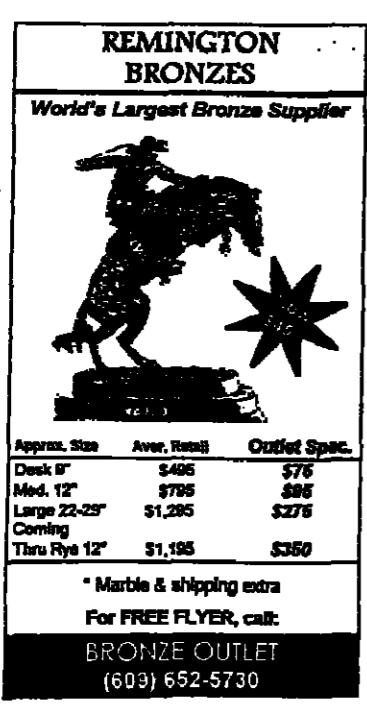
WORLD STOCK MARKETS

EUROPE		ASIA		AMERICA		MIDDLE EAST		AFRICA		LATIN AMERICA		Australasia		Africa (Dec 3 / Spx)		Europe (Dec 3 / Spx)		Asia (Dec 3 / Spx)		Americas (Dec 3 / Spx)		Middle East (Dec 3 / Spx)		Africa (Dec 3 / Spx)		Latin America (Dec 3 / Spx)		Australasia (Dec 3 / Spx)							
Denmark	3,198	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	Denmark	2,000.00	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
Austria (Dec 3 / Spx)	320.92	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	Austria (Dec 3 / Spx)	320.92	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
Belgium	278.90	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	Belgium	278.90	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
Portugal	2,050	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	Portugal	2,050	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
Spain	278.90	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	Spain	278.90	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
Switzerland	1,000	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	Switzerland	1,000	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
United Kingdom	2,050	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	United Kingdom	2,050	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
United States	2,050	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	United States	2,050	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
Germany	278.90	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	Germany	278.90	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
Denmark	2,050	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	Denmark	2,050	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
Finland	2,050	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	Finland	2,050	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
Switzerland	2,050	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	Switzerland	2,050	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
United Kingdom	2,050	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	United Kingdom	2,050	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
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Germany	278.90	-14	365,226,373	13,313	Thyssen	474.00	-2	340,340	14,314	Siemens	2,000.00	-	78,700	90,000	3,1,241	Germany	278.90	-	14,170	432,350	Norway	77	-	244,500	211,511	Sweden	2,400	-	24,571	211,511	Finland	8,900	-	25,850	20,505
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4 pm close December 3

NEW YORK STOCK EXCHANGE PRICES

NASDAQ



GLOBAL EQUITY MARKETS

US INDICES										US DATA										Dow-Jones										JAPAN										FRANCE																													
Dow-Jones					Dec 2					Dec 1					Nov 28					1997					Low					High					Last					US					Market Activity										Dow-Jones					Japan					France				
Industrial					1021.83					2022.13					1020.71					1020.71					61.22					61.22					61.22					61.22					61.22																								
Home Buil.					104.57					104.58					104.78					104.78					54.99					54.99					54.99					54.99																													
Transport					3282.50					3281.79					3282.27					3282.27					12.29					12.29					12.29					12.29																													
Utilities					265.47					261.16					261.16					261.16					16.53					16.53					16.53					16.53																													
DJ Ind. Div. Yield					208.08					204.92					205.28					205.28					Low					High					Last					Last																													
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Standard and Poors					57.65					57.65					57.65					57.65					57.65					57.65					57.65					57.65																													
Composite					97.65					97.65					97.65					97.65					4.40					4.40					4.40					4.40					4.40																								
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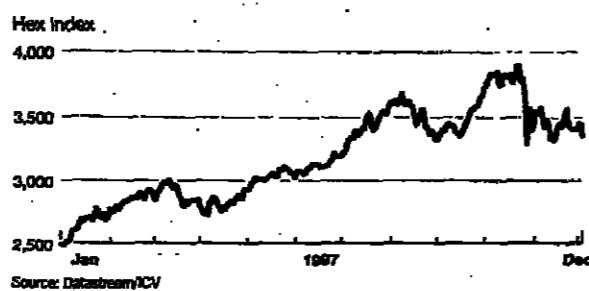
Markets focus on wage pressures in US

WORLD OVERVIEW

News of a deal between Korea and the International Monetary Fund on a bail-out package may have given market sentiment a modest lift, but investors were apparently on hold ahead of Friday's non-farm payrolls report in the US, writes Philip Cogan.

Bob Craven of the Fixed Income Management Group in San Francisco, says that the risks are quite high that the bond market will fall in response to the report. The consensus forecast is for an addition of 210,000 workers, but Mr Craven argues that this will not be the key fig-

Finland off its best



ure in determining market reaction.

The main focus will be on wage pressure. "Average weekly earnings are likely to once again surprise on the upside," says Mr Craven.

US stock market commentators are concerned not only about inflationary pressure but also that the Asian crisis, and tight labour markets, might put a squeeze on corporate earnings growth.

The latest figures from IBES show that US earnings estimates for 1998 were edged down by 0.8 of a percentage point in November, but analysts are still looking for a very healthy growth rate of 14.7 per cent.

European markets were fairly quiet yesterday, with Helsinki one of the few bourses to experience a substantial move. The HIX index's 2.4 per cent fall was largely due to the decline in Nokia, the telecommunications group which frequently has a significant influence on the Finnish market.

Nokia, along with Swedish rival Ericsson, was the subject of reported downgrades

by Merrill Lynch and Bank America.

James Cornish, European markets strategist at NatWest Markets, says that markets are "getting back on to solid ground. Psychologically, fund managers are still worried about the potential for things to go wrong in Japan and the rest of Asia. But they are sitting on quite a lot of money and the opposite danger is that they might get left behind as others move back into the market."

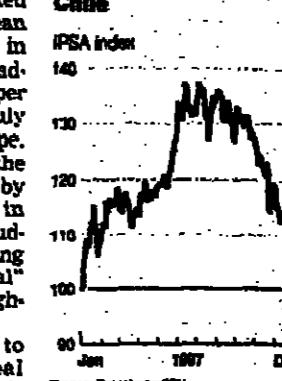
The bearish argument is that corporate earnings estimates are going to be reduced to reflect the economic problems of Asia and the potential for competition in export markets from Asian companies operating in devalued currencies. Those downgrades have not yet come through. IBES reports that estimates of 1998 German earnings growth were edged down by 0.2 of a percentage point in November, but forecasts for 1998 French and Italian earnings were increased by 2.3 percentage points and 0.7 of a point respectively.

"Earnings estimates are going to come down a bit but then again interest rates will not go up as much as expected, neutralising the effect on equity valuations," says NatWest's Mr Cornish.

EMERGING MARKET FOCUS

Slim pickings in Santiago

Chile



Source: DatamonitorCV

Until mid-year, 1997 looked like the year the Chilean stock market would put in a strong recovery. The leading IPSA index was 15 per cent ahead by early July and seemed in good shape. Then came the start of the Asian troubles, followed by fears of devaluations in Brazil and Argentina. Suddenly analysts were trying to disentangle the "real" Chile risk from the neighbourhood effect.

The short-term risks to the economy are real enough. Lower growth prospects in Asia are cutting demand for copper, by far Chile's biggest foreign exchange earner, in a market where over-supply was already starting to be felt. Stocks are up and prices are at a four-year low. Asian economies account for about one-third of Chile's copper output.

The impact feeds through only indirectly to the Santiago bourse, for few of the big copper producers trade there. Other sectors are more directly affected, such as the forest products and fishing companies, which also rely heavily on Japan and other Asian markets.

The most immediate effect has been an attack on sentiment and, from late October, a rush into dollars. "People anticipate deteriorating terms of trade, but they also just feel safer in dollars, it's a psychological factor," says Jane Winslow of HSBC Jane Winslow in Santiago.

By the end of last week the central bank was forced to intervene in the foreign exchange market when the dollar rose above 440 pesos, and it came in again on Tuesday, with an estimated 6,200.

The central bank has international reserves of \$15bn, which covers the cost of a year's imports, as well as copper and oil stabilisation funds where windfall earnings or savings are set aside. "The financial system is sound and well-supervised, the public sector runs a steady surplus, so we are as well protected as it is possible to be," says Carlos Massad, central bank president.

But a higher exchange rate in real terms is bad news for the stock market, because cheaper imports have been helping to bring down inflation to an estimated 5.8 per cent for 1997. Without that help, Mr Massad will have to rely on interest rates to keep the lid on domestic demand.

Thus long-term rates are likely to remain high - central bank eight-year notes currently yield 6.9 per cent in real terms. There will be no new cuts in interest rates until at least mid-1998. Ms Winslow believes, and domestic investors such as the private pension funds will continue to shift their portfolios in favour of fixed income paper and stay underweight in equities. Pension funds manage assets of \$30bn, while the Santiago bourse has a capitalisation of about \$80bn.

For foreign investors seeking bargains, the pickings are made slim by what many outsiders see as stiff entry restrictions. The 35 per cent tax on capital gains and a one-year lock-in period mean most foreign investors are limited to the 25 stocks with ADR programmes.

Imogen Mark

US equities dip on tech downgrades

AMERICAS

US stocks moved strongly lower yesterday as a slew of analysts' downgrades hit the computer sector hard for a second day, writes John Labate in New York.

By early afternoon all major indices were down. The blue-chip rich Dow Jones Industrial Average fell by 49.24 or 0.61 per cent to 7,969.59. The broader Standard & Poor's 500 index lost 4.71 or 968.97.

In contrast, Treasuries continued to rise, as overseas and domestic buyers drove yields lower. By lunchtime the 30-year Treasury bond price was up 1/16 to 101 1/4, sending the yield down 6.612 per cent.

Attention was focused for a second day on the technology sector, as networking and semiconductor chip companies came under new pressures. The Nasdaq composite average, which is heavily weighted in technology shares, was down 13.25 or 0.82 per cent to 1,623.12.

Analysts lowered their ratings on several key technology shares: 3Com, the networking equipment maker, fell 6.9 per cent or \$2.4 to \$32.42 after Bear Stearns, DLJ and Lehman Brothers reduced their estimates of 1998 earnings per share.

Rival networker Cabletron, which lost 32 per cent of its share value on Tuesday, fell another 6.8 per cent after Bear Stearns cut the stock to a "neutral" rating. Chipmaker Texas Instruments lost \$1.5 to \$45.45 after an analyst cut his view of 1998 earnings per share.

Chip group Altera, which

fell 21 per cent on Tuesday, tumbled a further \$1.3 to \$33.42 after Deutsche Morgan Grenfell cut its rating to "accumulate".

H.J. Heinz, the foods company, gained \$1.13 to \$54.41 the day after it announced its chief executive would step down. Among Dow components, industrial equipment producer Caterpillar fell \$1.3 to \$49.45 in spite of announcing a contract renewal.

Banking shares were mixed in spite of the reduction in bond yields. Citicorp was up 3/8 higher at \$128.50.

TORONTO lost ground in morning trading as weakness in gold stocks more than offset strength in the property, financial and energy sectors. At midday the S&P 500 composite index was 29.26 lower at 5,837.50.

Gold stocks were hit as Lehman Brothers reiterated its bearish stance on the sector and recommended that investors reduce their holdings. Barrick fell 25 cents to C\$23.25 and Placer Dome came off 20 cents to C\$16.85.

Peter Ward, gold analyst at Lehman, said he did not think that gold stocks had "fully discounted the drastic decline in gold price that has already taken place".

Elsewhere, property leader TrizecHahn received a boost after the company announced it was acquiring the Sears Tower in Chicago for a gross value of \$844m.

Analysts said the deal reinforced TrizecHahn's reputation for acquiring office buildings at attractive prices. The shares rose 95 cents to C\$35.30.

Elsewhere, a sell-off in

Zurich rumours lift dull day

EUROPE

Bank merger rumours resurfaced in Switzerland to keep ZURICH pointing higher on a dull day generally for bourses.

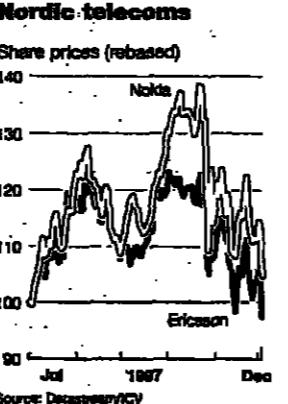
UBS rocketed up turnover of SF16.10m before closing at SF16.05 or nearly 3.5 per cent higher at SF17.91. The talk in the market was about a link-up with arch-rival SBC, which added SF13 at SF13.83.

Credit Suisse, the third of the big three Swiss banks, barely blinked, ending SF1.00 better at SF12.45. The SMI index closed 2.80 higher at 5,922.7.

PARIS continued to trade recent ranges in dull volume and the fact that most of the day's features were on the downside did nothing to bolster sentiment.

SGS-Thomson fell precipitously following the overnight shakeout for high techs stocks on Wall Street. The shares fell to FFr382 before recovering slightly to

Nordic telecoms



Source: DatamonitorCV

close FFr32.00 or 7.6 per cent lower at FFr38.50.

Steelmaker Usinor was well dealt at 2.1m shares, sliding FFr3.40 or 3.5 per cent to FFr32.90 on talk of softening European demand. The news of heavy retrenchments at Finnish telecoms equipment leader Ericsson sent Alcatel Alsthom down FFr22.00 to FFr7.74.

Valeo brought some relief to the bulls, surging FFr13.70 or 3.5 per cent to FFr40.7 after a French press report hinted at a near doubling of the dividend for this year.

Oil prices staged a modest recovery, helped by the sudden burst of cold weather in Europe, and Elf Aquitaine rallied FFr7.00 to FFr67.1. The CAC 40 index ended 10.74 lower at 2,903.35.

Among second-liners, a Goldman Sachs upgrade and a reset target share price of FFr740 lifted luxury goods group Christian Dior by FFr2.00 to FFr652.

FRANKFURT see-sawed

through the day before ending slightly lower, weighed down by a weak start on Wall Street. The Xetra DAX index fell 21.85 to 4074.55.

Engineering group Mannesmann was the main feature, rising DM32 to DM37.70 after Merrill Lynch upgraded its recommendation from "buy" to "accumulate", and increased its 12-month share price target to DM1,025 from DM820.

Merrill said the upgrade reflected its more positive stance on Mannesmann's mobile and fixed-line telephone networks, which have been building alliances in France and Italy and are "excellently positioned" for next year's European telecoms deregulation.

Elsewhere, a sell-off in

European telecoms-related technology stocks weighed on Siemens and the stock fell DM1.26 to DM106.70.

Deutsche Babcock continued its strong run following Tuesday's better than expected results, adding DM4.65 to DM102.

HELSINKI and STOCKHOLM were dominated by a sell-off in telecoms stocks, hit by Tuesday's announcement from Ericsson of Sweden that it plans to cut 10,000 jobs.

Bank of America reduced its 1998 estimates for Ericsson and its Finnish rival, Nokia. Both stocks came under additional pressure from a Merrill Lynch down-grade. Ericsson fell SK-20 to SK-27 and Nokia FM30 to FM40.

Analysts said the news had reawakened concerns that the market for mobile telephone handsets might be slowing. Ericsson and Nokia dominate their respective markets so the sell-off helped push Stockholm lower, with the general index down 45.88 at 2,904.55.

In Helsinki, the general index finished 62.85 lower at 3,357.97.

AMSTERDAM remained in low gear with the AEX index

being lifted next year to 55 per cent from the current 26 per cent, prompted a late rally.

Having fallen by as much as 5 per cent during the day, the composite index ended at 379.31, up 2.44.

KUALA LUMPUR ended higher as the market continued its cautious recovery from recent lows. However, volumes were very thin and brokers cautioned against reading too much into the rise. The composite index ended 11.11 higher at 542.06.

TAIPEI finished almost 3 per cent higher as investors, encouraged by signs of greater liquidity in the market, shrugged off political worries. Paper, steel and textile share all gained more than 5 per cent. The weighted index rose 222.98 to 7,902.851.

HONG KONG had a volatile session with the Hang Seng index swing through an arc of almost 300 points before closing little changed at 11,207.58, up 8.77.

Volume fell back from Tuesday's high levels although dealers reported interest from foreign institutions during the afternoon session.

Microchip are getting smaller and smaller - provided that silicon is used for processing, the silicon gets more and more.

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for one example of our expertise in the Pharmaceutical, Lebensmittel and Chemicals sectors. Our specialty is the future.

Regions

Europe was the most important region, accounting for 74% of sales in North America (16%), Asia (14%) and Latin America (6%).

Industry

Pharmaceuticals

Lebensmittel

Chemicals

Electronics

Automotive

Plastics

Rubber

Laboratory

Plastics

Automotive

Electronics

Lebensmittel

Chemicals

Pharmaceuticals

Lebensmittel

Automotive

Electronics

Plastics

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Wednesday December 4
1997
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Santiago

FTauto

FINANCIAL TIMES REVIEW OF THE AUTOMOTIVE INDUSTRY



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Thursday December 4 1997

Haig Simonian considers the decision of three luxury carmakers to unveil their latest concept models far away from their environmentally-sensitive domestic market

German muscle is flexed overseas

Not even Nietzsche could unravel the paradox of Germany's big carmakers at present. At the Tokyo motor show in October, Mercedes-Benz, Volkswagen and BMW astounded their rivals with a trio of overblown and overpriced new models.

Mercedes-Benz showed off the Maybach, its concept for the plutocrat's car of the millennium. Longer, fatter and with much more muscle than its flagship limousines, the Maybach marks the company's bid to rival Rolls-Royce. If Asia's current financial woes prove passing, the car, intended largely for the region's ultra-rich, should go on sale early next century.

VW focused on the shocking yellow sports car built to showcase its massive new 12-cylinder, 5.6-litre engine. The show-stopping superstar, built in record time, highlighted the ambitions of Ferdinand Piëch, VW's combative chairman, to take on Mercedes-Benz in the luxury car league.

Not to be outdone, BMW revealed its Z07, a two-seat convertible with the performance to leave most Ferraris at the lights. Although the company has not committed itself to putting the car, expected to cost about DM300,000, into production, it looks certain to go ahead.

The Germans' obsession with engineering *machismo* at Tokyo was not surprising: the companies were sending a message to Japan and to upstart manufacturers from Asia that

Europe - Germany in particular - was still a force to be reckoned with. The weak D-Mark, greater labour flexibility and an unparalleled new product offensive have shown Germany's leading carmakers in excellent health.

Tellingly, however, the Germans chose to display their new ideas in Tokyo rather than their own premier show in Frankfurt the previous month. Such ostentatious cars - even if only concepts now - would have been lambasted by Germany's powerful Green movement.

Indeed, the high-powered German products contrasted starkly with the raft of environmentally-minded new products and concepts revealed by Toyota, Honda, Mitsubishi and Japan's other marques just across the central corridor.

The Japanese may have been influenced by the timing of this month's big UN conference on climate change in Kyoto - the largest such gathering since the Rio Earth Summit of 1992. But their commitment to greener vehicles powered by alternative fuels appeared both commercially-driven and genuine.

The contrast has provoked doubts about how accurately Germany's carmakers are reading the public's mood. Such doubts about possible misconceptions have been heightened by recent events, suggesting some of Germany's car companies may not quite

have their fingers on the pulse - or may be biting off more than they can chew.

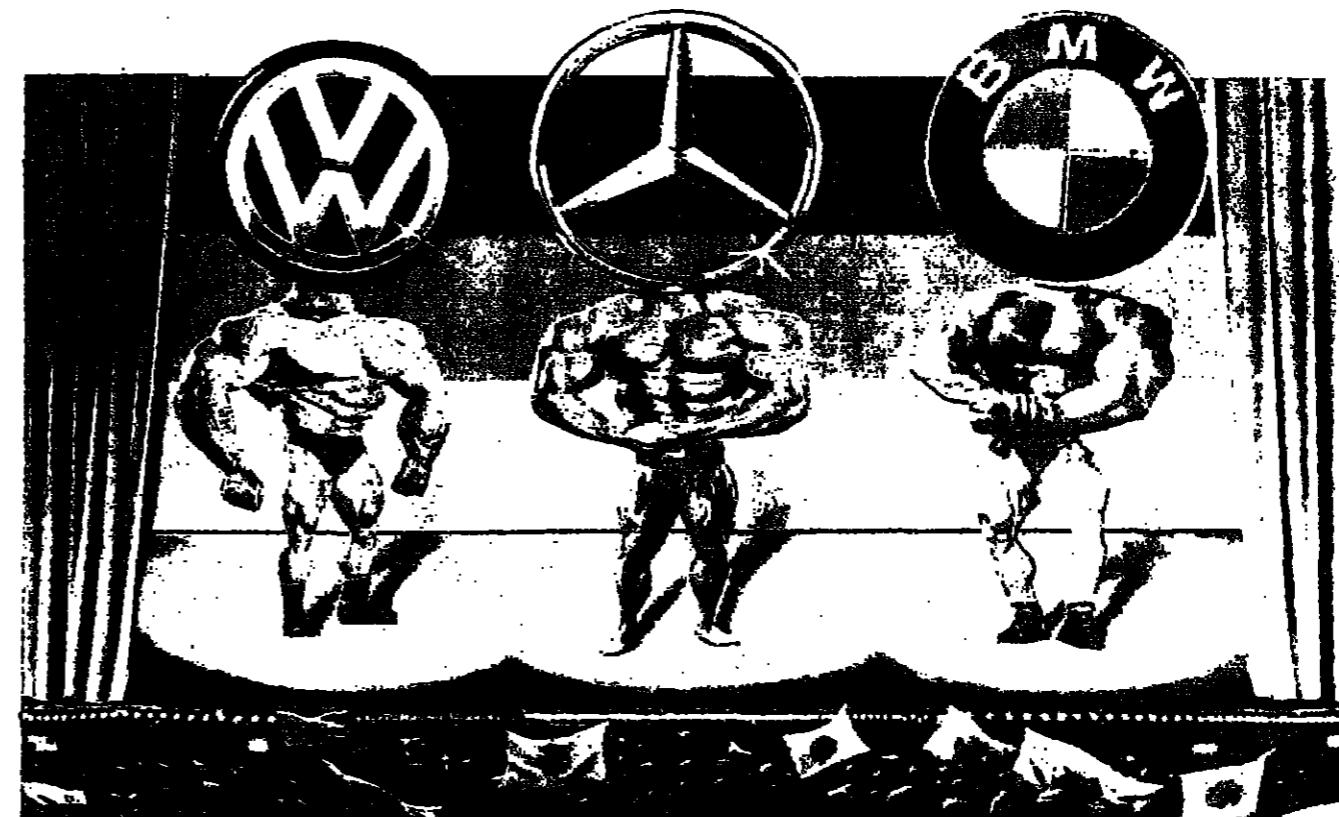
The mishaps involving Mercedes-Benz's new A Class car have already been chronicled exhaustively in the media. Seldom has so proud a company been so humbled. Fewer pundits have noted the company's equally embarrassing decision to ditch a planned new four-cylinder engine range because it did not perform adequately.

Not that VW, which appears to be making a mission of challenging Mercedes-Benz, has reason to boast. Production of the new Golf has been disrupted by VW's eleventh-hour decision to strengthen the car's door pillars.

Such modifications just before volume production are highly unusual and call into question VW's own test procedures.

Dealers have been left starved of product - to the extent that VW may compensate some German outlets which organised special launch parties only to discover they had been sent no Golfs to toast.

The resurgence of the German motor industry - including Porsche's revival and productivity gains at Ford and Opel - has been impressive, and belied doomsayers who argued Germany would be marooned competitively by high costs and inflexible workers. But the latest events at Mercedes-Benz and VW indicate not all is in order yet, no matter how soaring their latest ambitions.



Prospects looking bleak in Asia

The economic earthquakes convulsing Asia and occasionally rocking South America have already rumbled ominously for the motor industry in both regions.

Long-term growth forecasts for cars and commercial vehicles in Asia remain unchanged. Even shorter-term prospects for India and China, potentially the region's biggest markets, have not been downgraded in spite of bottoming bourses and collapsing currencies elsewhere.

But from Tokyo to Thailand, prospects elsewhere in Asia look bleaker for the next few years. There are three broad categories:

• The Japanese look secure. The

home market has softened because of the weak yen and increased domestic sales tax. But although exports to south-east Asia will fall, the weak yen and manufacturers' strong ranges mean sales to Europe and the US should take up some of the slack.

• South Korea's carmakers face a tougher task. Turning to the International Monetary Fund spells belt-tightening at home, where the market is already saturated. Exports will be easier because of the wobbly won. But their perilous finances mean it is by no means certain all Korea's carmakers will remain independent long enough to

enjoy stronger sales abroad. Kia, in spite of the government intervention, and Ssangyong look weak; even mighty Samsung might have to scale back its motor industry ambitions.

• The principle of "last in, first out" during crises suggests the region's newest carmakers will be most at risk. Proton and Perodua in Malaysia, Timor, and to a lesser extent, Bimantara, in Indonesia, all have big growth plans which now look awry.

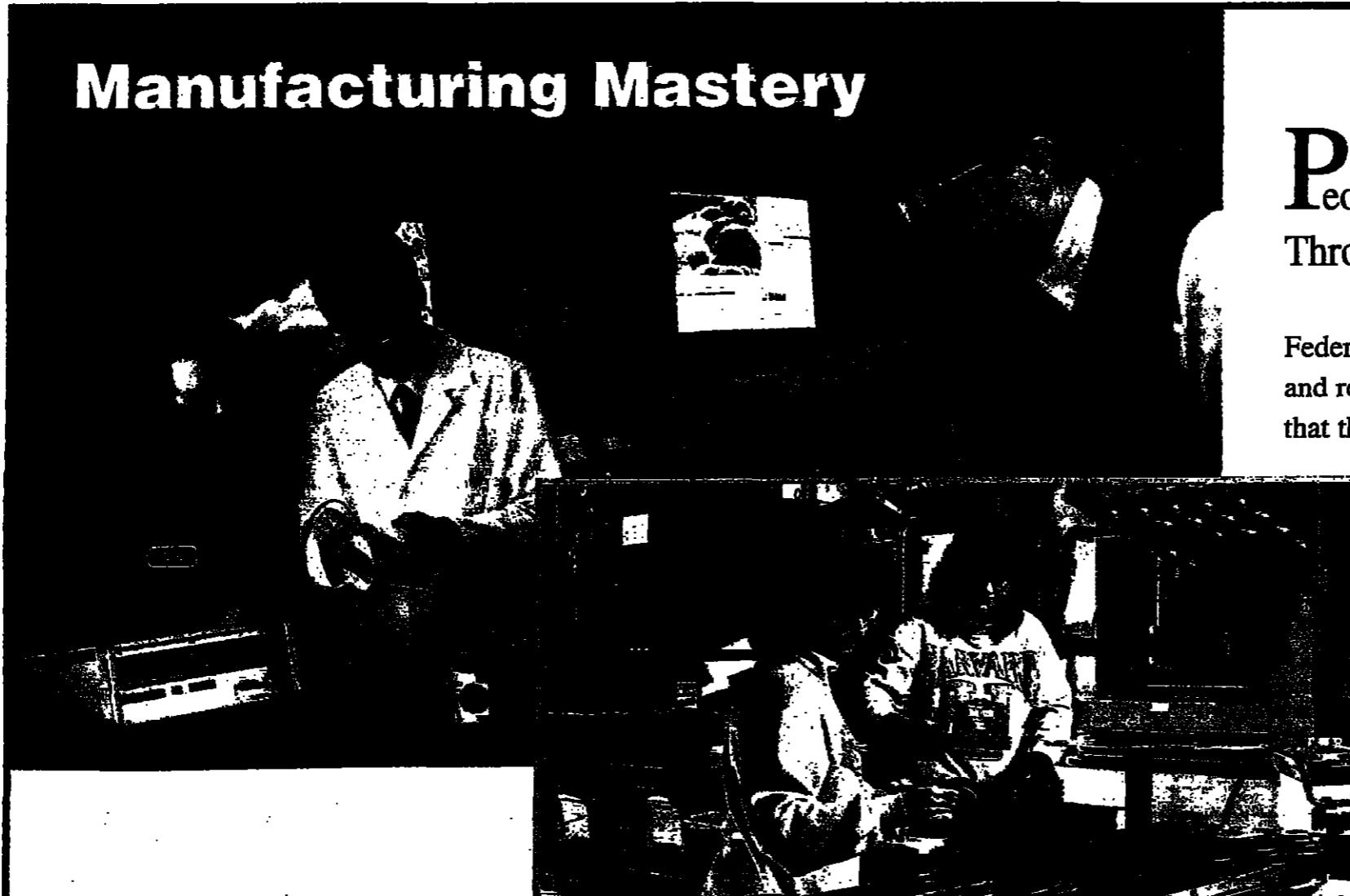
The Malaysians are better placed than their Indonesian counterparts. But even Proton will be poleaxed by crumbling domestic demand and steeply higher prices for the

yen-denominated technology it buys from Japan. The cheaper ringgit will help exports, but foreign sales account for only a small part of turnover.

What the long-term implications of the Asian crisis are for Indonesia's upstart carmakers remains unclear, but the prognosis is not good. Timor was already struggling; its prospects look dire now. Others, such as Bimantara, which planned to expand their motor activities - and depended on now hard-pressed Asian partners for cash and technology - can hardly smile.

Haig Simonian

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People

Hayek takes Smart step to his dream

With the opening of the Micro Compact Car plant at Hambach in eastern France, Nicholas Hayek, the flamboyant head of Switzerland's SMH watches group, has moved step closer to his dream of mass-producing the world's most revolutionary car.

When sales of the Smart mini-vehicle start in continental Europe next March, Mr Hayek, an engineer who became Switzerland's "clock king", will see the realisation of an ambition which dates back to 1988. That was when he first hatched the idea of building a tiny two-seater "Swatchmobile" to promote urban mobility and cut city-centre congestion and pollution.

Although the reception from many carmakers was frosty, both Volkswagen and Renault appeared receptive. "The auto industry is very conservative. They work in a fortress," he notes. Volkswagen pulled out of the project, to be replaced by Mercedes-Benz.

The Smart could soon become a familiar feature on urban streets. But as

production gathers pace, there are signs the irrepressible Mr Hayek, who wears up to three watches on each arm to showcase SMH's 14 brands, may already be turning his attention elsewhere.

In a complex deal in August, SMH sold the majority of its 49 per cent stake in Micro Compact Car to Mercedes-Benz, leaving the German group with 81 per cent of the joint venture.

Mr Hayek denies the sale

was forced on SMH because of a slump in its share price

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The Smart could soon

become a familiar feature on

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Mercedes-Benz's reluctance to silence environmentalists.

But while the hybrid is

intriguing, it is the possibility

of a four-seat Smart

which is most perplexing

analysts. Mr Hayek himself

is uncharacteristically silent

on the subject. All he says is

that the deal cut with Mer

cedes-Benz leaves him free

to develop the hybrid as he

wishes. That could involve

different body shapes, such

as a four-seater or another

partner, he says.

Mercedes-Benz's reluctance to get involved with a

bigger variant may stem

from the fact that it has

already put its eggs into

another basket. The new A

Class hatchback is Mercedes-

Benz's answer to a four-seat

minicar. The company has

also pursued different line

of thought on alternative

fuels - in the shape of a

hydrogen-powered fuel-cell.

That leaves the ebullient

Mr Hayek free to concentrate

on pushing ahead with other

versions of the Smart.

"For me, solar power is the

real fuel of the future, but

only if I live to be 500 years

old," he says.

Haig Simonian

then diesel-powered, a hybrid has always been on the cards, he explains. "I wouldn't have entered into an agreement (with Mercedes-Benz) if we didn't have a development programme."

The precise timetable for launching the hybrid remains unclear, as do its technical details. The car will be powered by an internal combustion engine, which will generate electricity to power tiny motors on each wheel. The car should be economical enough to reach the motor industry's so-far unachieved goal of travelling at least 100km on three litres of fuel - a big step to silence environmentalists.

But while the hybrid is

intriguing, it is the possibility

of a four-seat Smart

which is most perplexing

analysts. Mr Hayek himself

is uncharacteristically silent

on the subject. All he says is

that the deal cut with Mer

cedes-Benz leaves him free

to develop the hybrid as he

wishes. That could involve

different body shapes, such

as a four-seater or another

partner, he says.

Mercedes-Benz's reluctance

to get involved with a

bigger variant may stem

from the fact that it has

already put its eggs into

another basket. The new A

Class hatchback is Mercedes-

Benz's answer to a four-seat

minicar. The company has

also pursued different line

of thought on alternative

fuels - in the shape of a

hydrogen-powered fuel-cell.

That leaves the ebullient

Mr Hayek free to concentrate

on pushing ahead with other

versions of the Smart.

"For me, solar power is the

real fuel of the future, but

only if I live to be 500 years

old," he says.

Haig Simonian



The environment

The 'green agenda' comes under scrutiny

Haig Simonian talks with the Renault chairman ahead of the Kyoto environmental conference

Environmental issues are in the air again as leading policymakers and lobbyists meet in Kyoto this week for the biggest conference on climate change since the Rio "Earth Summit" of 1992.

But while environmentalists stand together in their demands for tougher reductions in carbon dioxide emissions - widely seen as a cause of climate change - the motor industry is divided in its response.

Europe's carmakers have responded more subtly than their "Big Three" US counterparts. General Motors, Ford and Chrysler are among the leading supporters of the Global Climate Coalition, the US pressure group that has spent about \$13m lobbying Washington to oppose any deal on limiting the consumption of fossil fuels.

By contrast, Louis Schweitzer, president of the European Automobile Makers' Association (ACEA), wields no big sticks. "The problem of global warming is a global problem. Europe must do its fair share."



Louis Schweitzer: "Europe must do its fair share"

his point with figures.

"In France, 80 per cent of the pollution from motor vehicles comes from the 20 per cent of vehicles which are relatively old."

The motor industry has made strides in reducing pollution. But as the average age of vehicles in circulation is rising, the industry is running just to stand still, he argues.

But he argues that the problem of pollution is not caused by new cars. "The problem is not with new vehicles, but with the existing stock of vehicles sold before environmental legislation came into effect."

Critics have claimed such arguments dodge the issue. But Mr Schweitzer supports

first is affordability. "If new cars are not affordable, they will not necessarily eliminate the problem of pollution," he says.

The second concerns driver education. Pollution does not just depend on a vehicle's absolute fuel consumption, but on how it is used and on road and traffic conditions in general, he notes.

Such arguments contrast with the much bigger public relations stick being wielded by US carmakers. Detroit has warned about job losses and recession if Washington agrees to limit fossil fuel consumption. Presumably, the policymakers in Kyoto will distinguish which is the more sophisticated approach.

Magee the big casualty in Ford's changes

The biggest casualty of the shake-up at Ford of Europe was Keith Magee, head of sales and marketing and formerly the top Ford man on this side of the Atlantic, writes Haig Simonian.

A genial Iowan whose wife worked as a volunteer in a London soup kitchen, Mr Magee is retiring at the less-than-future age of 51 and barely 18 months after moving to Britain.

The background to the changes, which mark the return to Europe of Jim Donaldson, a 54-year-old Scot who previously was head of

Ford's immensely profitable Truck Vehicle Centre in the UK, are still unclear.

Many pundits see Mr Donaldson's return as president of Ford of Europe - a post abolished under Ford chairman Alex Trotman's Ford 2000 restructuring process - as further evidence that Ford 2000 is being partly unravelled by Jim Nasser, Trotman's heir apparent.

The other surprise returnee is Henry Wallace, who has made a name for himself sorting out the mess at Mazda, in which Ford has a controlling stake. Wallace

became a household figure in Japan, where he was featured in Mazda's advertising campaigns.

Mr Wallace's return to Europe - also in a new position as chief financial officer and head of strategic planning - is said to be for personal reasons. Mr Wallace promised his family his Japanese stint would be strictly limited, although appointed president of Mazda in June last year, Mr Wallace went out to Hiroshima as executive vice-president in December 1993.

Mr Wallace, who has

worked outside his native UK for the past 17 years, says he only accepted the top Mazda job on condition it would be for no longer than 18 months. But for Japanese managers used to marrying the company, his time at the top looks embarrassingly short and may increase resistance to other foreigners moving into Japanese management.

He has been succeeded by Jim Miller, one of a handful of Ford executives paraded into Mazda and seen for some time as his natural successor.

Mr Miller, one of a handful

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into Mazda and seen for some time as his natural successor.

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of Ford executives paraded

Commercial vehicles

European sunshine clouded by Asian worries

Worldwide uncertainties will lead to manufacturers redoubling efforts to cut costs and establish joint ventures, says Haig Simonian

After a tough year in most markets, the outlook for the world's biggest commercial vehicle groups was looking up a little for 1998. But, just as the gloom was starting to lift in Europe and demand climbed even further than expected in North America, economic uncertainties in Asia and South America clouded the picture.

The new doubts caused by the crises of currencies and confidence in emerging markets means analysts are downgrading their forecasts for world demand in 1998. And they are warning that the predicted climb in sales may not fuel higher profits as pricing may remain weak or even soften.

Such commercial uncertainties are likely to accelerate the two decisive trends driving the commercial vehicles industry. Manufacturers will redouble their efforts to reduce costs by developing more modular products, and they will work even harder on joint ventures.

Both tendencies have been unmistakable in recent months. Volvo has tightened its links with Mitsubishi, its partner in the Nedcar passenger cars joint venture, to include trucks. It is still unclear how far the relationship will go. However, Volvo has agreed to market a light Mitsubishi truck alongside its own 7.5-tonne model in Europe from January. The two will also develop a future generation of middle-weight 7.5 to 18-tonne products. And Volvo may supply axles and gearboxes for Mitsubishi's heavy vehicles.



The signs are there... economic worries from Asia to South America are casting some doubt about sustained recovery in Europe

Photo: Ashley Ashworth

Daf and Renault have also announced plans to work together on developing shared parts for future 6-to-19-tonne vehicles. The deal is expected to involve cabs, but may include engines and axles.

The move is telling for both manufacturers: it gives the first pointer to Daf's strategy following its purchase last year by Paccar, one of the biggest US truckmakers. And it shows Renault's commercial vehicle side is now belatedly striving to improve its lacklustre earnings by cutting costs.

That strategy lay behind Renault's decision earlier this year to sell its exhaust parts and air tank operations to Nelson, a US specialist, and effectively divest some of its gearbox activities to ZF of Germany, its existing joint venture partner.

The French group is also trying to harness economies of scale in its light van business by working more closely with GM. Under their deal, GM will rebadge Renault's existing Trafic range - to be called the Arena by GM in Britain. At a later stage, the companies will

swallowing unpleasant medicine to improve their financial health. In May, IVECO closed its Langley truck plant in the UK, transferring production of the Cargo to its main Brescia factory. The group has also concentrated cab production at Brescia after closing the assembly unit at its Magirus-Deutz subsidiary in Germany.

Truckmakers have also accelerated their efforts to develop more modular products. Virtually every new vehicle on the market has been designed to share components - and even body

panels, such as cab doors - with other products in a manufacturers' range.

Mercedes-Benz, the world's biggest truckmaker, expects to save about Dm10m a year from simplifications to its

Actros heavy range.

The Actros requires far fewer parts, cutting inventories and money tied up in working capital. And it is much easier to build than its predecessor, increasing productivity at the Wörth plant.

Mercedes-Benz's strategy

should emerge even more clearly with the launch of its new light-medium truck

range next year. The new vehicle, called the Actego, is expected to share many features with the Actros.

Joint ventures and modularisation may not be enough, however, to see the industry through potential minefields ahead. Scania predicted big savings in assembly times for its new 4 Series heavy vehicle last year. In fact, the range has turned out to be significantly more expensive to produce than expected, partly explaining the sharp deterioration in Scania's profits since its flotation.

Volvo's plans to save money by developing a family of modular heavy trucks around the world have also been blemished. The problem is not the product: the new US-built VN range shares much with the well-regarded FH family sold in Europe. Volvo's US problems, rather, have stemmed from its sliding market share which has still not been fully reversed, in spite of the unexpectedly buoyant US market this year.

Even Navistar, for many analysts a chronically weak producer, has gained a new lease of life in heavy trucks after a union deal, meaning the company will invest in a new Class 8 product.

The upshot of the changes is that while the pain in the world of commercial vehicles - especially heavy trucks - has not worsened significantly, it has not got any better either.

Local rivals battle for a bigger share

Peugeot-Citroën and Renault have seen contrasting fortunes over the past year, writes David Owen

FRANCE

Commercial vehicles have had contrasting effects on the fortunes of France's two main motor companies this year.

At Peugeot-Citroën, the success of the group's light commercial vehicle range helped it offset the impact of a severely depressed domestic car market and report better-than-expected first-half profits.

At Renault, a strikingly improved interim result was nonetheless weighed down by a FF216m loss at its Renault VI truck and busmaking unit. The full-year loss is also expected to be "significant", although smaller than last year's loss of more than FF770m.

The company was hit by what it called a "price war in Europe". Its European market share dropped to 10.8 per cent, against 12.1 per cent in the first half of 1996, on a market for trucks over 5 tonnes which contracted by more than 10 per cent this year.

To make matters worse, leadership has now been taken by local rival Peugeot-Citroën, which claims 17.4 per cent of the European market, with sales up more than 30 per cent in volume compared with the first nine months of last year.

The two new Renault models are the Kangoo Express light van, which was launched in France in November and will be available throughout Europe by early next year, and the new Master commercial vehicle. They are likely to provide strong competition for rival manufacturers, including Peugeot-Citroën, whose recent success has been largely attributable to the Peugeot Partner and Citroën Berlingo models, both launched in July 1996.

In the longer term, Renault has also forged an alliance with General Motors of the US to develop and manufacture panel vans. The project will result in a replacement for the Trafic van range, which has been one of Europe's biggest-selling vehicles in the sector but which is now more than a decade old. Overall investment on the Trafic replacement is expected to run to FF1.5bn.

In the truck market, too,

Renault VI has invested heavily in new models in recent years. May 1996 saw the launch of the Premium medium truck range.

Though the mid-weight

segment of the European market is particularly com-



Renault's Kangoo Express has been launched in France; soon will be available throughout Europe

petitive, the company claims to have had a strong reception, with more than 22,000 orders notched up by the end of October. It spent FF130m in all on launch

costs in 1996, of which FF250m was for the Premium.

This year it has turned its attention to heavier models, unveiling its facelifted Mag-

num in June and replacing the Master heavy-duty truck with the Kéraz. The long-awaited successor for the venerable Midliner 7.5 to 15-tonne range, meanwhile,

should arrive before the end of the decade.

The company is also making concerted efforts to cut costs by co-operating with rivals on specific projects. This year has brought new co-operation agreements with Daf Trucks and Nelson of the US, as well as the reinforcement of co-operation on gearboxes with ZF of Germany. A further cost-saving initiative is to try to make the most of synergies between the company's European operations and its Mack Trucks business in the US.

Analysts think the company, whose geographic base is narrower than some rivals, should benefit from a recent upturn in the key French market. "They have been through fire and water," says John Lawson, motor industry analyst with Salomon Brothers in London. But "France is going to have a much better end to the year than the start".

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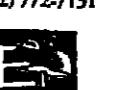


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II. Medium trucks, rigs & artics (5-15 tonnes-plus)

Austria 4,478 1,190 1,024 906 983 1,007 976 955 961

Belgium 1,570 1,688 1,814 1,781 1,858 1,892 1,732 1,572 1,611

Denmark 515 509 588 544 551 561 524 465 440

Eire 840 825 762 627 769 824 805 757 660

Finland 187 335 409 347 359 330 371 470 422

France 7,533 9,850 9,461 9,068 10,211 10,546 10,775 11,022 10,901

Germany 29,010 29,886 27,021 26,487 27,218 27,682 28,041 27,723 27,184

Italy 6,871 8,533 6,556 7,643 7,784 8,268 8,945 9,632 8,764

Netherlands 1,904 1,626 2,094 1,812 1,928 1,956 1,977 1,902 1,878

Norway 774 933 929 951 802 768 840 879 750

Portugal 1,624 1,558 1,192 1,480 1,865 2,219 2,042 2,184 2,272

Spain 4,707 5,223 6,211 5,838 6,536 6,209 6,871 7,195 7,450

Sweden 435 442 544 603 627 648 668 633 624

Switzerland 277 315 271 281 302 339 362 392 361

UK 15,448 17,220 17,102 14,695 15,829 16,494 16,983 16,852 16,195

Total 72,930 78,821 76,958 79,955 77,420 78,744 81,022 82,613 81,461

* Estimates

Source: DRI/McGraw-Hill

Commercial vehicles

Two-horse race has a fresh competitor

Stiff competition from Germany has put Volvo and Scania under pressure, writes Tim Burt

SCANDINAVIA

Scandinavia's commercial vehicle industry has long been a race between Scania and Volvo, the Swedish truck and bus manufacturers. But in the past year they have seen their market share in Europe threatened by an increasingly aggressive Mercedes-Benz.

The Scandinavian manufacturers, regarded as some of the most cost-efficient in the industry, have been squeezed by their German rival's decision to adopt a highly competitive pricing strategy in a bid to increase volumes.

So, although orders in Europe are almost 20 per cent higher than last year, northern Europe's truck manufacturers have yet to see the benefit – particularly Scania.

The former commercial vehicle flagship of Sweden's Wallenberg business empire, which was floated last year, appears to be more vulnerable than Volvo to pricing pressure from Mercedes-Benz because of its dependence on the heavy truck market.

Unlike Volvo, Scania does not have the broad product range or geographic spread to offset problems in its own backyard. It admitted as much recently when it warned that the pricing climate would hold back its profits this year.

Scania's difficulties have been compounded by higher-than-expected production costs and low selling prices for its Series 4

truck, the much-vaunted successor to its Series 3 vehicle. When it first launched the truck, on which much of its future profit depends, the company had hoped to realise significant productivity gains and command premium prices.

So far, that has not happened – at least in Europe. Moreover, competitors are beginning to imitate the company's industry-leading production methods, based on modular manufacturing and common components in all markets. This could threaten the enhanced productivity and better-than-average margins enjoyed by Scania.

The company is not slipping, of course; the others are catching up.

If it is to remain the best managed and efficient manufacturer in the sector, it will have to ensure that the launch of the Series 4 in Brazil – one of its largest markets – proves a success. Given the state of the Brazilian economy and recent tax increases, buoyant demand is not guaranteed.

Volvo does not have so much riding on the success of one vehicle. It has also pursued a more aggressive global expansion strategy, mainly in North America, south-east Asia and China, to offset pricing pressures in Europe.

While Scania saw pre-tax profits in the first nine months of this year fall from Skr2.14bn to Skr1.85bn, Volvo's truck division more than doubled its profits from Skr43m to Skr93m.



Not quite home from home, but cab comforts have improved in recent years

Cinders waits for the ball

The market holds firm without incentives, says Paul Betts

ITALY

Italy's commercial vehicle industry is the Cinderella of the country's automotive market, which is set for a record year. Government incentives for buyers of new cars have significantly boosted demand, and new car registrations are expected to reach 2.4m this year.

But the commercial vehicle sector will show no such spectacular growth. The discounts offered for all those replacing cars that are 10 years old or more with new ones have not been extended to vans and light trucks.

At best, the commercial vehicle market is likely to show a slight improvement on last year, with new registrations this year of a little

more than the 153,000 total for 1996.

Commercial vehicle manufacturers say this performance is nonetheless encouraging. For even without incentives, the market has managed to hold up and new orders have been rising since early summer.

All the more encouraging is the fact that the sector enjoyed a boost last year from incentives granted under the so-called Tremonti Law whereby companies received tax breaks for acquiring new commercial vehicles. These fiscal incentives helped the market rise from 147,000 new registrations in 1995 to 152,000 last year despite the economic slump in Italy.

Rosario Abate, in charge

Continued on facing page

String of new models shape a surprise

Truckmakers are benefiting from renewed demand at home and abroad, writes Graham Bowley

GERMANY

Germany's commercial trucks market has revived strongly this year, leading the general pick-up throughout Europe. The recovery has been typified by the successful turn-around by Daimler-Benz, the country's biggest industrial group and the global truck industry leader.

"The German market has been the big surprise for us," says John Lawson, automotive analyst at Salomon Brothers in London. "Prospects for the remainder of the year remain positive."

The main reason for the German revival, according to Philipp Rosengarten, automotive analyst at Standard & Poor's DRI in London, is the introduction of a series of new truck models. This has led to renewed demand for commercial vehicles, despite the depressed nature of the German economy, in particular the slow-down in construction.

German truck manufacturers such as Daimler-Benz and MAN have also benefited from strong export demand, an area where the weak D-Mark has helped. Asia and eastern Europe have been the regions which have provided especially strong demand for Germany's manufacturers.

Salomon Brothers notes in a research paper that although the German market had shown "only 1 per cent growth through [to] August 1997, August itself showed a 12 per cent increase in sales". It estimated that Germany would account for around 25 per cent of the European trucks market this year.

Mr Rosengarten estimated that new registrations of lightweight trucks would grow at a healthy rate of 7.3 per cent this year to 268,000 units. This would come after a 5 per cent drop last year to 250,000. He expects growth to be more stable next year, with registrations rising 1.4

per cent to around 272,000. "This is an impressive number," he said.

Sales of heavy trucks are forecast by Standard & Poor's DRI to rise 1.2 per cent this year to 68,500, after declining 6.4 per cent to 67,500 last year. They are expected to grow 2.6 per cent to around 70,000 next year.

Daimler-Benz is the company benefiting most from the introduction of new models, including the new Actros truck. "As Mercedes-Benz is the market leader this of course has a very important effect on the market in total," said Mr Rosengarten.

According to Salomon Brothers, Mercedes-Benz has about half of the German heavy and medium-size truck market and around half of its sales this year and in 1998 are expected to be in Germany. The new Actros has been able to compete with rivals, which had initially denied Mercedes' sales by tempting traditional customers away, Salomon said.

Mercedes has also benefited from the fact that its trucks already make up about one-third of Europe's vehicle fleet and that the company offers good service support backed by a wide dealer network.

"It is clearly more advantageous for big operators currently running Mercedes – and with 30 per cent of Europe's vehicle fleet being Mercedes, many do – to promote commonality in the fleet," said Salomon.

Mercedes' revival has eclipsed MAN, the other big German trucks maker which has around a 30 per cent share of the German heavy trucks market.

"Daimler, the global truck industry leader, is gaining European share as its Actros truck restores some of its former position in European markets," said Mr Lawson. "Cost reductions in the company and the leverage from North and Latin American markets make this company the clearest beneficiary of the current truck upswing."

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Welcome to the next wave of thinking in automotive

Commercial vehicles

Tough rules on the way

Manufacturers are facing difficult economic conditions and heavy investment to meet emission controls, says Michiyo Nakamoto

JAPAN

Japan's commercial vehicle manufacturers are bracing themselves for a difficult few years.

After a worse-than-expected slump in the first half of this fiscal year (to March), a cut in public works projects amid sluggish economic activity threatens to depress demand further.

Meanwhile, stricter rules on emissions, which are to be introduced over the next few years, have forced truckmakers to invest heavily in research and development, as well as manufacturing facilities that are needed to produce engines that meet the new requirements. The downturn in Asian markets triggered by currency turmoil has also added to their woes.

For Japanese truckmakers, the market situation this year is far worse than

they had envisaged initially. Demand fell more than expected in the first half in reaction to the increase in consumption tax from 3 per cent to 5 per cent in April.

As a result, the industry forecast for sales this fiscal year has been lowered from 144,000 units in the domestic market to 131,000 units.

"The problem is that the drop in demand is large and the economy is stagnant. The downward revision to the second half was made due to the view that the economy will remain weak," noted Mr Eikichi Inoue, deputy general manager of public relations at Hino Motors, the largest of Japan's commercial vehicle makers.

"We expect that there could even be less demand and that sales could fall below even 130,000 depending on the economic situation," he says.

The decline in demand is

spurring intense competition in the domestic market, which provides 70 to 80 per cent of revenues, says Matthew Ruddick, industry analyst at HSBC James Capel. "There are simply too many truck manufacturers in Japan."

Of the companies which dominate the Japanese truck market, Hino and Mitsubishi are engaged in a fierce battle for market share, Mr Ruddick points out.

Hino, the largest truckmaker, aims to increase its share of the medium and heavy duty truck market from 29 per cent to over 30 per cent. Part

of its agenda includes expanding into the small truck segment where it currently procures two-tonne trucks on an OEM basis from Toyota, a significant shareholder with 15.5 per cent. Hino is developing its own two-tonne model, which it

will introduce from 1999.

The market for two-tonne trucks is dominated by Isuzu and Mitsubishi Motors, which together have a 65 per cent share of the market.

Hino, which has

concentrated on the medium to heavy truck sector, comprising trucks weighing more than 2.5 tonnes, has a modest share of the two-tonne truck market.

However, Hino believes that having a two-tonne truck in its range will increase its overall chances in the market by filling out its range of models on offer.

"It has been our long-term aim to have two-tonne trucks. Customers say they want to stock the entire range of their trucks with Hino product. Without a two-tonne model we can't be a truly integrated manufacturer," Mr Inoue says.

The intense competition for market share is putting

Japanese truck production by manufacturer and weight sector

	1994	1995	1996	1997*	1998*	1999*	2000*	2001*	2002*
Hino									
Medium	40,951	40,087	44,903	45,885	43,570	44,083	44,724	44,755	44,854
Heavy	27,718	35,000	27,519	25,830	25,600	26,753	31,053	32,403	32,735
Total	68,669	75,087	72,422	71,495	69,170	72,816	75,777	77,158	77,588
Isuzu									
Medium	77,299	72,294	74,334	78,178	75,746	77,083	70,878	81,918	83,329
Heavy	15,268	22,929	18,640	19,106	17,840	18,522	19,196	19,910	19,619
Total	92,665	95,223	92,974	97,284	93,584	98,565	98,074	101,828	103,148
Mitsubishi									
Medium	39,002	38,905	35,877	37,393	36,825	38,375	42,771	44,356	45,158
Heavy	17,255	24,351	16,773	16,648	18,480	18,668	20,232	20,888	21,396
Total	56,248	64,256	54,655	54,009	53,305	58,073	63,003	65,242	66,554
Nissan Diesel									
Medium	25,301	23,666	25,398	26,795	25,339	26,250	27,147	27,972	28,350
Heavy	18,237	27,593	20,940	20,418	20,080	22,226	23,619	24,400	24,850
Total	43,538	51,259	46,338	47,213	45,419	48,476	50,766	52,372	53,000
Toyota									
Medium	4,432	2,580	676	698	820	750	781	799	810
Totals									
Medium	187,175	178,432	181,188	188,899	182,300	187,501	195,301	199,800	202,501
Heavy	78,477	108,973	85,877	82,000	88,199	94,100	97,589	98,600	

* Estimates

Source: JAMA

pressure on prices and eroding profit margins. Cost pressures are also on the rise as a result of new emission regulations that come into effect over the next few years.

Japanese exports have been hit hard by the downturn in Asian markets. Hino, for example, had expected to export 18,000 units to Thailand this year.

Furthermore, the Thai market for pick-up trucks, such as the Hi-Lux which Hino manufactures for Toyota, has been battered by the after-effects of the baht's

devaluation. As a result, initial forecasts of 318,000 units in consignment orders has had to be revised to 252,000.

Hino, which has halted production in Thailand for the rest of the year, expects demand there to remain weak for another two to three years.

Against all these negative factors, there is at least one

bright spot on the horizon. Many Japanese companies which use commercial vehicles bought the trucks they use now during the last peak of economic growth in the late 1980s and early 1990s. Since most trucks have a useful lifespan of about eight to 10 years, manufacturers are expecting replacement demand to support the market.

Kia bankruptcy may lead to restructuring

Truck unit is likely to be a target for Daewoo, says John Burton

SOUTH KOREA

The South Korean commercial vehicle industry could be heading for a significant restructuring following the recent bankruptcy of the Kia motor group.

Kia Motors and its truck subsidiary, Asia Motors, have the second-largest share of nation's commercial vehicle market with a combined 41 per cent, against 47 per cent for Hyundai, Korea's largest automotive company.

The problems at Kia partly reflected a downturn in sales for commercial vehicles because of a sluggish economy. Capacity utilisation at Asia Motors, which has a total output of 265,000 vehicles a year, fell to a mere 21 per cent last year against 79 per cent for Hyundai's commercial vehicle production.

The poor sales aggravated Asia Motors' difficulties in paying debts of nearly \$6bn, which it has amassed after a recent expansion of its plant facilities. A similar loss of sales for Kia's car division left Korea's eighth-largest conglomerate unable to service total debts of \$10.5bn.

The fate of the Kia group is now in the hands of the Korean government, which has taken a controlling stake in an effort to prevent plant closures and job losses.

The government initially said that it would sell Asia Motors, while it would try to nurse Kia Motors back to health. But Jin Nyun, a for-

mer labour minister who has been appointed as the new chairman of Kia by the government, has suggested that he might merge Asia Motors with Kia Motors instead of selling it.

Daewoo, Korea's fourth largest conglomerate, is likely to buy Asia Motors if the government proceeds with its plan to sell it. Although Daewoo is the nation's second-biggest carmaker, its commercial vehicle operations are small and account for only 5 per cent of the domestic market.

Nonetheless, Daewoo has ambitions to become a big truck producer, and it recently developed a full range of trucks and buses.

Daewoo's emphasis on overseas production would help boost foreign sales for Korean commercial vehicles, which accounted for only 12 per cent of the 1.15m vehicles the nation exported last year.

A possible acquisition of Asia Motors by Daewoo would increase the latter's share of the domestic commercial vehicle market to 12 per cent.

Meanwhile, analysts are speculating about the future of Ssangyong Motors, which has 6 per cent of Korean commercial vehicle market.

Ssangyong is producing commercial vehicles, such as light vans, under licence from Mercedes-Benz for export to the Asian market. But Ssangyong's recent expansion into passenger car production has left the company with a huge debt burden of 50 times equity.

Italy's Cinderella

Continued from facing page

of commercial vehicles at Fiat Auto, Italy's dominant carmaker, is relatively optimistic. "We have been seeing an improving trend during the past two years and we expect it to continue next year," he says.

The commercial vehicle market has traditionally been regarded as reflecting the state of the economy as a whole because its performance is closely correlated with industrial activity in general.

The signs in recent months have indicated a recovery in Italian industrial production which has been mirrored by the resilience of the commercial vehicles market this year despite the absence of the Tremonti incentives.

In the first 10 months of this year, registrations have grown by nearly 3 per cent to 123,399 vehicles, compared with nearly 120,000 in the same period last year. Italian manufacturers consolidated their hold on the market with a 57 per cent share.

Fiat Auto had nearly 40 per cent of the market, with

the Turin conglomerate's Iveco heavy truck subsidiary, taking a further 13 per cent. Piaggio, which builds only very light commercial vehicles, had 4 per cent of the market.

Fiat Auto has been steadily recovering market share since 1994 following the successful launch first of its Ducato vehicle (part of the Italian group's commercial vehicle manufacturing joint venture with the French Peugeot-Citroën group) and then of the Scudo, another vehicle involved in the French joint venture.

From its 32.9 per cent share of the Italian market, Fiat Auto has steadily climbed back to 36 per cent in 1995 and to 39.3 per cent last year. It is now consolidating at 40 per cent.

The Turin company expects to reinforce further its grip on the market with the replacement of its small Fiorino van to be produced in Brazil in 1998 or 2000. It is also planning a van version of its new Palio world car for 1999 which will again be produced, initially at least, in Brazil.

Visteon See the possibilities™

Commercial vehicles

Truckmakers drive a long and twisting road

Several short-term factors, such as problems on the railways, offer hope for a relatively buoyant time, writes Richard Waters

THE US

The recent jump in industrial production in the US has come like a shot of adrenaline for the country's labouring heavy truck industry. But, given the stop-start nature of demand for trucks recently - not to mention the ageing of the American economic expansion, which has now gone on for six years - this

may be just one more turn in what has become a twisting and tortuous road for the heavy truckmakers. For now, at least, things look relatively good. The output from American factories - the most obvious factor that drives truck sales - soared in the third quarter after recording solid gains in the first six months. With the manufacturing sector set to advance by around 4.5 per cent for the year as a whole,

1997 should see at least a partial reversal of last year's slump in heavy truck sales, with a strong start ahead for 1998.

Volvo's US truck arm says it expects sales of Class 8 trucks - the type that drag trailers around American roads - to reach around 176,000 this year, against last year's 170,000. With a backlog of orders already stretching to around 128,000 vehicles, it adds, sales next

year could rebound to 190,000. This would be not far short of the record 201,000 trucks sold in the US in 1985.

Several short-term factors

could help in making the

next few months a relatively buoyant time for most truckmakers. The severe

bottlenecks that have built up in the Union Pacific rail network in recent months have forced some freight on to the roads, boosting demand for vehicles, says Bruce Plaxton of Mackay, an Illinois-based research and consulting firm in the heavy machinery industry.

Also, he says, a two-month hiatus in production early next year as Freightliner shifts production of its recently-acquired Ford heavy truck operations - now renamed Sterling - will cut capacity temporarily and help other manufacturers.

The short-term boost, however, will not solve the deeper problems that have bedevilled North America's heavy truckmakers. Profitability has been patchy in an industry that has suffered from lumpy demand, severe price pressure and mixed success in productivity.

There have been attempts to get to grips with some of these problems. Volvo, which saw its share of

vehicle sales fall from around 12.5 per cent in the early 1990s to 9.1 per cent last year, has spent the last year overhauling the management of its truck operations in the US and reached an agreement to buy out General Motors' minority stake in the business.

Ford Motor has quit the business with the sale of its heavy truck operations to Freightliner, which is owned by Daimler-Benz. That will leave the German company with around 35 per cent of the US market - a powerful position to challenge some of the smaller players in the years ahead.

Picking the next possible

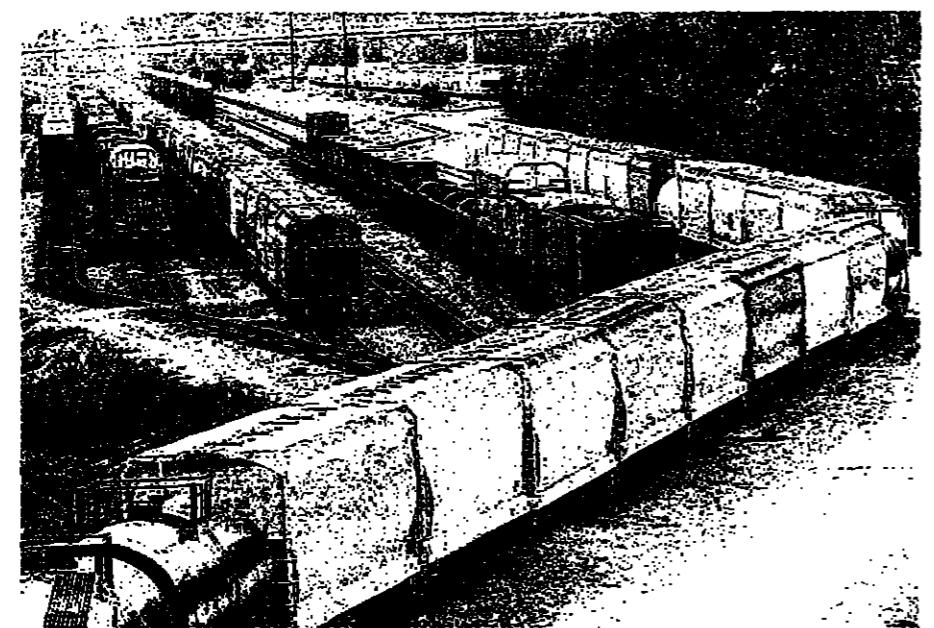
victim of this fiercely

competitive market is not easy. Until recently, Navistar, with a falling market share and high labour costs, was at the top of most people's lists.

In the first 10 months of this year, though, its market share climbed back to 19.4 per cent, from 16.7 per cent for the whole of last year, and a recent union agreement seems to have set the stage for more efficient working practices at the company.

When the US economy

next runs into the sand, however, the pressure under which the truckmakers have struggled is likely to return quickly.



Problems on Union Pacific rail have led to more freight being carried by road

Brakes slammed on as markets slide

Buyers adopt a wait-and-see policy as pressures mount. Jonathan Wheatley reports

BRAZIL

Brazil's commercial vehicles industry held its annual trade fair only a matter of days before turmoil swept through the world's capital markets recently.

The mood was bullish. Truck sales were growing at an annual rate of 35 per cent and several manufacturers had decided to bring forward planned investments to meet rising demand, based on what appeared to be stable, long-term economic growth.

Suddenly, the future looks a lot less rosy. As Brazil's stock markets plunged after the Asian collapse and fears grew of an attack on the Brazilian currency, the government responded with austerity measures.

First, basic interest rates were doubled to more than 40 per cent a year. When this failed to calm financial markets, the government hastily produced a \$15bn fiscal squeeze composed of spending cuts and tax increases.

The outlook for commercial vehicles now looks bleak. The immediate effect of the squeeze has been to put much of the economy on hold as potential purchasers

wait to see whether the measures will be enough to save Brazil through the crisis.

The government says it wants to cut interest rates again as soon as possible, but its ability to do so will depend on whether Congress gives speedy approval to its budget package, about a third of which requires endorsement.

"People are putting off decisions on whether to buy trucks pending a review of the interest rate position," says Hans Hedlund, president of Scania's Brazilian truck operation. "We haven't cut production yet because we have a new truck coming on stream soon, but we are reviewing the position."

Such a cut seems inevitable. Both Scania's main competitors in the heavy trucks market, Mercedes-Benz and Volvo, have production and investments under review.

Volvo said sales fell by 30 per cent in the first weeks of the crisis and reduced output by the same amount. It dropped overtime and weekend working and doubled the year-end holiday period to 20 days. The company also put off until the end of the year a decision on whether to cut planned investments

Brazilian truck production by manufacturer & manufacturer

	1994	1995	1996	1997*	1998*	1999*	2000*	2001*	2002*
■ Ford									
Medium	11,245	12,880	9,348	10,446	11,421	12,987	13,848	13,982	14,261
Heavy	441	576	648	742	772	791	846	875	905
Total	11,686	13,456	9,996	11,187	12,193	13,778	14,494	14,857	15,168
■ GM									
Medium	2,584	2,205	893	824	1,012	1,350	1,548	1,676	1,827
Mercedes-Benz									
Medium	20,911	19,373	14,207	16,177	18,561	21,148	22,057	22,931	23,192
Heavy	7,123	7,886	3,657	5,841	7,928	8,746	9,687	10,214	10,641
Total	27,434	27,059	17,884	22,118	26,389	29,894	31,744	33,145	33,833
■ Scania									
Heavy	5,754	6,550	5,326	6,814	7,087	7,417	7,824	8,247	8,578
■ Volvo									
Heavy	5,582	5,820	3,722	4,677	5,482	6,213	6,893	7,470	7,882
■ Volkswagen									
Medium	8,014	13,427	10,117	11,617	13,428	14,211	14,975	15,216	15,350
Heavy	628	897	344	541	976	1,093	1,170	1,215	1,245
Total	8,642	14,324	10,461	12,158	14,404	15,304	16,145	16,431	16,595
■ Total									
Medium	42,154	47,885	34,565	39,083	44,422	49,896	52,228	53,805	54,630
Heavy	20,508	21,529	18,697	18,715	22,145	24,260	26,420	26,021	29,251

* Estimates

North American truck production by weight sector and manufacturer

	1994	1995	1996	1997*	1998*	1999*	2000*	2001*	2002*
■ Medium (Classes 4-7)									
Ford	53,731	60,080	46,130	52,157	54,494	46,077	48,775	61,211	62,760
Freightliner	6,938	11,017	19,074	20,412	18,769	15,581	20,528	21,772	22,113
GM	41,636	44,229	30,048	42,390	38,537	38,783	38,783	38,295	38,303
Navistar	55,543	64,032	59,930	61,999	59,432	57,235	58,034	59,498	59,243
Paccar	754	1,271	188	0	0	0	0	0	0
Volvo	965	892	706	439	813	610	623	650	702
Total	158,627	181,511	156,076	177,398	171,845	158,295	164,733	168,888	171,910
■ Heavy (Class 8)									
Ford	24,932	21,956	18,085	11,970	0	0	0	0	0
Freightliner	55,256	65,513	55,127	62,194	80,334	75,895	78,091	80,946	80,946
GM	25,911	27,720	23,512	28,204	27,054	21,630	22,630	22,257	22,257
Navistar	41,618	46,231	31,747	41,288	41,679	33,141	32,978	30,391	31,615
Paccar	45,773	50,472	41,267	46,120	44,108	38,598	38,598	41,303	41,303
Volvo	26,292	26,990	16,885	20,216	19,730	17,976	17,747	18,900	18,900
Miscellaneous	5,193	6,229	5,430	5,310	3,642	4,929	5,151	5,527	5,527
Total	225,175	245,111	191,803	214,312	216,745	193,897	197,332	203,359	203,359

Source: DR/McGraw-Hill

* Estimates

PROFILE US Freightways

Low profile, but high success

The names of its regional trucking subsidiaries - such as Reddaway and Holland - are familiar across North America. Yet few public companies have kept as low a profile as US Freightways, one of the largest regional trucking companies, based just a stone's throw from Chicago's O'Hare airport.

For years the group was better recognised by the US subsidiary of TNT, the Australian transportation group. After a troubled start on the US west coast, INT Freightways - as it was then called - expanded on the back of de-regulation in the trucking industry. It made a series of acquisitions in the 1980s, adding Holland Motor Express in 1984, followed by Bestway, Dugan and Reddaway in 1988.

The break with the Australian parent came in 1992. Grappling with a stretched balance sheet, TNT sold a 75 per cent stake in the US trucking business through an initial public offering, raising \$250m. The US company later bought the remainder of its parent's stake.

It changed its name to US Freightways last year in order to avoid confusion with the Australian company.

Behind the self-effacing style lies a growth story. US Freightways' revenues, which barely topped \$500m in 1990, exceeded \$1.5bn in 1996. In March this year US Freightways replaced Conrail as one of the 20 companies which make up the Dow Jones

Financing

Complete packages wanted

Truck manufacturers are having to adapt to customers being more demanding. **Jack Semple** reports

Truck manufacturers in Europe are striving to adjust to the needs of a fast-changing market.

Large customers in the UK and increasingly across continental Europe, no longer simply seek a fleet discount off the front end price of trucks - they want a complete package for anything from a short rental period to one of seven or more years.

Large contract hire specialists were providing these services, buying trucks in volume at very low prices and with their own maintenance arranged. Manufacturers feared that they would become the dominant force in the market, threatening both manufacturers' margins and the viability of their dealer networks.

The truck builders have responded, with varying degrees of urgency and success, by starting contract-backed bank finance and maintenance services in a bid to protect margins and their networks and to force closer links with customers.

Volvo set up Volvo Truck Finance in the UK a decade ago when it was the first to recognise that "design, build, sell" would not be enough in the future.

That company, now renamed Volvo Contract Services in recognition of its diversification, has been a pioneer; by 2000 it will be managing 22,000 trucks in the UK and is likely to be offering total fleet resource management for large fleets, meeting peaks and troughs to order. The UK company has spawned similar finance units across western Europe and in the US.

At IVECO, a key change has come this year with the decision to integrate Fidis, a hitherto semi-autonomous financial services arm of the Fiat group, into the car and truck operational structure.

Truck manufacturers now take the view that most customers want to buy the services of a truck, rather than the product. In the UK, Transport Development Group always bought outright - until this year. For the current year it is acquiring most of its £15m-worth of trucks on operational lease for the first time.

Roger Dye, group financial director, says that not only

will leasing bring fixed costs of ownership, but competition is so keen in terms of residual value guarantees (the fixed price for the truck at the end of the lease) that leasing is probably a more profitable option for TDG than ownership.

John Lawson, at Salomon Brothers in London, says

there are potential dangers in the truck companies' deepening involvement in truck funding and residual values.

There is, he says, a temptation to set a high residual value in order to move metal - the smaller the gap between the purchase price and the residual value, the more competitive will be the weekly lease or rental charge made to the operator.

In addition, retaining ownership of the truck allows a manufacturer much greater influence on secondhand prices through the control of how, when and where used vehicles are let into the market.

A slump in the heavy truck market, with a consequent fall in used truck prices, may be planned for and manageable; trucks will continue to earn revenue, so long as the operators survive in business.

However, a prolonged recession could push some fleet customers into bankruptcy. The revenue from these trucks would dry up abruptly and the manufacturers would be faced with having to sell in a market where no one wants to buy.

"I would not suggest it is an accident waiting to happen, but there is a risk, and the volatility of the market is an issue," says Mr Lawson. The potential fall-out for a manufacturer would be significantly more painful than the flattening down of production lines with which they are familiar in times of reduced demand for new trucks.

There are ways of laying off risk, but it is impossible to tell from the outside, what level of prudence is being employed by a truck company in setting residual values, Mr Lawson adds.

The warning signs were visible in 1993, when the failure of Daf, the Dutch manufacturer, was laid squarely at the door of the financial



The vehicle has been chosen now for selecting the method of acquisition

services arm in the Netherlands. It had been used to boost sales and misjudged the risk. The crisis came when the last in a series of recapitalisations failed.

Every truck company in the business denies that it takes undue risks with its financial services/asset management side in order to win fleet business and "move metal". It does not always seem that way to customers, however. Residual values are a key battleground in the truck price war, they say.

The development of added value has had a big impact on truck dealer networks in the UK. As manufacturers seek to retain competitive advantage on costs they

have often driven down hourly rates for maintenance work and on parts prices. The *quid pro quo* is intended to be increased volume.

At the same time, manufacturers have increased the number of parts and service outlets so that operators do not have to take their trucks so far for servicing.

A year ago it seemed that the manufacturers, in particular Volvo, Scania and Mercedes-Benz, might succeed in driving the large contract hire and rental companies out of that market. However, they have proved resilient and some now predict a comeback. The leading funders, too, such as GE Capital,

Lombard and Forward Trust (part of HSBC), which has its own contract hire arm targeting major fleets, are said to be increasingly aggressive in their pricing.

"The wheel is turning," says Mike Williams, chief executive of Dawson group.

It showed that 52 per cent of companies use contract hire, but more than 40 per cent still opt for outright

purchase - and a number of the companies questioned use both methods.

It is these two approaches which dominate; other variants, after sometimes brief bursts of popularity, are becoming marginal. Financial leases, Alan Jones found,

still had some attraction for around 11 per cent of companies surveyed. But contract purchase, lease purchase and the traditional hire purchase are used only at the margins.

Being cash-rich is an obvious reason for outright purchase, as was openly acknowledged by the companies questioned. But their most widely-quoted reason was the total control exercisable over the fleet. Add in some of the additional reasons quoted for buying outright, not least irritation at what is described as "nasty" on-costs incurred in contract hire and leasing, and it can be seen that contract hire still has some way to go before it can claim dominance of the company car sector.

However, it can draw some satisfaction from the Alan Jones research in that, having experienced contract hire, 94.5 per cent of the companies said they would recommend the contract hire agencies they used.

David Atkins, editor of the annual Monks Partnership survey of company car policy, which conducts its own research among a similar spread of companies, agrees that "more companies are now using mixed methods of acquisition, for instance leasing the bulk of the fleet and outright purchasing a small number of high-value cars for the most senior staff".

Not all the research provides consensus on trends,

Leaving the hassle behind

Tax has made company cars less attractive, but they still have strong support, says **John Griffiths**

The leasing of company cars is big business. Of the 3m company cars on UK roads today, the British Vehicle Rental and Leasing Association estimates that 1.2m are either on contract hire or some other form of leasing or specialist fleet management.

The overall size of the business fleet has enjoyed steady growth, confounding sceptics who suggested that, particularly for executives receiving their cars as a "perk" and part of their remuneration package, the popularity of the company car would decline as its tax treatment became, over the years, less lenient.

Neither an increasingly severe taxation regime nor the offer of cash allowances as an alternative has brought decline.

"What these industry observers failed to consider before making their pronouncements," says the BVRAL, "is the benefit and importance of hassle-free motoring. Employees place a significant value on their ability to hand over all their car-related problems and responsibilities to a specialist third party."

The attractions in the UK of contract hire in particular have strengthened this year. Partly this is the result of rentals having been held down by the one-off benefit brought about by VAT changes, under which lessor companies can now reclaim the VAT they pay on their car purchases and pass on savings to customers. Partly, too, rentals are being kept down by fierce competition in the servicing and repair sector. Maintenance costs have actually fallen.

Peter Walker, press head of the financial services division of BMW (GB), says a

large majority of the record 65,000 cars the company expects to sell in the UK this year will have been acquired through contract hire.

"Apart from the lack of hassle for executives through having no administration costs or worries, there's no depreciation to worry about and no unexpected repair costs. It has to be a serious consideration if the employing company is VAT-registered."

Mr Walker believes that changes to the UK company car taxation system expected to be announced by Gordon Brown, the chancellor of the exchequer, in his next budget in the spring will also increase business for the contract hire and leasing sector - but from executives taking up the cash alternative to the company car increasingly being offered to executives.

Mr Brown is expected to announce changes discouraging the private use of company cars through a system which would increase the tax bill according to the amount of private use of the car rather than, as is the case now, providing two levels of tax discount for those covering higher business mileages.

Executives seeking to escape the new system will still want to enjoy the lack of "hassle" enjoyed during their company motoring, says Mr Walker. So even while unable to enjoy any VAT benefit, many are likely to want to take out personal contracts providing the same level of service as a company contract hire package.

Under the current tax regime, the take-up of the cash alternative has been low - typically well under 10 per cent of executives within those companies offering it.

"so the process is only just starting", says Mr Walker. "But if Mr Brown really does hit the company car harder then there may be significant change."

Far from condemning such change, even some of the biggest names in the contract hire and leasing industry are saying that they welcome it; that it may be long overdue; and, not least, acknowledging that the current system has been both open to abuse and has adverse effects on the environment.

Under current company car taxation, the 35 per cent of a car's list price on which company car drivers must pay tax each year is reduced by one-third if the year's business mileage exceeds 2,500 and by a further one-third if business miles rise above 18,000.

"That makes little sense in environmental terms as it encourages the company car driver to bump up business mileage in order to qualify for the tax breaks and enjoy lower charges," says Ian Goswell, executive director of Barclays Bank's Dial Contracts vehicle finance and fleet management subsidiary, which manages 45,000 cars and finances 49,000 in the UK.

"We feel the changes should reward drivers for using their cars with consideration for the environment; discourage them from selecting bigger and prestigious, but less efficient, cars; help to reduce an organisation's cost base; and discourage unnecessary travel to meetings when perhaps technology could be used instead."

Dial and other leading players are already preparing for what they expect to be a significant shift in the structure of the business,

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